

**Palomar Pomerado Health
BOARD OF DIRECTORS
REGULAR BOARD MEETING
Pomerado Hospital, Meeting Room E, Poway
Monday, September 11, 2006**

AGENDA ITEM	DISCUSSION	CONCLUSIONS/ACTION	FOLLOW-UP/RESPONSIBLE PARTY
CALL TO ORDER	6:50 pm Quorum comprised Directors Bassett, Greer, Kleiter, Krider, Larson, Powers and Rivera.		
OPENING CEREMONY	The Pledge of Allegiance was recited in unison, followed by an inspirational reading by Chaplain Walden <i>(attached)</i> .	Chaplain Walden was thanked for his meaningful recitation.	
REMEMBRANCE OF 9/11 TRAGEDY	Chairman Rivera led a one-minute silence in remembrance of the 5-year anniversary of the 9/11 tragedy in New York. Following the silence Chairman Rivera conveyed his recollections of the tragedy of that day which had occurred during a visit he was making to the city.		
MISSION AND VISION STATEMENTS	<p>The PPH mission and vision statements are as follows:</p> <p><i>The mission of Palomar Pomerado Health is to heal, comfort and promote health in the communities we serve.</i></p> <p><i>The vision of PPH is to be the health system of choice for patients, physicians and employees, recognized nationally for the highest quality of clinical care and access to comprehensive services.</i></p>		
NOTICE OF MEETING	Notice of Meeting was mailed consistent with legal requirements		
SPECIAL BOARD MEETING 5:30 P.M. (Closed)	Chairman Rivera reported that following the Special Board Meeting held in closed session at 5:30 p.m. for Deliberation under California Health & Safety Code section §32155 of matters pertaining to hearing on staff privileges, no action was taken. The closed		

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	<p>session was adjourned and would be resumed following the end of this meeting. It was not anticipated that there would be any action as a result of the closed session meeting.</p> <p>At this point Chairman Rivera welcomed everyone to the Regular Open Meeting of the Board.</p>		
<p>PUBLIC COMMENTS</p> <ul style="list-style-type: none"> • Mr. Fawcett 	<p>Mr. Fawcett referred to public records requests, specifically his January request for review of the Kaiser Agreement denied him due to trade secrets, but again requested a copy of that agreement. Due to length of time between requests and submittal of documents he requested that all documentation be available on the internet.</p>	<p>Chairman Rivera thanked Mr. Fawcett for his comments, noting that our first requirement is quality of patient care and services, suggesting that he might participate more actively and constructively in future.</p>	
<p>APPROVAL OF MINUTES</p> <ul style="list-style-type: none"> • August 14, 2006 		<p>MOTION: by Kleiter, 2nd by Bassett and carried to approve the regular minutes of August 14, 2006 as submitted. All in favor. None opposed.</p>	
<p>APPROVAL OF AGENDA to accept the Consent Items as listed</p>		<p>MOTION: by Bassett, 2nd by Larson and carried to approve the Consent Items as submitted. All in favor. None opposed.</p>	
<p>PRESENTATION</p>			
<ul style="list-style-type: none"> ▪ AHA San Diego County Presentation 	<p><i>Deferred</i></p>	<p>Chairman Rivera noted that Dr. Stein was unable to attend but referred to recognition of PPH in "Go Red for Women" in association with the American Heart Association in addressing women on the issue of female heart disease.</p> <p>In addition, an invitation had been issued to attend the "Get with the Guidelines" Recognition Ceremony November 13 in Chicago.</p>	
<ul style="list-style-type: none"> ▪ San Diego Magazine Recognition Award to PPH – "One of Top Three Best Places to Work in 	<p>Ms Lorie Shoemaker informed that PPH had recently been recognized by San Diego Magazine as "One of the Top Three Best Places to Work in San Diego" and felt that this</p>	<p>Chairman Rivera thanked Mr. Wallie George for this prestigious award to PPH, noting that we would continue working until we were recognized as</p>	

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San Diego”	was quite a feat as PPH went through a grueling interview process in addition to a randomly-selected employee questionnaire process. Included in the evaluation were pto, health insurance, and the value of diversity in the organization. She called upon Mr. Wallie George, Chief Human Resource Officer, to present the award to Chairman Rivera on behalf of the Board.	being top.	
REPORTS			
Medical Staff			
Palomar Medical Center			
<ul style="list-style-type: none"> ▪ Credentialing 	Robert D. Trifunovic, MD., Chief of PMC Medical Staff, presented PMC’s requests for approval of Credentialing Recommendations.	<p>MOTION: by Kleiter, 2nd by Bassett and carried to approve PMC Medical Staff Executive Committee credentialing recommendations for the PMC Medical Staff, as presented. All in favor. None opposed.</p> <p>Directors Greer and Larson abstained to avoid potential conflict of interest.</p>	
<ul style="list-style-type: none"> ▪ Credentialing – Patrick M. O’Meara, M.D. 	Robert D. Trifunovic, MD., Chief of PMC Medical Staff, presented an additional PMC request for approval of Credentialing Recommendations for Patrick M. O’Meara M.D..	<p>MOTION: by Kleiter, 2nd by Bassett and carried to approve PMC Medical Staff credentialing for Patrick M. O’Meara, M.D., for a further 30 days, and not per the Executive Committee’s recommendation for reappointment of Dr. O’Meara through 04/30/2007. All in Favor. None opposed.</p>	
<ul style="list-style-type: none"> ▪ Dept of Medicine Rules & Regulations Modifications 	Robert D. Trifunovic, MD., Chief of PMC Medical Staff, presented the Department of Medicine Rules and Regulations Modifications request for approval.	<p>MOTION: by Kleiter, 2nd by Bassett and carried to approve the Department of Medicine Rules and Regulations Modifications as submitted. All in favor. None opposed.</p>	
<ul style="list-style-type: none"> ▪ Dept of Trauma Rules & Regulations Modifications 	Robert D. Trifunovic, MD., Chief of PMC Medical Staff, presented the Department of Trauma Rules and Regulations Modifications request for approval.	<p>MOTION: by Krider, 2nd by Bassett and carried to approve the Department of Trauma Rules and Regulations Modifications as</p>	

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		submitted, noting that section 8.4, 2 nd line, "multiply" should read "multiple"...injured patient,... All in favor. None opposed.	
<ul style="list-style-type: none"> ▪ Dept of Family Practice Rules & Regulations Modifications 	Robert D. Trifunovic, MD., Chief of PMC Medical Staff, presented the Department of Family Practice Rules and Regulations Modifications request for approval.	MOTION: by Kleiter, 2 nd by Bassett and carried to approve the Department of Family Practice Rules and Regulations Modifications as submitted. All in favor. None opposed.	
<ul style="list-style-type: none"> ▪ PPH Performance Improvement/Patient Safety Plan 	Robert D. Trifunovic, MD., Chief of PMC Medical Staff, presented the PPH Performance Improvement/Patient Safety Plan request for approval.	MOTION: by Kleiter, 2 nd by Larson and carried to approve the PPH Performance Improvement/Patient Safety Plan as submitted. All in favor. None opposed. Special thanks were extended to Ms Opal Reinbold and her staff for their involvement in the Plan.	
Escondido Surgery Center			
<ul style="list-style-type: none"> ▪ Credentialing 	Marvin W. Levenson, MD, Administrator/ Medical Director of the Escondido Surgery Center, presented requests for approval of Credentialing Recommendations.	MOTION: by Kleiter, 2 nd by Bassett and carried to approve the PMC Medical Staff Executive Committee credentialing recommendations for the Escondido Surgery Center, as presented. All in favor. None opposed. Directors Greer and Larson abstained to avoid potential conflict of interest.	
Pomerado Hospital			
<ul style="list-style-type: none"> ▪ Credentialing 	Paul E. Tornambe, MD., Chief of Pomerado Medical Staff, presented Pomerado Hospital's requests for approval of Credentialing Recommendations.	MOTION: by Bassett, 2 nd by Kleiter and carried to approve the Pomerado Hospital Medical Staff Executive Committee credentialing recommendations for the Pomerado Medical Staff, as presented. All in favor. None opposed. Directors Greer and Larson abstained to avoid potential conflict of interest.	

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Administrative			
Chairperson - Palomar Pomerado Health Foundation	Mr. Al Stehly		
	<p>Mr. Stehly introduced Mr. Dana Dawson, newly-arrived Chief Fund-Raising Officer for the Foundation.</p> <p>Mr. Stehly noted that there would shortly be a presentation to Dr. Rivera of a check for \$20,000 from the Foundation to Ramona Unified School District for a Health Careers Pathway. Twenty-seven students had currently enrolled in this partnership with public schools and healthcare as part of GO-MED, similar to the Mission Hills Program.</p>		
Chairman of the Board - Palomar Pomerado Health	Marcelo R. Rivera, MD		
	<p>Chairman Rivera welcomed Mr. Dawson acknowledging that he would be successful in his fund-raising capacity.</p> <p>He also commented that it was an honor for him to attend the San Diego Magazine recognition event with Mr. Wallie George.</p>		
President and CEO	Michael H. Covert		
<ul style="list-style-type: none"> • 9-11 Tragedy 	<p>Michael Covert shared his memories of 9/11, 2001 at Washington Hospital, noting that the most difficult thing was that they could not save more people that day as there were no survivors. The courage of the hospital staff was exemplary, many of whom had family members at the Pentagon, but they refused to leave. He had seen similar occur at PPH during the October 2003 fires, but hoped that this community would never have to experience what occurred in Washington DC.</p>		
<ul style="list-style-type: none"> • 4th Annual Rehab Week 	<p>It was noted that the 4th Annual Rehab Week would be held week of September 18 with Luncheon September 20.</p>		
<ul style="list-style-type: none"> • ACHD Annual Meeting Sept 27-29, 2006 San Diego 	<p>The ACHD Annual Meeting was this year being held in San Diego from September 27 – 29 and the Board was encouraged to attend,</p>		

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	noting that there may be opportunities for leadership on the Board of ACHD.		
<ul style="list-style-type: none"> Sept 19, 2006 Joint Board/Strategic Planning Quarterly Architectural Meeting 	<p>A Joint Board/Strategic Planning Committee meeting was scheduled for Tuesday, September 19 for a quarterly update with our architects, noting we were pleased with progress to date.</p>		
<ul style="list-style-type: none"> “Cause for Applause” Breakfast 	<p>A “Cause for Applause” Breakfast was scheduled for Friday, September 15 to acknowledge those who had received the most cards within the system, and that this program has proved very popular.</p>		
<ul style="list-style-type: none"> Quarterly Reports from Executive Staff - Gerald Bracht 	<p>Gerald Bracht, Chief Administrative Officer, Palomar Medical Center commended the Laboratory as being one of the best labs ever surveyed, noting that a biennial inspection by 15 surveyors of the College of American Pathologists were very impressed by lab operations and daily medical staff integration with the lab, including friendly and helpful staff throughout both hospitals.</p> <p>Updates as follows: Brachy therapy services to begin end of September allowing patients to receive high dose radiation therapy locally.</p> <p>The birth center achieved a new record in August with 403 births.</p> <p>Diagnostic cardiology services were enhanced in August, made possible by the generous donation of Darlene and Ben Farber. Medical Staff from Surgery and OB/Gyn were able to trial the robotic DaVinci surgical system, with PMC pursuing placement of this new technology on campus to assure the latest in proven medical technology for district residents.</p> <p>On August 23 and September 1, physicians from Kaiser representing many specialties,</p>		

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	<p>visited our mock up rooms for the new hospital, offering their feedback. Such input was invaluable in assuring a productive and pleasing environment for patients.</p> <p>Electrical panels serving the four primary elevators for the McLeod Tower and West Wing were successfully replaced the night of August 24.</p> <p>In addition, the County of San Diego completed its Base Hospital Contract audit for year ended December 31, 2005 and found the hospital's Pre-hospital Base Station in full compliance. Dr. Michele Grad, Cheryl Gradon and Russ Fraser were recognized for their continuing efforts. <i>(Attached to original).</i></p>		
<p>- Jim Flinn</p>	<p>Jim Flinn, Chief Administrative Officer, Pomerado Hospital, introduced from the audience Ms Pilly Haight, newly installed President of Pomerado Auxiliary.</p> <p>Finance: Mr. Flinn reported Pomerado's average daily census of 71/77/75 for July/August/September respectively, with Salary Wages and Benefits at or better than 100%.</p> <p>Quality: In connection with quality and the balanced scorecard, he noted credentialing privileges for the Angio Suite, and the Bariatric Center of Excellence Survey through The American Association for Bariatric Surgery.</p> <p>Workforce/Workplace Excellence: Mr. Flinn provided a construction update including parking, MRI relocation, with new 64-slice state-of-the-art CT scanner arriving mid-October to replace the old CT. The Outpatient Services Pavilion was on target and Parking Deck would also meet deadline of</p>		

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	<p>May 2007. In addition, centralization/regionalization of all "support services" including I/S, Professional and Support Services was occurring.</p> <p>Customer Service/Patient Loyalty: The new employee recognition/"STAR" program was now in effect. <i>(Attached to original).</i></p>		
<p>- Ms Sheila Brown</p>	<p>Ms Sheila Brown, Chief Clinical Outreach Officer, provided a verbal report to the Board noting that</p> <p>Finance: PCCC and Villa Pomerado occupancies are running at 92-96% with increased utilization. Steve Gold and Sheila Brown are working on an 18-bed feasibility and business plan to add SNF beds back to Villa Pomerado.</p> <p>Corporate Health: An increased contract had been made with Executive Health International, to provide an additional 200 executive physicals in FY07, ie., 67% increase from original projection. In addition, approach was made by Zenith Insurance to contract workers compensation services for their new MPN with reimbursement offered at 100%. New business was projected with Health Risk Appraisal and City of Poway employees by late Fall.</p> <p>Workforce Development: Former Administrative Fellow Stonish Pierce remains with PPH and will assume the role of Project Manager for Clinical Outreach Services, including grant administration of the <i>Welcome Home Baby</i> program's east region subcontract, outpatient services business development, including a business proposal for potential retail healthcare clinics in San Diego</p>		

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	<p>County.</p> <p>Behavioral Health: Dr. Gorman recently joined the staff of Palomar Psychiatric Outpatient Program with increased patient satisfaction and support to current psychiatrists. This program moving to San Marcos end of September allowing for more space/patient access.</p> <p>Dr. Mihas, new psychiatrist for Pomerado Gero-Psychiatric Unit, joined the staff in July providing additional support.</p> <p>Pomerado Psychiatric O/Patient Program is moving to Rancho Penasquitos to allow for a different demographic patient population, and offer the program in that area.</p> <p>An update was provided on the Press Ganey Presentation noting that in February we would have 6 months trend data. <i>(Attached to original).</i></p>		
<p>- Ms Lorie Shoemaker</p>	<p>Ms Lorie Shoemaker, Chief Nurse Executive, provided the Board with information on the following:</p> <p>9th Annual Acute Care Seminar would be held September 12 at the California Center for the Arts, with over 180 attendees anticipated.</p> <p>In addition, a CLAS Conference for Culturally and Linguistically Appropriate Services for later implementation at PPH would be held September 30.</p> <p>Ms Shoemaker was proud to relay that YTD the Nursing Division was running at 100% productivity and more than \$250,000 better than budget.</p> <p>She also was proud to note that the American</p>		

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	<p>Nurses Credentialing Center had informed that our Magnet application was accepted and that we are on track for submission of documentation to them April 1, 2008. Exemplars will be gathered and documented over the next 18 months on ways in which we exhibit the 14 Forces of Magnetism in all our facilities. <i>(Attached to original).</i></p>		
INFORMATION ITEMS	<i>Discussion by exception only</i>		
<ul style="list-style-type: none"> ▪ Strategic Planning 			
<ul style="list-style-type: none"> ▪ Finance 			
COMMITTEE REPORTS	<i>None</i>		
BOARD MEMBER COMMENTS/AGENDA ITEMS FOR NEXT MONTH	<p>Director Powers extended his welcome to Mr. Dana Dawson. He also commented on the CSUSM School of Nursing that he had recently visited with his wife, noting 44 students were already enrolled with a further 44 later, and that there had been 250 applicants, therefore we had been able to recruit some excellent candidates.</p> <p>Director Kleiter echoed these sentiments, noting that he was also very impressed with the accomplishments of the Director of the School.</p> <p>Director Bassett commented upon AB 1316 pending legislation regarding Medical Peer Review. She also thanked those involved for providing the germicidal hand gel at all elevators and hoped that visitors and staff would use it.</p> <p>Director Greer stated that she too was very impressed with the new Nursing School.</p> <p>Director Larson was proud of the recognition programs that are being achieved by PPH such as, "Best Place to Work" which are staff-supportive, so that all may work together toward such achievements of outstanding recognition, noting that the culture is changing.</p>		

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	<p>Chairman Rivera also welcomed and thanked Ms Pilly Haight for everything that she does for the Pomerado Auxiliary and at PMC, stating that the human touch was very reassuring.</p> <p>He then read out a letter of appreciation to the Board dated September 6, 2006 (<i>attached to original</i>) received from Mr. Kenneth Lounsbery, attorney and former Board Member, complimenting Physicians and Staff at PMC who had been directly involved in his recent admission and inpatient stay. Following Chairman Rivera's request, the letter had been copied to the Board for information with subsequent appreciation sent to Mr. Lounsbery.</p>		
<ul style="list-style-type: none"> • Visit to Sharp Hospital 	<p>Chairman Rivera relayed that a couple of Board Members would be visiting Sharp Hospital for an upcoming session with a panel of outside experts regarding their new hospital.</p>		
<p>ADJOURNMENT</p> <p>(followed by resumption at 8:10 p.m. of Special Board Meeting/Closed Session, for which no action was anticipated).</p>	<p>8:00 p.m.</p>	<p>MOTION: by Krider, 2nd by Larson and carried to adjourn the Regular Board Meeting, resuming the Special Board Meeting/Closed Session following a short break, and for which no action was anticipated.</p>	
<p>SIGNATURES</p> <ul style="list-style-type: none"> ▪ Board Secretary ▪ Board Assistant 	<p>_____</p> <p>Linda C. Greer, R.N.</p> <p>_____</p> <p>Christine D. Meaney</p>		