

PALOMAR
POMERADO
HEALTH
SPECIALIZING IN YOU

**BOARD OF DIRECTORS
AGENDA PACKET**

January 12, 2009

*The mission of Palomar Pomerado Health
is to heal, comfort and promote health
in the communities we serve.*

A California Health Care District (Public Entity)

**PALOMAR POMERADO HEALTH
BOARD OF DIRECTORS**

Bruce G. Krider, MA, Chairman
Linda C. Greer, RN, Vice Chairman
Nancy L. Bassett, RN, MBA, Secretary
T. E. Kleiter, Treasurer
Marcelo R. Rivera, MD
Alan W. Larson, MD
Jerry Kaufman, MAPT

Michael H. Covert, FACHE, President and CEO

*Regular meetings of the Board of Directors are usually held on the second Monday
of each month at 6:30 p.m., unless indicated otherwise
For an agenda, locations or further information
call (858) 675-5106, or visit our website at www.pph.org*

MISSION STATEMENT

***The Mission of Palomar Pomerado Health is to:
Heal, Comfort, Promote Health in the Communities we Serve***

VISION STATEMENT

***Palomar Pomerado Health will be the health system of choice for patients, physicians and employees,
recognized nationally for the highest quality of clinical care and access to comprehensive services***

CORE VALUES

Integrity

To be honest and ethical in all we do, regardless of consequences

Innovation and Creativity

To courageously seek and accept new challenges, take risks, and envision new and endless possibilities

Teamwork

To work together toward a common goal, while valuing our difference

Excellence

To continuously strive to meet the highest standards and to surpass all customer expectations

Compassion

*To treat our patients and their families with dignity, respect and empathy at all times and
to be considerate and respectful to colleagues*

Stewardship

To inspire commitment, accountability and a sense of common ownership by all individuals

Affiliated Entities

Escondido Surgery Center * Palomar Medical Center * Palomar Medical Auxiliary & Gift Shop * Palomar Continuing Care Center *
Palomar Pomerado Health Foundation * Palomar Pomerado Home Care * Pomerado Hospital * Pomerado Hospital Auxiliary & Gift Shop *
San Marcos Ambulatory Care Center * Ramona Radiology Center * VRC Gateway & Parkway Radiology Center * Villa Pomerado
• Palomar Pomerado Health Concern* Palomar Pomerado Health Source*Palomar Pomerado North County Health Development, Inc.*
• North San Diego County Health Facilities Financing Authority*

**PALOMAR POMERADO HEALTH
BOARD OF DIRECTORS
REGULAR MEETING AGENDA**

Monday, January 12, 2009

Commences 6:30 p.m.

**Pomerado Hospital
Conference Room E
15615 Pomerado Rd
San Diego, California**

Mission and Vision

“The mission of Palomar Pomerado Health is to heal, comfort and promote health in the communities we serve.”

“The vision of PPH is to be the health system of choice for patients, physicians and employees, recognized nationally for the highest quality of clinical care and access to comprehensive services.”

	<u>Time</u>	<u>Page</u>
I. CALL TO ORDER		
II. OPENING CEREMONY	2	
A. Pledge of Allegiance		
III. PUBLIC COMMENTS	5	
<i>(5 mins allowed per speaker with cumulative total of 15 min per group – for further details & policy see Request for Public Comment notices available in meeting room).</i>		
IV. * MINUTES		6-14
Regular Board Meeting – December 08, 2008		
V. * APPROVAL OF AGENDA to accept the Consent Items as listed	5	15-16
A. Consolidated Financial Statements		
B. Revolving Fund Transfers/Disbursements – November, 2008		
1. Accounts Payable Invoices	\$35,112,161.00	
2. Net Payroll	<u>\$10,518,012.00</u>	
Total	<u>\$45,630,173.00</u>	
C. Ratification of Paid Bills		
D. November 2008 & YTD FY2009 Financial Report		
VI. REPORTS		
A. <u>Medical Staffs</u>	15	17-35

“In observance of the ADA (Americans with Disabilities Act), please notify us at 858-675-5106, 48 hours prior to the meeting so that we may provide reasonable accommodations”

***Asterisks indicate anticipated action;
Action is not limited to those designated items.***

- * 1. Palomar Medical Center – *John Lilley, M.D.*
 - a. Credentialing/Reappointments
- * 2. Pomerado Hospital – *Frank Martin, M.D.*
 - a. Credentialing/Reappointments

B. Administrative

- 1. Chairman of Palomar Pomerado Health Foundation – *Al Stehly*
 - a. Update on PPHF Activities 5 *Verbal Report*
- 2. Chairman of the Board – *Bruce Krider* 15 *Verbal Report*
- 3. President and CEO – *Michael H. Covert, FACHE* 10 *Verbal Report*

VII. INFORMATION ITEMS *(Discussion by exception only)*

- A. Strategic Planning - OB Laborist & Pediatrics Hospital (presentation available on Leadership Drive)
- B. Strategic Planning - Stereotactic Radiosurgery (presentation available on Leadership Drive)
- C. Strategic Planning - PPH Expresscare (presentation available on Leadership Drive)
- D. Strategic Planning - Integrative Medicine (presentation available on Leadership Drive)
- E. Strategic Planning - Imaging Transition
- F. Strategic Planning - Pulmonary Rehab (presentation available on Leadership Drive)

VIII. COMMITTEE REPORTS 15 36-37

- A. **Internal Audit and Compliance Committee**
 - 1. Did not meet in December
- B. **Governance Committee**
 - 1. Did not meet in December
- C. **Human Resources Committee**
 - 1. Did not meet in December
- D. **Community Relations**
 - 1. Did not meet in December
- E. **Facilities and Grounds**
 - 1. Did not meet in December
- F. **Board Quality Review Committee**
- G. **Finance Committee**

*Asterisks indicate anticipated action;
Action is not limited to those designated items.*

H. Strategic Planning Committee

1. Information item: Updates were given on the OB Laborist & Pediatrics Hospital, Stereotactic Radiosurgery, PPH Expresscare, Integrative Medicine, Imaging Transition, and Pulmonary Rehab. All presentations are available on the Leadership Drive.

I. Other Committee Chair Comments on Committee Highlights (*standing item*)

IX. BOARD MEMBER COMMENTS/AGENDA ITEMS FOR NEXT MONTH

X. ADJOURNMENT

*Asterisks indicate anticipated action;
Action is not limited to those designated items.*

Palomar Pomerado Health
BOARD OF DIRECTORS
REGULAR (ANNUAL) BOARD MEETING
Palomar Medical Center, Graybill Auditorium, Escondido
Monday, December 08, 2008

AGENDA ITEM	DISCUSSION	CONCLUSIONS/ACTION	FOLLOW-UP/RESPONSIBLE PARTY
CALL TO ORDER	6:30 pm – Quorum comprised Directors Bailey, Bassett, Greer, Kleiter, Krider, Larson, Rivera.		
OPENING CEREMONY	The Pledge of Allegiance was recited in unison.		
MISSION AND VISION STATEMENTS	<p>The PPH mission and vision statements are as follows:</p> <p><i>The mission of Palomar Pomerado Health is to heal, comfort and promote health in the communities we serve.</i></p> <p><i>The vision of PPH is to be the health system of choice for patients, physicians and employees, recognized nationally for the highest quality of clinical care and access to comprehensive services.</i></p>		
NOTICE OF MEETING	Notice of Meeting was mailed consistent with legal requirements		
OATH OF OFFICE	<p>Chairman Krider congratulated the three incumbents and one newly elected board member. All were elected or re-elected in the recent November 4, 2008 General Election.</p> <p>The Oath of Office for Director Nancy Bassett was administered by Janine Sarti, Esq.</p> <p>The Oath of Office for Director Marcelo Rivera was administered by Dr. Feldman.</p> <p>The Oath of Office for Director Linda Greer was administered by her daughter, Karen Greer.</p>		

AGENDA ITEM	DISCUSSION	CONCLUSIONS/ACTION	FOLLOW-UP/RESPONSIBLE PARTY
<ul style="list-style-type: none"> ▪ VHA Awards 	<p>problems so that they might be selected for an award of a state-of-the-art hearing aid.</p> <p>These annual awards were promoted by Dr. David Illich, who started this project because he wanted to give something back after seeing the devastation that Hurricane Katrina had caused. Dr. Illich said that he was honored to be working with PPH and Mr. Hoang on this project.</p> <p>Dr. Illich informed that hearing problems are the third highest health problem among seniors and that good hearing aids are expensive. Following essays submitted by hearing loss contestants as to why that person was deserving of a hearing aid, a panel of six medical professionals and community members chose the winner based upon need.</p> <p>The award of a new Phonak Savia state-of-the-art hearing aid was presented to Mr. Jerry Erck, this year's winner. Mr. Erck sincerely thanked Dr. Illitch and Mr. Hoang for this opportunity.</p> <p>Opal Reinbold announced recent awards for PPH from the West Coast Volunteer Hospitals Association. 17 hospitals were recognized and two of those were PPH Hospitals. The first award was the Clinical Award for the PMC heart failure team. The second award was for the surgical care improvement project at POM. Catherine Konyn was the recipient of the nurse champion award.</p>		

AGENDA ITEM	DISCUSSION	CONCLUSIONS/ACTION	FOLLOW-UP/RESPONSIBLE PARTY
	Brenda Turner announced the medallion award for the Human Resources on boarding and hiring process and Modern Healthcare's Best Places to work #39 in the country award.		
REPORTS			
Medical Staff			
Palomar Medical Center			
<ul style="list-style-type: none"> ▪ Credentialing/Reappointments 	Richard C. Engel, MD., Chief of PMC Medical Staff, presented PMC's requests for approval of Credentialing/Reappointment recommendations.	<p>MOTION: by Rivera, 2nd by Kleiter and carried to approve the PMC Medical Staff Executive Committee credentialing and reappointment recommendations for the PMC Medical Staff, as presented.</p> <p>All in favor. None opposed.</p> <p>Director Larson abstained.</p>	
Pomerado Hospital			
<ul style="list-style-type: none"> ▪ Credentialing/Reappointments 	Frank Martin, MD., Chief of Pomerado Medical Staff, presented Pomerado Hospital's requests for approval of Credentialing and Reappointment recommendations.	<p>MOTION: by Bassett, 2nd by Kleiter and carried to approve the Pomerado Hospital Medical Staff Executive Committee credentialing and reappointment recommendations for the Pomerado Medical Staff, as presented.</p> <p>All in favor. None opposed.</p> <p>Director Larson abstained.</p>	
Administrative			
Chairperson - Palomar Pomerado Health Foundation	Mr. Al Stehly		
<ul style="list-style-type: none"> • Update on PPHF Activities 	In November donations were just under \$100k. The foundation is shifting its focus to plan giving but is not slowing down. There have been many activities occurring at the mock up rooms and are generating a lot of interest.		

AGENDA ITEM	DISCUSSION	CONCLUSIONS/ACTION	FOLLOW-UP/RESPONSIBLE PARTY
	A new Chief Development Officer, Terry Green, has just been signed on. Mr. Green has over 30 years of fundraising experience with the last 11 years of that at Children's Hospital. He will be starting January 5 th .		
Chairman of the Board – Palomar Pomerado Health	Bruce Krider		
<ul style="list-style-type: none"> • Election of Officers: 2007 	Office of Board Chairman	<p>MOTION: by Kleiter, 2nd by Rivera and carried, there being neither any other nominations nor discussion, all in favor of Director Krider being voted Chairman for calendar year 2009.</p> <p>None opposed.</p>	
<ul style="list-style-type: none"> • 	<p>Office of Vice Chairman</p> <p>Director Rivera nominated Director Kleiter and Director Kaufman nominated Director Greer. The nomination of Director Greer was seconded by Director Larson. Chairman Krider asked that the Board members vote for their choice and the votes were tallied.</p>	<p>MOTION: by Kaufman, 2nd by Larson and carried by majority vote, in favor of Director Linda Greer being voted Vice Chairman for calendar year 2009.</p> <p>None opposed.</p>	
<ul style="list-style-type: none"> • 	Office of Secretary	<p>MOTION: by Larson, 2nd by Rivera and carried, there being neither any other nominations nor discussion, all in favor of Director Nancy Bassett being voted Secretary for calendar year 2009.</p> <p>None opposed.</p>	
<ul style="list-style-type: none"> • 	Office of Treasurer	<p>MOTION: by Bassett, 2nd by Rivera and carried, there being neither any other nominations nor discussion, all in favor of the Chair of the Finance Committee being voted Treasurer for calendar year 2009.</p> <p>None opposed.</p>	

AGENDA ITEM	DISCUSSION	CONCLUSIONS/ACTION	FOLLOW-UP/RESPONSIBLE PARTY
<ul style="list-style-type: none"> Resolution No. 12.08.08 (01) – 12 Establishing Board Meetings for Calendar Year 2009 	<p>Following discussion the motion was made generally based upon the 2nd Monday of the month commencing at 6:30 p.m. Open Session, with alternating monthly locations as indicated in the submitted Resolution.</p>	<p>MOTION: by Kaufman, 2nd by Bassett and carried to adopt the dates of Regular Board Meetings for calendar year 2009 as submitted.</p> <p>All in favor. None opposed.</p>	
President and CEO	Michael H. Covert		
	<p>Mr. Covert congratulated the newly elected Board members and Board positions. The upcoming holiday employee meals were announced along with their times and locations.</p> <p>A reminder was given that the December 16th Strategic Planning meeting would be a full board meeting. Strategic Planning topics to be covered in the new year will include IT, construction, the Strategic Planning retreat, transition to NCR and primary care.</p>		
INFORMATION ITEMS	<i>Discussion by exception only</i>		
<ul style="list-style-type: none"> ▪ Lift Team - Human Resources ▪ Workforce Plan – Human Resources ▪ Outpatient Plan – Strategic Planning ▪ Women’s Strategic Plan Update – Strategic Planning ▪ Quarterly ’09 Initiatives – Strategic Planning 			
COMMITTEE REPORTS			
Special Ad Hoc Internal Audit and Compliance Committee	<i>Director Larson, Chair</i>		
<ul style="list-style-type: none"> Audit and Compliance Report 	<p>The ad hoc committee met four times to determine and develop best practices in audit and compliance. The consultants, 20/20, helped develop these recommendations. The committee focused on the following issues.</p> <p>Charter, outsourcing of certain investigations, legal fees budget, independent meetings with the Board, employment of General Counsel,</p>	<p>MOTION: by Larson, 2nd by Bassett and carried to approve the Special Ad Hoc Audit and Compliance report.</p> <p>Rivera made a motion to have the Chair inform the Board that legal counsel has been contacted. Kleiter 2nd Rivera’s motion to amend</p>	

AGENDA ITEM	DISCUSSION	CONCLUSIONS/ACTION	FOLLOW-UP/RESPONSIBLE PARTY
	<p>Director of Internal Audit, and Director of Corporate Compliance. Other topics covered included evaluating legal, audit and compliance effectiveness and Board use of outside counsel.</p> <p>At this point the Board discussed the report.</p> <p>Director Rivera was not in favor of the recommendations and wanted the report amended so that expenditure of District funds in regards to outside legal counsel expenses would be a Board decision. Director Rivera was also in favor of keeping the severance package for the Director of Compliance at six months.</p>	<p>report to notify the Board after legal counsel has been contacted.</p> <p>Five in favor. Director's Greer and Larson opposed.</p> <p>MOTION: by Kleiter, 2nd by Rivera to amend the severance to six months.</p> <p>One in favor. Director's Bassett, Greer, Larson, Kaufman, Kleiter and Krider opposed.</p> <p>MOTION: By Larson, 2nd by Bassett to approve the Special Ad Hoc Committee report with the amendment to notify the Board of use of outside council.</p> <p>Six in favor. Director Rivera opposed.</p>	
Finance	Bob Hemker, CFO		
<ul style="list-style-type: none"> • ICOC Applications* • Market Update 	<p>Finance committee reviewed the vacancy for the ICOC and notified the community. Four qualified applicants were presented to the Board. The finance committee recommended Mr. Hoffman.</p> <p>Mr. Hemker discussed the agenda for the January 8th special Board meeting for finance and construction.</p>	<p>MOTION: by Kaufman, 2nd by Greer and carried to approve the Finance committee's ICOC recommendation for Mr. Hoffman as submitted.</p> <p>All in favor. None opposed.</p>	
<ul style="list-style-type: none"> • Audit and Compliance 	<p>Director Greer pulled the charter so that it could be amended based on the previous Audit and Compliance report discussion</p>		
<ul style="list-style-type: none"> • Human Resources 	<p>Director Bassett gave a reminder that it is now open enrollment and discussed the benefit changes.</p>		
<ul style="list-style-type: none"> • Governance 	<p>The Administrative procedure regarding the employment of EMT and Board member relatives was distributed.</p>		

AGENDA ITEM	DISCUSSION	CONCLUSIONS/ACTION	FOLLOW-UP/RESPONSIBLE PARTY
	<p>The procedure contained proposed amendments that would allow relatives of EMT and Board members to be employed by PPH, just not in the same division.</p> <p>Policy and Procedure is already in place to define conduct of conduct, ethic and conflicts of interest for the Board members.</p> <p>The Board discussed the administrative procedure at this point.</p> <p>The Board came to a consensus that the procedure should be amended as proposed. Directors Bassett and Kaufman abstained due to conflict of interest. Director Rivera disagreed with the amendments proposed for the administrative procedure.</p>		
<p>BOARD MEMBER COMMENTS/AGENDA ITEMS FOR NEXT MONTH</p>	<p>Director Bassett stated that Jeff Klingin of the state wide earthquake drill reported that PPH did very well. On December 10th vendors would be holding a fair at the Black Mountain facility.</p> <p>Director Larson took a moment to thank the organization as well as Ben Kanter and Al Stehly. Director Larson welcomed Jerry Kaufman to the Board.</p> <p>Director Rivera received an email from Dr. Rod Cerry, a cardiologist, regarding the successful recruitment. PPH had top enrollment in minimally invasive cardiology surgery. Director Rivera provided a Facilities and Grounds update and thanked the community for re-electing him. Director Rivera welcomed Jerry Kaufman to the Board.</p> <p>Director Kleiter welcomed Jerry Kaufman to the Board and welcomed the re-elected members back.</p> <p>Director Kaufman thanked everyone at PPH</p>		

AGENDA ITEM	DISCUSSION	CONCLUSIONS/ACTION	FOLLOW-UP/RESPONSIBLE PARTY
	<p>that he had met with thus far and in particular thanked Sheila Brown for her explanations regarding the outreach centers.</p> <p>Chairman Krider congratulated the elected Board members. A reminder was given that there would be a special Board meeting in January to discuss Finance and Facilities.</p>		
ADJOURNMENT	8:58 p.m.		
SIGNATURES <ul style="list-style-type: none"> ▪ Board Secretary ▪ Board Assistant 	<hr/> <p>Nancy Bassett, RN, MBA</p> <hr/> <p>Nicole Dennis</p>		

u:\my docs\pph bd mtgs 2008\bd mtg 12-08-08\regular bd annual mtg mins 12-08-08:cdm

**PALOMAR POMERADO HEALTH
CONSOLIDATED DISBURSEMENTS
FOR THE MONTH OF
NOVEMBER 2008**

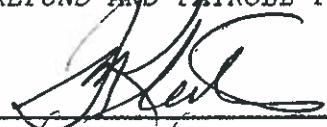
11/01/08	TO	11/30/08	ACCOUNTS PAYABLE INVOICES	\$35,112,161.00
11/14/08	TO	11/28/08	NET PAYROLL	<u>\$10,518,012.00</u>
				\$45,630,173.00

I hereby state that this is an accurate and total listing of all accounts payable, patient refund and payroll fund disbursements by date and type since the last approval.



CHIEF FINANCIAL OFFICER

APPROVAL OF REVOLVING, PATIENT REFUND AND PAYROLL FUND DISBURSEMENTS:

Treasurer, Board of Directors PPH 

Secretary, Board of Directors PPH 

This approved document is to be attached to the last revolving fund disbursement page of the applicable financial month for future audit review.

cc: M. Covert, G. Bracht, R. Hemker, D. Tam

November 2008 & YTD FY2009 Financial Report

TO: Board of Directors
MEETING DATE: Monday, January 12, 2009
FROM: Board Finance Committee
Tuesday, December 2, 2008
BY: Robert Hemker, CFO

Background: The Board Financial Reports for November 2008 and YTD FY2009 are submitted for the Board's approval.

Budget Impact: N/A

Staff Recommendation: Staff recommends approval.

Committee Questions:

COMMITTEE RECOMMENDATION: The Board Finance Committee recommends approval of the Board Financial Reports for November 2008 and YTD FY2009.

Motion: X

Individual Action:

Information:

Required Time:

MEDICAL STAFF SERVICES

December 22, 2008

TO: Board of Directors

BOARD MEETING DATE: January 12, 2009

FROM: John J. Lilley, M.D., Chief of Staff
PMC Medical Staff Executive Committee

SUBJECT: Palomar Medical Center Medical Staff Credentialing Recommendations

- I. Provisional Appointment (01/12/2009 – 12/31/2010)
Bruce J. Biederman, M.D., Diagnostic Radiology
Steven L. Epner, M.D., Diagnostic Radiology
Kathleen M. Flores-Dahms, M.D., Diagnostic Radiology
Raymond J. Hong, M.D., Diagnostic Radiology
William H. Johnson, M.D., Diagnostic Radiology
Jeffrey S. Miller, M.D., Diagnostic Radiology
Archana K. Narayan, M.D., Internal Medicine (Includes PCCC)
Gregory K. Nicpon, M.D., Diagnostic Radiology
Heather C. Pierce, M.D., Pediatrics
Donald J. Ponec, M.D., Diagnostic Radiology
Richard R. Saxon, M.D., Diagnostic Radiology
Stephen P. Schmitter, M.D., Diagnostic Radiology
William T. Tseng, M.D., Internal Medicine
- II. Reappointment and Advancement to Associate Status
Thomas R. Moore, M.D., Maternal-Fetal Medicine (01/12/2009 – 03/31/2009)
- III. Advance from Provisional to Active Category
Delois J. Bean, M.D., Orthopaedic Surgery (01/12/2009 – 07/31/2009)
Luis Esquenazi, M.D., Family Practice (01/12/2009 – 07/31/2010)
Teresa J. Jones, D.O., Internal Medicine (01/12/2009 – 12/31/2010)
- IV. Advance from Provisional to Courtesy Category
Robert F. Hempton, M.D., Orthopaedic Surgery (01/12/2009 – 03/31/2010)
- V. Advance from Provisional to Associate Category
Donald C. Fithian, M.D., Orthopaedic Surgery (01/12/2009 -11/30/2009)
Richard C. Ostrup, M.D., Neurosurgery (01/12/2009 – 04/30/2009)
Erin R. Stucky, M.D., Pediatrics (01/12/2009 – 12/31/2010)
- VI. Change from Active to Associate Category
Daniel A. Miller, M.D., Internal Medicine

PALOMAR MEDICAL
CENTER
555 East Valley Parkway
Escondido, CA 92025
Tel 760.739.3140
Fax 760.739.2926

POMERADO
HOSPITAL
15615 Pomerado Road
Poway, CA 92064
Tel 858.613.4664
Fax 858.613.4217

ESCONDIDO
SURGERY CENTER
343 East Grand Avenue
Escondido, CA 92025
Tel 760.480.6606
Fax 760.480.1288

VII. Additional Privileges

- Thomas A. Jones, M.D., Urology
 ▪ InterStim Therapy/Implantation for Urinary Control

VIII. Change to Associate Category with No Clinical Privileges (Effective 01/01/2009)

- Timothy L. Feng, M.D., Diagnostic Radiology
 Allen B. Nalbandian, M.D., Diagnostic Radiology
 Andrew D. Polansky, M.D., Diagnostic Radiology
 Richard J. Price, M.D., Diagnostic Radiology
 Dmitri V. Segal, D.O., Diagnostic Radiology
 Gary P. Spoto, M.D., Diagnostic Radiology
 Raymond Y. Sung, M.D., Diagnostic Radiology
 Steven J. Taggart, M.D., Diagnostic Radiology
 Marcus M. Van, M.D., Diagnostic Radiology

IX. Voluntary Resignations/Withdrawals

- Adil A. Abbasi, M.D., Internal Medicine (Effective 01/31/2009)
 Darren M. Buono, M.D., Diagnostic Radiology (Effective 12/01/2008)
 Sarah A. Russell, M.D., Family Medicine (Effective 01/31/2009)
 Marcus M. Van, M.D., Diagnostic Radiology (Effective 01/31/2009)

X. Allied Health Professional Appointments (01/12/2009 – 12/31/2010)

- Jacqueline Y. Copeland, N.P., Nurse Practitioner; Sponsor: Dr. Pasha (Includes PCCC)

XI. Allied Health Professional Additional Privileges

- Jane S. Morse, P.A.-C., Physician Assistant; Sponsors: CEP
 ▪ Lumbar Puncture

XII. Allied Health Professional Withdrawal

- Kesha K. Hudson, P.A., Physician Assistant; Sponsors: CEP (Effective 01/12/2009)

XIII. Reappointments Effective 02/01/2009 – 01/31/2011

Frank D. Bender, M.D. (Includes PCCC)	Pulmonary/Critical Care	Dept of Medicine	Active
Daniel W. Bliss, M.D.	Family Practice	Dept of Family Practice	Active
Riaz Bokhari, M.D. (Includes PCCC)	General Vascular Surg	Dept of Surgery	Active
Maria H. Elswick, M.D.	OB/GYN	Dept of OB/GYN	Active
Peter D. Gougov, M.D.	Anesthesiology	Dept of Anesthesia	Active
Chenggang Hu, M.D.	Anesthesiology	Dept of Anesthesia	Active
Kevin C. Hutton, M.D.	Emergency Medicine	Dept of Emergency Medicine	Active
Keri L. London, M.D.	Emergency Medicine	Dept of Emergency Medicine	Active
Thomas R. Moats, M.D.	Emergency Medicine	Dept of Emergency Medicine	Active
James S. Otoshi, M.D. (Includes PCCC)	Pulmonary/Critical Care	Dept of Medicine	Active
Raj J. Patel, M.D.	Emergency Medicine	Dept of Emergency Medicine	Active

Certification by and Recommendation of Chief of Staff:

As Chief of Staff of Palomar Medical Center, I certify that the procedures described in the Medical Staff Bylaws for appointment, reappointment or alteration of staff membership or the granting of privileges and that the policy of the Palomar Pomerado Health System's Board of Directors regarding such practices have been properly followed. I recommend that the action requested in each case be taken by the Board of Directors.

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

<i>Provider Name & Title</i>	Bruce J. Biederman, M.D.
<i>PPHS Facilities</i>	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

<i>Specialties</i>	Diagnostic Radiology – Certified: 2001
---------------------------	--

ORGANIZATIONAL NAME

<i>Name</i>	North County Radiology
--------------------	------------------------

EDUCATION/AFFILIATION INFORMATION

<i>Medical Education Information</i>	George Washington University, Washington, D.C. FROM: 09/01/1992 TO: 05/19/1996 Doctor of Medicine Degree
<i>Internship Information</i>	Washington Hospital Center, Washington, D.C. Internal Medicine From: 07/01/1996 To: 06/30/1997
<i>Residency Information</i>	Tulane University Medical Center, New Orleans, LA Diagnostic Radiology From: 07/01/1997 To: 06/30/2001
<i>Fellowship Information</i>	N/A
<i>Current Affiliation Information</i>	Tri-City Medical Center, Oceanside, CA

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

Provider Name & Title	Michael J. Clar, M.D.
PPHS Facilities	Pomerado Hospital

SPECIALTIES/BOARD CERTIFICATION

Specialties	Surgery, General – Certified: 1994/2003
--------------------	---

ORGANIZATIONAL NAME

Name	Kaiser Permanente
-------------	-------------------

EDUCATION/AFFILIATION INFORMATION

Medical Education Information	St. Louis University School of Medicine, St. Louis, MO FROM: 09/01/1984 TO: 05/21/1988 Doctor of Medicine Degree
Internship Information	University of California, San Diego General Surgery From: 07/01/1988 To: 06/30/1989
Residency Information	University of California, San Diego General Surgery From: 07/01/1989 To: 06/30/1993 Chief Resident: 07/01/1992-06/30/1993
Fellowship Information	N/A
Current Affiliation Information	Kaiser Permanente, San Diego

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

<i>Provider Name & Title</i>	Steven L. Epner, M.D.
<i>PPHS Facilities</i>	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

<i>Specialties</i>	Neuroradiology - Certified: 1996/2007 Diagnostic Radiology – Certified: 1994
---------------------------	---

ORGANIZATIONAL NAME

<i>Name</i>	North County Radiology
--------------------	------------------------

EDUCATION/AFFILIATION INFORMATION

<i>Medical Education Information</i>	New York University School of Medicine, New York, NY FROM: 09/01/1985 TO: 05/31/1989 Doctor of Medicine Degree
<i>Internship Information</i>	Overlook Hospital, Summit, NJ Transitional From: 07/01/1989 To: 06/30/1990
<i>Residency Information</i>	Montefiore Medical Center, Bronx, NY Radiology From: 07/01/1990 To: 06/30/1994
<i>Fellowship Information</i>	University of Southern California, Los Angeles Neuroradiology From: 07/01/1994 To: 06/30/1996
<i>Current Affiliation Information</i>	Tri-City Medical Center, Oceanside, CA

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

<i>Provider Name & Title</i>	Kathleen M. Flores-Dahms, M.D.
<i>PPHS Facilities</i>	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

<i>Specialties</i>	Diagnostic Radiology – Certified: 1999
--------------------	--

ORGANIZATIONAL NAME

<i>Name</i>	North County Radiology
-------------	------------------------

EDUCATION/AFFILIATION INFORMATION

<i>Medical Education Information</i>	University of Maryland at Baltimore, Baltimore FROM: 09/01/1990 TO: 05/20/1994 Doctor of Medicine Degree
<i>Internship Information</i>	Scripps Mercy Hospital, San Diego Transitional From: 06/24/1994 To: 06/23/1995
<i>Residency Information</i>	University of Southern California, Los Angeles Diagnostic Radiology From: 07/01/1995 To: 06/30/1996 University of California, San Francisco Diagnostic Radiology From: 07/01/1996 To: 06/30/1999
<i>Fellowship Information</i>	Long Beach Memorial Medical Center, Long Beach, CA Magnetic Resonance Imaging (MRI) and Diagnostic Radiology From: 07/01/1999 To: 06/30/2000
<i>Current Affiliation Information</i>	Tri-City Medical Center, Oceanside, CA

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

<i>Provider Name & Title</i>	Raymond J. Hong, M.D.
<i>PPHS Facilities</i>	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

<i>Specialties</i>	Diagnostic Radiology – Certified: 2005
---------------------------	--

ORGANIZATIONAL NAME

<i>Name</i>	North County Radiology
--------------------	------------------------

EDUCATION/AFFILIATION INFORMATION

<i>Medical Education Information</i>	Brown University School of Medicine, Providence, RI FROM: 09/01/1996 TO: 05/31/2000 Doctor of Medicine Degree
<i>Internship Information</i>	New York University Downtown Hospital, New York, NY Internal Medicine From: 07/01/2000 To: 06/30/2001
<i>Residency Information</i>	North Shore University Hospital, Manhasset, NY Radiology From: 07/01/2001 To: 06/30/2005
<i>Fellowship Information</i>	University of California, San Diego Musculoskeletal Radiology From: 07/01/2005 To: 06/30/2006
<i>Current Affiliation Information</i>	Tri-City Medical Center, Oceanside, CA

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

Provider Name & Title	William H. Johnson, M.D.
PPHS Facilities	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

Specialties	Diagnostic Radiology – Certified: 1975
--------------------	--

ORGANIZATIONAL NAME

Name	North County Radiology
-------------	------------------------

EDUCATION/AFFILIATION INFORMATION

Medical Education Information	University of Texas, Galveston FROM: 09/01/1965 TO: 06/11/1969 Doctor of Medicine Degree
Internship Information	R.E. Thomason General Hospital, El Paso, TX Rotating From: 07/01/1969 To: 06/30/1970 Flexible or Transitional
Residency Information	Naval Medical Center, San Diego Radiology From: 07/06/1970 To: 07/05/1973 Children's Hospital of Texas, Houston Pediatric Radiology From: 01/01/1972 To: 02/28/1972
Fellowship Information	N/A
Current Affiliation Information	Tri-City Medical Center, Oceanside, CA

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

<i>Provider Name & Title</i>	Jeffrey S. Miller, M.D.
<i>PPHS Facilities</i>	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

<i>Specialties</i>	Diagnostic Radiology – Certified: 1999
---------------------------	--

ORGANIZATIONAL NAME

<i>Name</i>	North County Radiology
--------------------	------------------------

EDUCATION/AFFILIATION INFORMATION

<i>Medical Education Information</i>	Washington University, St. Louis, MO FROM: 09/01/1988 TO: 05/15/1992 Doctor of Medicine Degree
<i>Internship Information</i>	Naval Medical Center, San Diego Transitional From: 07/01/1992 To: 06/30/1993
<i>Residency Information</i>	Naval Medical Center, San Diego Diagnostic Radiology From: 08/09/1995 To: 08/08/1999
<i>Fellowship Information</i>	N/A
<i>Current Affiliation Information</i>	Tri-City Medical Center, Oceanside, CA

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

<i>Provider Name & Title</i>	Archana K. Narayan, M.D.
<i>PPHS Facilities</i>	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

<i>Specialties</i>	Internal Medicine – Certified: 2008
---------------------------	-------------------------------------

ORGANIZATIONAL NAME

<i>Name</i>	Neighborhood Healthcare
--------------------	-------------------------

EDUCATION/AFFILIATION INFORMATION

<i>Medical Education Information</i>	Kempegowda Institute of Medical Sciences, Bangalore, India FROM: 09/01/1995 TO: 11/08/2001 Doctor of Medicine Degree
<i>Internship Information</i>	Interfaith Medical Center, Brooklyn, NY Internal Medicine From: 07/01/2005 To: 06/30/2006
<i>Residency Information</i>	Kern Medical Center, Bakersfield, CA Internal Medicine From: 07/01/2006 To: 06/30/2008 UCLA Affiliated Program
<i>Fellowship Information</i>	N/A
<i>Current Affiliation Information</i>	None

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

Provider Name & Title	Gregory K. Nicpon, M.D.
PPHS Facilities	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

Specialties	Diagnostic Radiology -- Certified: 2001
--------------------	---

ORGANIZATIONAL NAME

Name	North County Radiology
-------------	------------------------

EDUCATION/AFFILIATION INFORMATION

Medical Education Information	New York Medical College, Valhalla, NY FROM: 09/01/1991 TO: 05/20/1996 Doctor of Medicine Degree
Internship Information	St. Mary's Medical Center, San Francisco, CA Internal Medicine From: 06/17/1996 To: 06/16/1997
Residency Information	Stanford University Medical Center, Stanford, CA Diagnostic Radiology From: 07/01/1997 To: 06/30/2001
Fellowship Information	Stanford University Medical Center, Stanford, CA Radiology/Body Imaging From: 07/01/2001 To: 06/30/2002
Current Affiliation Information	Tri-City Medical Center, Oceanside, CA

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

<i>Provider Name & Title</i>	Heather C. Pierce, M.D.
<i>PPHS Facilities</i>	Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

<i>Specialties</i>	Pediatrics – Certified: 2007
--------------------	------------------------------

ORGANIZATIONAL NAME

<i>Name</i>	Children's Specialists of San Diego
-------------	-------------------------------------

EDUCATION/AFFILIATION INFORMATION

<i>Medical Education Information</i>	Virginia Commonwealth University, Richmond, VA FROM: 08/01/2000 TO: 05/22/2004 Doctor of Medicine Degree
<i>Internship Information</i>	N/A
<i>Residency Information</i>	Tufts Medical Center, Boston, MA Pediatrics From: 06/23/2004 To: 06/30/2007 Tufts Medical Center, Boston, MA Pediatrics From: 07/01/2007 To: 06/30/2008 Chief Resident
<i>Fellowship Information</i>	Rady Children's Hospital, San Diego Pediatric Hospital Medicine From: 07/01/2008 To: Present Expected date of completion 06/30/09
<i>Current Affiliation Information</i>	Rady Children's Hospital, San Diego

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

<i>Provider Name & Title</i>	Donald J. Ponec, M.D.
<i>PPHS Facilities</i>	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

<i>Specialties</i>	Diagnostic Radiology - Certified: 1989 Radiology, Vascular & Interventional – Certified: 1995/2004
--------------------	---

ORGANIZATIONAL NAME

<i>Name</i>	North County Radiology
-------------	------------------------

EDUCATION/AFFILIATION INFORMATION

<i>Medical Education Information</i>	UCSD School of Medicine, La Jolla, CA FROM: 09/01/1979 TO: 06/05/1983 Doctor of Medicine Degree
<i>Internship Information</i>	LAC/University of Southern California Medical Center, Los Angeles Transitional From: 06/24/1983 To: 06/24/1984
<i>Residency Information</i>	University of California, San Francisco Diagnostic Radiology From: 07/01/1984 To: 06/30/1989
<i>Fellowship Information</i>	Fellowship University of California, San Francisco Interventional Radiology From: 07/01/1989 To: 06/30/1990
<i>Current Affiliation Information</i>	Scripps Memorial Hospital, Encinitas Tri-City Medical Center, Oceanside, CA

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

<i>Provider Name & Title</i>	Richard R. Saxon, M.D.
<i>PPHS Facilities</i>	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

<i>Specialties</i>	Diagnostic Radiology - Certified: 1992 Radiology, Vascular & Interventional – Certified: 1995/2006
--------------------	---

ORGANIZATIONAL NAME

<i>Name</i>	North County Radiology
-------------	------------------------

EDUCATION/AFFILIATION INFORMATION

<i>Medical Education Information</i>	University of California, Los Angeles FROM: 09/01/1982 TO: 06/12/1987 Doctor of Medicine Degree
<i>Internship Information</i>	University of Hawaii, Honolulu Transitional From: 07/01/1987 To: 06/22/1988 Transitional House Staff Officer
<i>Residency Information</i>	University of California, San Francisco Radiology From: 07/01/1988 To: 06/30/1992
<i>Fellowship Information</i>	Fellowship Oregon Health Sciences University, Portland, OR Vascular & Interventional Radiology/Including Angiography From: 07/01/1992 To: 06/30/1993
<i>Current Affiliation Information</i>	Scripps Memorial Hospital, Encinitas Tri-City Medical Center, Oceanside, CA

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

<i>Provider Name & Title</i>	Stephen P. Schmitter, M.D.
<i>PPHS Facilities</i>	Pomerado Hospital Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

<i>Specialties</i>	Diagnostic Radiology - Certified: 2000 Nuclear Medicine - Certified: 2001
---------------------------	--

ORGANIZATIONAL NAME

<i>Name</i>	North County Radiology
--------------------	------------------------

EDUCATION/AFFILIATION INFORMATION

<i>Medical Education Information</i>	Stanford University School of Medicine, Stanford, CA FROM: 09/01/1990 TO: 06/18/1995 Doctor of Medicine Degree
<i>Internship Information</i>	Scripps Mercy Hospital, San Diego Transitional From: 06/24/1995 To: 06/23/1996
<i>Residency Information</i>	Mallinckrodt Institute of Radiology, St. Louis, MO Diagnostic Radiology From: 07/01/1996 To: 06/30/2000 Barnes Jewish Hospital at Washington University
<i>Fellowship Information</i>	Fellowship Mallinckrodt Institute of Radiology, St. Louis, MO Nuclear Medicine From: 07/01/2000 To: 06/30/2001 Barnes Jewish Hospital at Washington University
<i>Current Affiliation Information</i>	Tri-City Medical Center, Oceanside, CA

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

Provider Name & Title	William T. Tseng, M.D., M.P.H.
PPHS Facilities	Palomar Medical Center

SPECIALTIES/BOARD CERTIFICATION

Specialties	Internal Medicine – Certified: 2001
--------------------	-------------------------------------

ORGANIZATIONAL NAME

Name	Kaiser Permanente
-------------	-------------------

EDUCATION/AFFILIATION INFORMATION

Medical Education Information	University of Utah, Salt Lake City FROM: 08/01/1991 TO: 05/18/1996 (08/1991-05/1994; 08/1995-05/1996) John Hopkins University of Public Health, Baltimore, MD 05/01/1995 Master of Public Health Degree
Internship Information	Johns Hopkins Bayview Medical Center, Baltimore, MD Internal Medicine From: 07/01/1996 To: 06/30/1997
Residency Information	Johns Hopkins Bayview Medical Center, Baltimore, MD Internal Medicine From: 07/01/1997 To: 06/30/1999
Fellowship Information	N/A
Current Affiliation Information	University of California, San Diego Kaiser Permanente, San Diego

**PALOMAR POMERADO HEALTH SYSTEM
PROVISIONAL APPOINTMENT
January, 2009**

PERSONAL INFORMATION

Provider Name & Title	Justin S. Wu, M.D.
PPHS Facilities	Pomerado Hospital

SPECIALTIES/BOARD CERTIFICATION

Specialties	Surgery, General – Certified: 2001
--------------------	------------------------------------

ORGANIZATIONAL NAME

Name	Kaiser Permanente
-------------	-------------------

EDUCATION/AFFILIATION INFORMATION

Medical Education Information	Harvard Medical School, Boston, MA FROM: 09/01/1989 TO: 06/10/1993 Doctor of Medicine Degree
Internship Information	Duke University Medical Center, Durham, NC General Surgery From: 07/01/1993 To: 06/30/1994
Residency Information	Washington University, St. Louis, MO General Surgery From: 07/01/1994 To: 06/30/2000 1995-1997: Research in Minimally Invasive Surgery Included
Fellowship Information	Cleveland Clinic Foundation, Cleveland, OH Pancreatic and Hepatobiliary Surgery From: 07/01/2000 To: 06/30/2001
Current Affiliation Information	Kaiser Permanente, San Diego

**PALOMAR POMERADO HEALTH
ALLIED HEALTH PROFESSIONAL
APPOINTMENT
JANUARY 2009**

NAME:	Jacqueline Y. Copeland, N. P.	
SPECIALTY:	Nurse Practitioner	
SERVICES:	Nurse Practitioner for Elizabeth Hospice at Palomar Medical Center and Palomar Continuing Care Center	
TRAINING:	San Diego State University, San Diego, CA	
	Bachelor of Science in Nursing	9/01/93-06/01/97
	California State University, Dominguez Hills	
	Master of Science in Nursing/Family Nurse Practitioner	9/01/98-08/23/05
PRACTICE:	NP/RN, Elizabeth Hospice, Escondido, CA	02/12/02-present
	Director of Nursing, ManorCare, Encinitas, CA	12/20/00-3/10/02
	R.N., Vista Community Clinic, Vista, CA	06/21/00-08/20/01
	R.N., Sharp Memorial Hospital, San Diego, CA	07/07/98-01/03/00
	R.N., Village Square Rehabilitation, San Marcos, CA	1997-1998
SPONSORS:	Sabiha Pasha, M.D.	
CERTIFICATION:	None	
FACILITIES:	Palomar Medical Center	



Pomerado Hospital Medical Staff Services

15615 Pomerado Road
Poway, CA 92064
Phone – (858) 613-4664
FAX - (858) 613-4217

DATE: December 29, 2008
TO: Board of Directors - January 12, 2009
FROM: Benjamin Kanter, M.D., Chief of Staff, Pomerado Hospital Medical Staff
SUBJECT: Medical Staff Credentials Recommendations – December 2008

Provisional Appointments: (01/12/ 2009 – 12/31/2010)

Bruce J. Biederman, M.D. – Diagnostic Radiology
Michael J. Clar – General Surgery
Steven L. Epner, M.D. - Diagnostic Radiology
Kathleen M. Flores-Dahms, M.D. - Diagnostic Radiology
Raymond J. Hong, M.D. - Diagnostic Radiology
William H. Johnson, M.D. - Diagnostic Radiology
Jeffrey S. Miller, M.D. - Diagnostic Radiology
Archana K. Narayan, M.D. – Internal Medicine
Gregory K. Nicpon, M.D. - Diagnostic Radiology
Donald J. Ponec, M.D. - Diagnostic Radiology
Richard R. Saxon, M.D. - Diagnostic Radiology
Stephen P. Schmitter, M.D. - Diagnostic Radiology
Justin S. Wu, M.D. – General Surgery

Biennial Reappointments: (02/01/2009 – 01/31/2010)

Frank D. Bender, M.D. – Medicine – Active (includes Villa and Sub-Acute)
Riaz Bokhari, M.D. Surgery - Courtesy
Ara H. Dikranian, M.D. – Medicine - Affiliate
Peter D. Gougov, M.D. – Anesthesia - Active
Chenggang Hu, MD,PhD - Anesthesia – Active
Robert F. Lasting, M.D. – OB/GYN - Active
Keri L. London, M.D. – Emergency Medicine - Active
H. K. Merrick, M.D. – Medicine - Affiliate
Thomas R. Moats, M.D. – Emergency Medicine - Active
James S. Otoshi, M.D. – Medicine – Active (includes Villa and Sub-Acute)

Reinstatement and Advancement to Affiliate:

Thomas R. Moore, M.D. – (01/12/2009 – 03/31/2009)

Advancements:

Adil Abbasi, M.D. – Associate – Medicine (01/12/2009-09/30/2009) (includes Villa)
Patrick S. Giesmann, M.D. – Associate - Medicine (01/12/2009 – 10/31/2010) (includes Villa)
Michael S. Raffi, M.D. – Active - Medicine (01/12/2009 – 04/30/2010) (includes Villa)

Resignations:

Darren Buono, M.D.
Cynthia A. Robertson, M.D.

Allied Health Professional Resignation:

Kesha Hudson, P.A.

POMERADO HOSPITAL: Certification by and Recommendation of Chief of Staff: As Chief of Staff of Pomerado Hospital, I certify that the procedures described in the Medical Staff Bylaws for appointment, reappointment, or alternation of staff membership or the granting of privileges and the policy of the Palomar Pomerado Health System's Board of Directors regarding such practices have been properly followed. I recommend that the Board of Directors take the action requested in each case.

PPH Board Subcommittee Activity Summary

December 16, 2008

Strategic Planning Committee

ACTION ITEMS:

- **NONE**

INFORMATION ITEMS:

- **OB Laborist & Pediatrics Hospital:** update was provided.
- **Stereotactic Radiosurgery:** was discussed.
- **PPH Expresscare:** was discussed and an update was provided.
- **Integrative Medicine:** was discussed.
- **Imaging Transition:** was discussed and an update was provided.
- **Pulmonary Rehab:** update was provided.

(All presentations are available on the Leadership Drive.)

PPH Board Subcommittee Activity Summary

December 2008

Internal Audit Committee – Did not meet in December

Governance Committee – Did not meet in December

Human Resources Committee – Did not meet in December

Community Relations Committee – Did not meet in December

Facilities and Grounds Committee – Did not meet in December