

# Financial Statements

*January 2009*

PALOMAR  
POMERADO  
HEALTH  
SPECIALIZING IN YOU

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Balanced Scorecard  
Financial Indicators

October		November		December		January		% Actual to Budget		YTD 2009			% Actual to Budget						
Actual		Actual		Actual		Actual	Budget			Variance	Actual	Budget		Variance	Budget				
<b>PPH Indicators:</b>																			
	10.0%		10.5%		10.8%		9.7%		10.4%	(0.7%)	93.3%	OEBITDA Margin w/Prop Tax	10.3%	10.1%	0.2%	102.0%			
\$	10,988.88	\$	11,156.83	\$	11,509.66	\$	10,613.27	\$	10,726.96	\$	113.69	Expenses/Adj Discharge	\$	10,813.78	\$	10,737.39	\$	(76.39)	100.7%
\$	6,412.67	\$	6,720.09	\$	6,656.36	\$	6,313.51	\$	6,419.11	\$	105.60	SWB/Adj Discharge	\$	6,406.86	\$	6,421.23	\$	14.37	99.8%
	6.59		6.73		6.21		6.06		6.61		0.55	Prod FTE's/Adj Occupied Bed		6.38		6.60		0.22	96.7%
	3,416		3,231		3,209		3,391		3,392		(1)	Adjusted Discharges		23,622		23,547		75	100.3%
<b>PPH North Indicators:</b>																			
	7.1%		12.7%		10.4%		12.2%		11.3%	0.9%	108.0%	OEBITDA Margin w/Prop Tax	10.9%	11.1%	(0.2%)	98.2%			
\$	10,352.15	\$	10,311.92	\$	10,663.44	\$	9,823.61	\$	9,953.96	\$	130.35	Expenses/Adj Discharge	\$	10,069.99	\$	9,985.04	\$	(84.95)	100.9%
\$	5,306.92	\$	5,250.89	\$	5,439.63	\$	5,232.59	\$	5,230.81	\$	(1.78)	SWB/Adj Discharge	\$	5,215.25	\$	5,248.79	\$	33.54	99.4%
	5.36		5.61		5.25		4.98		5.37		0.39	Prod FTE's/Adj Occupied Bed		5.29		5.39		0.10	98.1%
	2,492		2,361		2,287		2,452		2,451		1	Adjusted Discharges		17,061		17,003		58	100.3%
<b>PPH South Indicators:</b>																			
	13.7%		2.3%		11.7%		1.3%		6.9%	(5.6%)	18.8%	OEBITDA Margin w/Prop Tax	6.7%	6.4%	0.3%	104.7%			
\$	11,372.33	\$	12,470.69	\$	11,375.32	\$	11,681.76	\$	11,685.73	\$	3.97	Expenses/Adj Discharge	\$	11,535.18	\$	11,638.58	\$	103.40	99.1%
\$	5,716.60	\$	6,189.88	\$	5,846.95	\$	6,002.07	\$	6,027.63	\$	25.56	SWB/Adj Discharge	\$	5,759.07	\$	5,989.50	\$	230.43	96.2%
	6.71		6.37		5.89		6.47		6.47		0.00	Prod FTE's/Adj Occupied Bed		6.27		6.42		0.15	97.7%
	906		847		896		909		920		(11)	Adjusted Discharges		6,406		6,401		5	100.1%

Financial Results  
Executive Summary of Key Indicators

	JANUARY 2009			FY 09 Y-T-D @ JANUARY 2009			Moody Benchmark
	Actual	Budget	Variance	Actual	Budget	Variance	
<b><u>Statistics:</u></b>							
Acute Admissions	2,299	2,502	(203)	16,600	17,352	(752)	
Acute Patient Days	9,381	9,654	(273)	65,101	66,952	(1,851)	
Acute ALOS	3.98	3.86	0.12	3.88	3.86	0.02	
Case Mix Index (w/o Births)	1.45	1.40	0.05	1.42	1.40	0.02	
Total Surgeries	1,575	1,658	(83)	11,243	11,500	(257)	
Births	412	454	(42)	3,073	3,150	(77)	
E/R Visits & Admissions	7,608	7,698	(90)	52,087	53,388	(1,301)	
ER to Admit Rate	16.4%	16.5%	(0.1%)	17.3%	16.5%	0.8%	
Productivity %	100.7%	100%	0.7%	99.2%	100%	(0.8%)	
<b><u>Income Statement:</u></b>							
Net Patient Revenue	36,354,941	36,602,254	(247,313)	256,584,929	253,507,319	3,077,610	
Total Net Revenue	36,804,560	37,209,073	(404,513)	260,967,373	257,755,052	3,212,321	
Sal., Wages, Cont. Lbr	16,794,323	17,504,230	709,907	121,182,539	121,560,331	377,792	
Supplies	5,823,179	5,648,122	(175,057)	40,973,219	39,153,390	(1,819,829)	
Total Expenses	35,972,585	36,385,855	413,270	255,349,824	252,833,369	(2,516,455)	
<b>Net Inc. (Loss) before Non-Op</b>	<b>831,975</b>	<b>823,218</b>	<b>8,757</b>	<b>5,617,549</b>	<b>4,921,683</b>	<b>695,866</b>	
<b>Net Income (Loss)</b>	<b>1,474,609</b>	<b>2,165,168</b>	<b>(690,559)</b>	<b>14,282,692</b>	<b>14,315,333</b>	<b>(32,641)</b>	
<b><u>Cash Flow:</u></b>							
Cash Collections	36,300,000	36,000,000	300,000	233,000,000	252,000,000	(19,000,000)	
Days in A/R - Gross				59.1	52.4	6.7	
Days Cash on Hand				94.9	80.0	14.9	
<b><u>Ratios:</u></b>							
OEBITDA w/ Prop. Tax	9.7%	10.4%	(0.7%)	10.3%	10.1%	0.2%	
Net Income Margin	4.0%	5.8%	(1.8%)	5.5%	5.6%	(0.1%)	
Bad Debt % of Net Revenue	13.6%	10.1%	(3.5%)	14.4%	10.1%	(4.3%)	7.1%
Return On Assets				3.1%	3.1%	0.0%	4.3%
Annual Debt Service Coverage				3.1			4.4
Cushion Ratio				6.4			15.3

# Financial Results

## Executive Summary & Highlights

### Statistics

	Dec	Jan	Dec vs Jan % Change	Jan Budget	Act vs Bud % Variance
<b>CONSOLIDATED</b>					
Patient Days Acute	9,397	9,381	(0.2%)	9,654	(2.8%)
Patient Days SNF	6,477	6,457	(0.3%)	6,483	(0.4%)
ADC Acute	303.12	302.60	(0.2%)	311.42	(2.8%)
ADC SNF	208.94	208.29	(0.3%)	209.13	(0.4%)
Surgeries CVS Cases	16	16	0.0%	13	23.1%
Surgeries Total	1,527	1,575	3.1%	1,658	(5.0%)
Number of Births	416	412	(1.0%)	454	(9.3%)
<b>NORTH</b>					
Patient Days Acute	6,848	7,217	5.4%	7,155	0.9%
Patient Days SNF	2,742	2,748	0.2%	2,639	4.1%
ADC Acute	220.90	232.81	5.4%	230.80	0.9%
ADC SNF	88.45	88.65	0.2%	85.13	4.1%
<b>SOUTH</b>					
Patient Days Acute	2,549	2,164	(15.1%)	2,499	(13.4%)
Patient Days SNF	3,735	3,709	(0.7%)	3,844	(3.5%)
ADC Acute	82.23	69.80	(15.1%)	80.61	(13.4%)
ADC SNF	120.48	119.65	(0.7%)	124.00	(3.5%)

## Balance Sheet

**Current Cash & Cash Equivalents** increased \$6.3 million from \$101.5 million in December to \$107.8 million in January. Total Cash and Investments are \$107.3 million, compared to \$102.4 million at December. Days Cash on Hand went from 90.4 days in December to 94.9 days in January.

**Net Accounts Receivable** decreased \$0.4 million from \$107.7 million in December to \$107.3 million in January. Gross A/R days decreased from 59.9 days in December to 59.1 days in January.

January YTD collections including capitation are \$233.0 million compared to budget of \$252.0 million.

**Construction in Progress** increased \$3.9 million from \$310.3 million in December to \$314.2 million in January. The increase is attributed to Building Expansion A & E Services and construction costs of \$3.2 million, Cerner Optimization project \$0.1 million, Pom Phase I \$0.2 million and Other \$0.4 million.

**Other Current Liabilities** decreased by \$1.0 million from \$29.1 million to \$28.1 million primarily due to the realization of deferred property tax revenue of \$1.2 million in January.

**Income Statement**

**Gross Patient Revenue** reflects a YTD favorable budget variance of \$29.8 million. The variance breakdown is as follows.

	North	South	Outreach	Total
Consolidated	19,797,536	9,624,792	417,571	29,839,899
Routine	(682,427)	(1,749,331)	-	(2,431,758)
IP Ancillary	(4,666,694)	5,009,202	-	342,508
OP	25,146,657	6,364,921	417,571	31,929,149

**Deductions from Revenue** reflect a YTD unfavorable budget variance of \$26.7 million. Total Deductions from Revenue is 71.89% of gross revenue compared to a budget of 71.29%.

**Net Capitation** reflects a YTD unfavorable budget variance of \$0.5 million. Cap Premium shows a favorable budget variance of \$5.0 million. This favorable variance is due to retro 2007 premium adjustments in July and August. Cap Valuation and Out of Network Claim Expense both show an unfavorable budget variance of \$2.6 million and \$2.9 million, respectively.

**Other Operating Revenue** reflects a YTD favorable budget variance of \$0.1 million. This is comprised of a \$1.0 million favorable budget variance in Revenue Cycle Management, which is partially offset by a \$0.4 million unfavorable budget variance from a new department, Weight Solutions; a \$0.3 million unfavorable budget variance from Health Development and the Research Institute combined, and Other unfavorable of \$0.2 million.

**Income Statement (cont'd)**

**Salaries, Wages & Contract Labor** has a YTD favorable budget variance of \$0.4 million. The breakdown is as follows:

	YTD Actual	YTD Budget	Variance
Consolidated	121,182,539	121,560,331	377,792
North	71,709,663	72,184,454	474,791
South	29,930,410	31,292,427	1,362,017
Central	15,350,538	14,446,405	(904,133)
Outreach	4,191,928	3,637,045	(554,883)

**Employee Benefits Expense** has a YTD unfavorable budget variance of \$0.5 million. This variance can be broken down into the following categories: Group Health Insurance – unfavorable by \$0.4; State Unemployment Insurance – unfavorable by \$0.2; Work Comp Insurance – unfavorable by \$0.1 million; and all Other Benefits combined - favorable by \$0.2 million.

**Supplies Expense** reflects a YTD unfavorable budget variance of \$1.8 million primarily due to Prosthesis expense.

**Professional Fees & Purchased Services** reflect a YTD unfavorable budget variance of \$0.07 million. The breakdown is Consulting Services – unfavorable \$0.17 million and Purchased Services favorable - \$0.10 million.

**Non-Operating Income** reflects a YTD unfavorable budget variance of \$0.70 million. This is due to an unfavorable investment income variance of \$0.80 million which is partially offset by a favorable interest expense variance of \$0.10 million.

**Ratios & Margins**

All required Bond Covenant Ratios were achieved in January, 2009.



## Financial Results

### Executive Summary & Highlights

**Stat**

	MTD	Budget	YTD	Budget	PY
Patient Days - Acute	9,381	9,654	65,101	66,952	66,252
Discharges - Acute	2,358	2,502	16,760	17,352	16,988
OP Registrations	3,775	4,119	28,764	28,565	27,428
ER Visits	6,364	6,427	43,099	44,575	43,161
Deliveries	412	454	3,073	3,150	3,236

**Profit & Loss (in millions)**

	MTD	Budget	YTD	Budget	PY
Capitation	0.1	Breakeven	(0.7)	(0.1)	0.3
Net Patient Revenue	36.4	36.4	256.6	253.5	243.0
Total Revenue	36.8	37.2	261.0	257.8	248.3
SWB	20.9	21.4	146.2	148.7	144.9
Contract Labor	0.5	0.4	5.1	2.5	6.5
Supplies	5.8	5.6	41.0	39.2	38.3
Total Expense	36.0	36.4	255.3	252.8	252.7
Net Income from Ops	0.8	0.8	5.6	4.9	(4.4)
Net Income	1.5	2.2	14.3	14.3	7.3

# Key Variance Explanations

## Month-To-Date

	<u>Actual</u>	<u>Budget</u>	<u>Variance Detail</u>	<u>Variance</u>
<b>Net Income From Operations</b>	<b>831,975</b>	<b>823,218</b>		<b>8,757</b>
<b>Total Net Revenue</b>				<b>(247,313)</b>
Net Patient Revenue			(247,313)	
<b>Other Operating Revenue</b>				<b>(157,200)</b>
Weight Solutions - contra to Supplies			(60,309)	
PPNC Health Development and Research Institute			(36,801)	
Other			(60,090)	
<b>Salaries &amp; Wages</b>				<b>838,088</b>
Volume Variance			5,052	
Rate & Efficiency (Nursing & Non-Nursing)			833,036	
<b>Benefits</b>				<b>(345,386)</b>
Group Health Insurance			(201,527)	
FICA			(148,877)	
State Unemployment Insurance			(40,098)	
Other			45,116	
<b>Contract Labor</b>				<b>(128,181)</b>
Volume Variance			108	
Rate & Efficiency (Nursing & Non-Nursing)			(128,289)	

# Key Variance Explanations

## Month-To-Date (cont'd)

	Actual	Budget	Variance Detail	Variance
<b>Professional Fees</b>				<b>(19,488)</b>
Consulting Services (Rule 4 Consulting - \$34K)			(33,801)	
Other			14,313	
<b>Supplies</b>				<b>(175,057)</b>
Volume Variance			1,665	
Rate & Efficiency			(176,722)	
Prosthesis	(337,874)			
Pharmaceutical	153,691			
Weight Solutions - contra to Other Rev	31,347			
Other	(22,221)			
<b>Purchased Services</b>				<b>(27,130)</b>
Wound Care - contra to reduced revenue			34,885	
Other			(62,015)	
<b>Depreciation</b>				<b>309,621</b>
Depreciation decreased due to matured assets using (1/2 yr convention) at 12/31/2008			309,621	
<b>Other Direct Expenses</b>				<b>(39,197)</b>
Radiosurgery - contra to revenue			(171,000)	
Insurance - Liability			159,183	
Other			(27,380)	
<b>Total Actual to Budget MTD Variance for January 2009</b>			<b>8,757</b>	<b>8,757</b>

Key Variance Explanations  
 Month-To-Date (cont'd)

	<u>Actual</u>	<u>Budget</u>	<u>Variance Detail</u>	<u>Variance</u>
<b>Non-Operating Income (Expense)</b>	<b>642,634</b>	<b>1,341,950</b>		<b>(699,316)</b>
<b>Property Tax</b>	<b>1,166,666</b>	<b>1,166,666</b>		<b>0</b>
<b>Investment Income (Loss)</b>	<b>(192,141)</b>	<b>548,526</b>		<b>(740,667)</b>
Pacific Income Advisers	(141,358)			
Other	(50,783)			
<b>Interest Expense</b>	<b>500,959</b>	<b>488,038</b>		<b>(12,921)</b>
<b>Other</b>	<b>169,068</b>	<b>114,796</b>		<b>54,272</b>
<b>Net Income</b>	<b><u>1,474,609</u></b>	<b><u>2,165,168</u></b>		<b><u>(690,559)</u></b>

# Key Variance Explanations

## Year-To-Date

	<u>Actual</u>	<u>Budget</u>	<u>Variance Detail</u>	<u>Variance</u>
<b>Net Income From Operations</b>	<b>5,618,549</b>	<b>4,921,683</b>		<b>695,866</b>
<b>Total Net Revenue</b>				<b>3,077,610</b>
Net Patient Revenue			3,077,610	
<b>Other Operating Revenue</b>				<b>134,711</b>
Weight Solutions - contra to Supplies			(422,163)	
PPNC Health Development and Research Institute			(257,607)	
Revenue Cycle Management			1,000,000	
Other			(185,519)	
<b>Salaries &amp; Wages</b>				<b>2,936,598</b>
Volume Variance			(379,093)	
Rate & Efficiency (Nursing & Non-Nursing)			3,315,691	
<b>Benefits</b>				<b>(519,844)</b>
Group Health Insurance			(400,446)	
State Unemployment Insurance			(184,618)	
Work Comp Insurance			(94,208)	
FICA			(83,423)	
Pension			243,778	
Other			(927)	
<b>Contract Labor</b>				<b>(2,558,806)</b>
Volume Variance			(8,091)	
Rate & Efficiency (Nursing & Non-Nursing)			(2,550,715)	

# Key Variance Explanations

## Year-To-Date (cont'd)

	<u>Actual</u>	<u>Budget</u>	<u>Variance Detail</u>	<u>Variance</u>
<b>Professional Fees</b>				<b>(172,911)</b>
Consulting Services (Rule 4 Consulting - \$247k; Other \$42)			(205,491)	
Other			32,580	
<b>Supplies</b>				<b>(1,819,829)</b>
Volume Variance			(124,708)	
Rate & Efficiency			(1,695,121)	
Prosthesis	(2,326,792)			
Weight Solutions - contra to Other Rev	217,407			
Pharmaceutical	174,912			
Other	114,644			
<b>Purchased Services</b>				<b>100,409</b>
Medi-Cal eligiblity services			(101,022)	
Repairs & Maintenance (xray tube \$-123K)			(295,031)	
Wound Care - contra to reduced revenue			192,826	
Other			303,636	
<b>Depreciation</b>				<b>26,918</b>
Depreciation			26,918	
<b>Other Direct Expenses</b>				<b>(508,990)</b>
Radiosurgery - contra to revenue			(578,250)	
Marketing FY08 invoice (\$122K)			(394,402)	
Governing Board (General Election \$232K)			(163,699)	
Insurance - Liability			493,479	
Other			133,882	
<b>Total Actual to Budget YTD Variance for January 2009</b>			<b>695,866</b>	<b>695,866</b>

Key Variance Explanations  
Year-To-Date (cont'd)

	<u>Actual</u>	<u>Budget</u>	<u>Variance Detail</u>	<u>Variance</u>
<b>Non-Operating Income (Expense)</b>	<b>8,665,143</b>	<b>9,393,650</b>		<b>(728,507)</b>
<b>Property Tax</b>	<b>8,166,662</b>	<b>8,166,662</b>		<b>0</b>
<b>Investment Income (Loss)</b>	<b>2,967,285</b>	<b>3,839,682</b>		<b>(872,397)</b>
Salomon Brothers	1,322,478			
Pacific Income Advisers	1,297,835			
Other	346,972			
<b>Interest Expense</b>	<b>3,275,078</b>	<b>3,416,266</b>		<b>141,188</b>
<b>Other</b>	<b>806,274</b>	<b>803,572</b>		<b>2,702</b>
<b>Net Income</b>	<b><u>14,283,692</u></b>	<b><u>14,315,333</u></b>		<b><u>(32,641)</u></b>

Balance Sheet  
Consolidated

Palomar Pomerado Health  
Consolidated Balance Sheet  
As of January 31, 2009

	Current Month	Prior Month	Prior Fiscal Year End
<b>Assets</b>			
<b>Current Assets</b>			
Cash on Hand	\$13,786,064	\$18,821,741	\$12,578,422
Cash Marketable Securities	93,979,957	82,662,942	73,699,656
<b>Total Cash &amp; Cash Equivalents</b>	<b>107,766,021</b>	<b>101,484,683</b>	<b>86,278,078</b>
<b>Patient Accounts Receivable</b>	<b>250,004,019</b>	<b>256,277,509</b>	<b>173,630,766</b>
Allowance on Accounts	(142,711,460)	(148,608,418)	(87,408,726)
<b>Net Accounts Receivable</b>	<b>107,292,559</b>	<b>107,669,091</b>	<b>86,222,040</b>
Inventories	6,735,293	6,766,080	6,826,298
Prepaid Expenses	5,172,395	5,504,025	3,790,644
Other	11,175,325	13,987,395	5,722,105
<b>Total Current Assets</b>	<b>238,141,593</b>	<b>235,411,274</b>	<b>188,839,165</b>
<b>Non-Current Assets</b>			
Restricted Assets	235,906,787	240,721,627	343,067,128
Restricted by Donor	309,491	308,056	303,600
Board Designated	(821,956)	610,153	12,117,325
<b>Total Restricted Assets</b>	<b>235,394,322</b>	<b>241,639,836</b>	<b>355,488,053</b>
Property Plant & Equipment	375,352,750	376,181,029	387,410,913
Accumulated Depreciation	(225,515,995)	(225,309,501)	(226,979,355)
Construction in Process	314,192,401	310,305,046	218,854,882
<b>Net Property Plant &amp; Equipment</b>	<b>464,029,156</b>	<b>461,176,574</b>	<b>379,286,440</b>
Investment in Related Companies	5,497,941	5,580,025	3,109,523
Deferred Financing Costs	15,436,103	15,524,872	15,644,785
Other Non-Current Assets	6,095,327	6,105,786	5,956,094
<b>Total Non-Current Assets</b>	<b>726,452,849</b>	<b>730,027,093</b>	<b>759,484,895</b>
<b>Total Assets</b>	<b>\$964,594,442</b>	<b>\$965,438,367</b>	<b>\$948,324,060</b>

	Current Month	Prior Month	Prior Fiscal Year End
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Accounts Payable	\$30,337,295	\$34,255,602	\$44,500,881
Accrued Payroll	14,862,305	14,132,960	12,139,225
Accrued PTO	13,437,837	14,127,170	13,977,901
Accrued Interest Payable	10,650,234	9,097,999	8,065,133
Current Portion of Bonds	9,780,000	9,780,000	9,660,000
Est Third Party Settlements	2,718,972	2,680,738	807,165
Other Current Liabilities	28,088,011	29,112,989	15,815,317
<b>Total Current Liabilities</b>	<b>109,874,654</b>	<b>113,187,458</b>	<b>104,965,622</b>
<b>Long Term Liabilities</b>			
Bonds & Contracts Payable	528,159,025	528,164,758	537,979,367
<b>General Fund Balance</b>			
Unrestricted	327,073,228	323,167,942	292,958,146
Restricted for Other Purpose	309,491	308,056	303,600
Board Designated	(821,956)	610,153	12,117,325
<b>Total Fund Balance</b>	<b>326,560,763</b>	<b>324,086,151</b>	<b>305,379,071</b>
<b>Total Liabilities / Fund Balance</b>	<b>\$964,594,442</b>	<b>\$965,438,367</b>	<b>\$948,324,060</b>



**F I S C A L Y E A R 2 0 0 9**  
**Income Statement: Monthly Trend**  
**Consolidated**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	YTD
<b>Statistics:</b>								
Admissions - Acute	2,540	2,454	2,367	2,357	2,253	2,330	2,299	16,600
Admissions - SNF	95	107	101	87	73	82	76	621
Patient Days - Acute	9,587	9,491	9,098	9,345	8,802	9,397	9,381	65,101
Patient Days - SNF	6,572	6,497	6,313	6,570	6,197	6,477	6,457	45,083
LOS - Acute	3.74	3.81	3.87	3.85	3.85	4.11	3.98	3.88
LOS - SNF	67.75	60.16	67.88	69.16	78.44	84.12	83.86	72.02
Adjusted Discharges	3,600	3,481	3,293	3,416	3,231	3,209	3,391	23,622
<b>Revenue:</b>								
Gross Revenue	\$ 131,046,951	\$ 131,438,267	\$ 127,873,677	\$ 135,991,410	\$ 122,619,993	\$ 132,503,423	\$ 131,229,449	\$ 912,703,168
Deductions from Rev	(94,593,925)	(94,598,259)	(91,280,996)	(98,599,181)	(86,064,844)	(96,106,528)	(94,874,508)	(656,118,239)
Net Patient Revenue	36,453,026	36,840,008	36,592,681	37,392,229	36,555,149	36,396,895	36,354,941	256,584,929
Other Oper Revenue	481,361	331,016	518,420	850,901	300,829	1,450,298	449,619	4,382,444
<b>Total Net Revenue</b>	<b>36,934,387</b>	<b>37,171,024</b>	<b>37,111,101</b>	<b>38,243,130</b>	<b>36,855,978</b>	<b>37,847,193</b>	<b>36,804,560</b>	<b>260,967,373</b>
<b>Expenses:</b>								
Salaries, Wages & Contr Labor	17,547,177	17,429,247	17,159,435	17,718,059	17,472,778	17,061,521	16,794,323	121,182,539
Benefits	4,496,086	4,177,042	4,146,197	4,187,628	4,239,835	4,298,735	4,614,774	30,160,297
Supplies	5,536,898	5,656,890	5,963,822	6,439,529	5,668,865	5,884,036	5,823,179	40,973,219
Prof Fees & Purch Svc	4,597,010	4,825,802	5,138,315	5,033,215	4,364,132	5,276,227	4,925,011	34,159,712
Depreciation	1,915,873	1,905,155	1,841,193	1,956,220	1,908,874	1,941,062	1,563,527	13,031,904
Other	1,975,226	2,233,503	2,382,627	2,203,375	2,392,334	2,403,317	2,251,771	15,842,153
<b>Total Expenses</b>	<b>36,068,270</b>	<b>36,227,639</b>	<b>36,631,589</b>	<b>37,538,026</b>	<b>36,046,818</b>	<b>36,864,898</b>	<b>35,972,585</b>	<b>255,349,824</b>
<b>Net Inc Before Non-Oper Income</b>	<b>866,117</b>	<b>943,385</b>	<b>479,512</b>	<b>705,104</b>	<b>809,160</b>	<b>982,295</b>	<b>831,975</b>	<b>5,617,549</b>
Property Tax Revenue	1,166,666	1,166,666	1,166,666	1,166,666	1,166,666	1,166,666	1,166,666	8,166,662
Non-Operating Income	69,375	147,884	(614,405)	75,236	831,064	513,358	(524,032)	498,481
<b>Net Income (Loss)</b>	<b>\$ 2,102,158</b>	<b>\$ 2,257,935</b>	<b>\$ 1,031,773</b>	<b>\$ 1,947,006</b>	<b>\$ 2,806,890</b>	<b>\$ 2,662,319</b>	<b>\$ 1,474,609</b>	<b>\$ 14,282,692</b>
Net Income Margin	5.7%	6.1%	2.8%	5.1%	7.6%	7.0%	4.0%	5.5%
OEBITDA Margin w/o Prop Tax	7.5%	7.7%	6.3%	7.0%	7.4%	7.7%	6.5%	7.1%
OEBITDA Margin with Prop Tax	10.7%	10.8%	9.4%	10.0%	10.5%	10.8%	9.7%	10.3%

Income Statement: Fiscal Year-to-Date  
Consolidated – Adjusted Discharges

				Variance		\$/Adjusted Discharges		
	Actual	Budget	Variance	Volume	Rate/Eff	Actual	Budget	Variance
<b>Statistics:</b>								
Admissions - Acute	16,600	17,352	(752)					
Admissions - SNF	621	627	(6)					
Patient Days - Acute	65,101	66,952	(1,851)					
Patient Days - SNF	45,083	44,779	304					
ALOS - Acute	3.88	3.86	0.02					
ALOS - SNF	72.02	72.22	(0.20)					
Adjusted Discharges	23,622	23,547	75					
<b>Revenue:</b>								
Gross Revenue	\$ 912,703,168	\$ 882,863,269	\$ 29,839,899 F	\$ 2,812,025	\$ 27,027,874	\$38,637.84	\$ 37,493.66	\$ 1,144.18
Deductions from Rev	(656,118,239)	(629,355,950)	(26,762,289) U	(2,004,574)	(24,757,715)	(27,775.73)	(26,727.65)	(1,048.08)
Net Patient Revenue	256,584,929	253,507,319	3,077,610 F	807,451	2,270,159	10,862.12	10,766.01	96.10
Other Oper Revenue	4,382,444	4,247,733	134,711 F	13,530	121,181	185.52	180.39	5.13
<b>Total Net Revenue</b>	<b>260,967,373</b>	<b>257,755,052</b>	<b>3,212,321 F</b>	<b>820,981</b>	<b>2,391,340</b>	<b>11,047.64</b>	<b>10,946.41</b>	<b>101.23</b>
<b>Expenses:</b>								
Salaries, Wages & Contr Labor	121,182,539	121,560,331	377,792 F	(387,184)	764,976	5,130.07	5,162.46	32.38
Benefits	30,160,297	29,640,453	(519,844) U	(94,408)	(425,436)	1,276.79	1,258.78	(18.01)
Supplies	40,973,219	39,153,390	(1,819,829) U	(124,708)	(1,695,121)	1,734.54	1,662.78	(71.76)
Prof Fees & Purch Svc	34,159,712	34,087,210	(72,502) U	(108,572)	36,070	1,446.10	1,447.62	1.53
Depreciation	13,031,904	13,058,822	26,918 F	(41,594)	68,512	551.69	554.59	2.90
Other	15,842,153	15,333,165	(508,988) U	(48,838)	(460,150)	670.65	651.17	(19.48)
<b>Total Expenses</b>	<b>255,349,824</b>	<b>252,833,369</b>	<b>(2,516,455) U</b>	<b>(805,304)</b>	<b>(1,711,151)</b>	<b>10,809.83</b>	<b>10,737.39</b>	<b>(72.44)</b>
<b>Net Inc Before Non-Oper Income</b>	<b>5,617,549</b>	<b>4,921,683</b>	<b>695,866 F</b>	<b>15,676</b>	<b>680,190</b>	<b>237.81</b>	<b>209.02</b>	<b>28.79</b>
Property Tax Revenue	8,166,662	8,166,662	- -	26,012	(26,012)	345.72	346.82	(1.10)
Non-Operating Income	498,481	1,226,988	(728,507) U	3,908	(732,415)	21.10	52.11	(31.01)
<b>Net Income (Loss)</b>	<b>\$ 14,282,692</b>	<b>\$ 14,315,333</b>	<b>\$ (32,641) U</b>	<b>\$ 45,596</b>	<b>\$ (78,237)</b>	<b>\$ 604.64</b>	<b>\$ 607.95</b>	<b>\$ (3.31)</b>
Net Income Margin	5.5%	5.6%	(0.1%)					
OEBITDA Margin w/o Prop Tax	7.1%	7.0%	0.1%					
OEBITDA Margin with Prop Tax	10.3%	10.1%	0.2%					

**Income Statement: Month-to-Date**  
**Consolidated – Adjusted Discharges**

				Variance		\$/Adjusted Discharges		
	Actual	Budget	Variance	Volume	Rate/Eff	Actual	Budget	Variance
<b>Statistics:</b>								
Admissions - Acute	2,299	2,502	(203)					
Admissions - SNF	76	89	(13)					
Patient Days - Acute	9,381	9,654	(273)					
Patient Days - SNF	6,457	6,483	(26)					
ALOS - Acute	3.98	3.86	0.12					
ALOS - SNF	83.86	73.67	10.19					
Adjusted Discharges	3,391	3,392	(1)					
<b>Revenue:</b>								
Gross Revenue	\$ 131,229,449	\$ 127,395,989	\$ 3,833,460 F	\$ (37,558)	\$ 3,871,018	\$38,699.34	\$ 37,557.78	\$ 1,141.56
Deductions from Rev	(94,874,508)	(90,793,735)	(4,080,773) U	26,767	(4,107,540)	(27,978.33)	(26,767.02)	(1,211.31)
Net Patient Revenue	36,354,941	36,602,254	(247,313) U	(10,791)	(236,522)	10,721.01	10,790.76	(69.75)
Other Oper Revenue	449,619	606,819	(157,200) U	(179)	(157,021)	132.59	178.90	(46.31)
<b>Total Net Revenue</b>	<b>36,804,560</b>	<b>37,209,073</b>	<b>(404,513) U</b>	<b>(10,970)</b>	<b>(393,543)</b>	<b>10,853.60</b>	<b>10,969.66</b>	<b>(116.06)</b>
<b>Expenses:</b>								
Salaries, Wages & Contr Labor	16,794,323	17,504,230	709,907 F	5,160	704,747	4,952.62	5,160.45	207.83
Benefits	4,614,774	4,269,388	(345,386) U	1,259	(346,645)	1,360.89	1,258.66	(102.22)
Supplies	5,823,179	5,648,122	(175,057) U	1,665	(176,722)	1,717.25	1,665.13	(52.12)
Prof Fees & Purch Svc	4,925,011	4,878,393	(46,618) U	1,438	(48,056)	1,452.38	1,438.21	(14.17)
Depreciation	1,563,527	1,873,148	309,621 F	552	309,069	461.08	552.23	91.14
Other	2,251,771	2,212,574	(39,197) U	652	(39,849)	664.04	652.29	(11.75)
<b>Total Expenses</b>	<b>35,972,585</b>	<b>36,385,854</b>	<b>413,269 F</b>	<b>10,727</b>	<b>402,542</b>	<b>10,608.25</b>	<b>10,726.96</b>	<b>118.71</b>
<b>Net Inc Before Non-Oper Income</b>	<b>831,975</b>	<b>823,219</b>	<b>8,756 F</b>	<b>(243)</b>	<b>8,999</b>	<b>245.35</b>	<b>242.69</b>	<b>2.65</b>
Property Tax Revenue	1,166,666	1,166,666	- -	(344)	344	344.05	343.95	0.10
Non-Operating Income	(524,032)	175,284	(699,316) U	(52)	(699,264)	(154.54)	51.68	(206.21)
<b>Net Income (Loss)</b>	<b>\$ 1,474,609</b>	<b>\$ 2,165,169</b>	<b>\$ (690,560) U</b>	<b>\$ (638)</b>	<b>\$ (689,922)</b>	<b>\$ 434.86</b>	<b>\$ 638.32</b>	<b>\$ (203.46)</b>
Net Income Margin	4.0%	5.8%	(1.8%)					
OEBITDA Margin w/o Prop Tax	6.5%	7.2%	(0.7%)					
OEBITDA Margin with Prop Tax	9.7%	10.4%	(0.7%)					

Income Statement: Current vs. Prior Year-to-date  
Consolidated – Adjusted Discharges

				Variance		\$/Adjusted Discharges			
	Jan 09 YTD	Jan 08 YTD	Variance	Volume	Rate/Eff	Actual	Budget	Variance	
<b>Statistics:</b>									
Admissions - Acute	16,600	16,951	(351)						
Admissions - SNF	621	609	12						
Patient Days - Acute	65,101	66,252	(1,151)						
Patient Days - SNF	45,083	44,759	324						
ALOS - Acute	3.88	3.90	(0.02)						
ALOS - SNF	72.02	74.10	(2.08)						
Adjusted Discharges	23,622	23,279	343						
<b>Revenue:</b>									
Gross Revenue	\$ 912,703,168	\$ 812,353,222	\$ 100,349,946 F	\$ 11,969,464	\$ 88,380,482	\$38,637.84	\$ 34,896.40	\$ 3,741.45	
Deductions from Rev	(656,118,239)	(569,361,153)	(86,757,086) U	(8,389,144)	(78,367,942)	(27,775.73)	(24,458.14)	(3,317.58)	
Net Patient Revenue	256,584,929	242,992,069	13,592,860 F	3,580,320	10,012,540	10,862.12	10,438.25	423.87	
Other Oper Revenue	4,382,444	5,319,380	(936,936) U	78,377	(1,015,313)	185.52	228.51	(42.98)	
<b>Total Net Revenue</b>	<b>260,967,373</b>	<b>248,311,449</b>	<b>12,655,924 F</b>	<b>3,658,698</b>	<b>8,997,226</b>	<b>11,047.64</b>	<b>10,666.76</b>	<b>380.88</b>	
<b>Expenses:</b>									
Salaries, Wages & Contr Labor	121,182,539	120,840,870	(341,669) U	(1,780,507)	1,438,838	5,130.07	5,190.98	60.91	
Benefits	30,160,297	30,515,397	355,100 F	(449,623)	804,723	1,276.79	1,310.86	34.07	
Supplies	40,973,219	38,308,514	(2,664,705) U	(564,450)	(2,100,255)	1,734.54	1,645.63	(88.91)	
Prof Fees & Purch Svc	34,159,712	36,239,451	2,079,739 F	(533,963)	2,613,702	1,446.10	1,556.74	110.65	
Depreciation	13,031,904	12,579,107	(452,797) U	(185,344)	(267,453)	551.69	540.36	(11.32)	
Other	15,842,153	14,235,355	(1,606,798) U	(209,748)	(1,397,050)	670.65	611.51	(59.14)	
<b>Total Expenses</b>	<b>255,349,824</b>	<b>252,718,694</b>	<b>(2,631,130) U</b>	<b>(3,723,636)</b>	<b>1,092,506</b>	<b>10,809.83</b>	<b>10,856.08</b>	<b>46.25</b>	
<b>Net Inc Before Non-Oper Income</b>	<b>5,617,549</b>	<b>(4,407,245)</b>	<b>10,024,794 F</b>	<b>(64,938)</b>	<b>10,089,732</b>	<b>237.81</b>	<b>(189.32)</b>	<b>427.13</b>	
Property Tax Revenue	8,166,662	7,875,000	291,662 F	116,033	175,629	345.72	338.29	7.43	
Non-Operating Income	498,481	3,828,361	(3,329,880) U	56,408	(3,386,288)	21.10	164.46	(143.35)	
<b>Net Income (Loss)</b>	<b>\$ 14,282,692</b>	<b>\$ 7,296,116</b>	<b>\$ 6,986,576 F</b>	<b>\$ 107,503</b>	<b>\$ 6,879,073</b>	<b>\$ 604.64</b>	<b>\$ 313.42</b>	<b>\$ 291.21</b>	
Net Income Margin	5.5%	2.9%	2.6%						
OEBITDA Margin w/o Prop Tax	7.1%	3.3%	3.8%						
OEBITDA Margin with Prop Tax	10.3%	6.5%	3.8%						

**FISCAL YEAR 2009**  
**Income Statement: Fiscal Year Projection**  
**Consolidated – Adjusted Discharges**

				Variance		\$/Adjusted Discharges		
	7 Act + 5 Bud	FY 09 Budget	Variance	Volume	Rate/Eff	Actual	Budget	Variance
<b>Statistics:</b>								
Admissions - Acute	28,702	29,454	(752)					
Admissions - SNF	1,048	1,054	(6)					
Patient Days - Acute	111,805	113,656	(1,851)					
Patient Days - SNF	76,301	75,997	304					
Adjusted Discharges	40,026	39,951	75					
<b>Revenue:</b>								
Gross Revenue	\$ 1,529,071,852	\$ 1,499,231,953	\$ 29,839,899 F	\$ 2,814,508	\$ 27,025,391	\$ 38,201.97	\$ 37,526.77	\$ 675.20
Deductions from Rev	(1,095,353,619)	(1,068,591,330)	(26,762,289) U	(2,006,066)	(24,756,223)	(27,366.05)	(26,747.55)	(618.50)
Net Patient Revenue	433,718,233	430,640,623	3,077,610 F	808,442	2,269,168	10,835.91	10,779.22	56.69
Other Oper Revenue	7,646,539	7,511,828	134,711 F	14,102	120,609	191.04	188.03	3.01
<b>Total Net Revenue</b>	<b>441,364,772</b>	<b>438,152,451</b>	<b>3,212,321 F</b>	<b>822,543</b>	<b>2,389,778</b>	<b>11,026.95</b>	<b>10,967.25</b>	<b>59.71</b>
<b>Expenses:</b>								
Salaries, Wages & Contr Labor	205,717,253	206,095,045	377,792 F	(386,902)	764,694	5,139.59	5,158.70	19.10
Benefits	50,803,527	50,283,683	(519,844) U	(94,398)	(425,446)	1,269.26	1,258.63	(10.63)
Supplies	68,315,612	66,495,783	(1,819,829) U	(124,833)	(1,694,996)	1,706.78	1,664.43	(42.35)
Prof Fees & Purch Svc	57,714,075	57,641,573	(72,502) U	(108,211)	35,709	1,441.91	1,442.81	0.89
Depreciation	22,397,644	22,424,562	26,918 F	(42,098)	69,016	559.58	561.30	1.72
Other	26,730,928	26,221,940	(508,988) U	(49,226)	(459,762)	667.84	656.35	(11.49)
<b>Total Expenses</b>	<b>431,679,040</b>	<b>429,162,585</b>	<b>(2,516,455) U</b>	<b>(805,667)</b>	<b>(1,710,788)</b>	<b>10,784.97</b>	<b>10,742.22</b>	<b>(42.74)</b>
<b>Net Inc Before Non-Oper Income</b>	<b>9,685,732</b>	<b>8,989,866</b>	<b>695,866 F</b>	<b>16,877</b>	<b>678,989</b>	<b>241.99</b>	<b>225.02</b>	<b>16.96</b>
Property Tax Revenue	13,999,992	13,999,992	- -	26,282	(26,282)	349.77	350.43	(0.66)
Non-Operating Income	1,374,901	2,103,408	(728,507) U	3,949	(732,456)	34.35	52.65	(18.30)
<b>Net Income (Loss)</b>	<b>\$ 25,060,625</b>	<b>\$ 25,093,266</b>	<b>\$ (32,641) U</b>	<b>\$ 47,108</b>	<b>\$ (79,749)</b>	<b>\$ 626.11</b>	<b>\$ 628.10</b>	<b>\$ (1.99)</b>
Net Income Margin	5.7%	5.7%	(0.0%)					
OEBITDA Margin w/o Prop Tax	7.3%	7.2%	0.1%					
OEBITDA Margin with Prop Tax	10.4%	10.4%	0.0%					

**F I S C A L   Y E A R   2 0 0 9**  
**Cash Flow Statement**

<b>Fiscal Year 2009</b>	<b>January</b>	<b>YTD</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Income (Loss) from operations	831,975	5,617,549
<b>Adjustments to reconcile change in net assets to net cash provided by operating activities:</b>		
Depreciation Expense	1,563,527	13,031,904
Provision for bad debts	4,956,914	37,045,454
<b>Changes in operating assets and liabilities:</b>		
Patient accounts receivable	(4,580,382)	(58,115,974)
Property Tax and other receivables	(703,939)	(20,794,572)
Inventories	30,787	91,005
Prepaid expenses and Other Non-Current assets	413,714	(3,770,169)
Accounts payable	(3,918,307)	(14,163,586)
Accrued compensation	40,012	2,183,016
Estimated settlement amounts due third-party payors	38,234	1,911,807
Other current liabilities	1,141,689	24,504,716
Net cash provided by operating activities	(185,776)	(12,458,850)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Net (purchases) sales of investments	(5,071,501)	99,813,430
Income (Loss) on investments	(192,141)	2,967,284
Investment in affiliates	96,619	715,144
Net cash used in investing activities	(5,167,023)	103,495,858
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>		
Receipt of G.O. Bond Taxes	1,606,429	6,690,246
Receipt of District Taxes	1,825,219	7,796,729
Net cash used in non-capital financing activities	3,431,647	14,486,975
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:</b>		
Acquisition of property plant and equipment	(3,203,294)	(86,596,839)
Proceeds from sale of asset	0	0
Deferred Financing Costs	88,769	208,682
G.O. Bond Interest paid	0	(7,037,392)
Revenue Bond Interest paid	0	(1,230,793)
Proceeds from issuance of debt	0	0
Payments of Long Term Debt	0	(9,660,000)
Net cash used in activities	(3,114,525)	(104,316,342)
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>(5,035,677)</b>	<b>1,207,641</b>
<b>CASH AND CASH EQUIVALENTS - Beginning of period</b>	<b>18,821,741</b>	<b>12,578,422</b>
<b>CASH AND CASH EQUIVALENTS - End of period</b>	<b>13,786,064</b>	<b>13,786,064</b>

## Summary of Key Indicators & Results

### Fiscal Year-to-Date

	<u>ACTUAL</u>	<u>BUDGET</u>	<u>VARIANCE</u>	<u>FY 2008</u>
<b><u>ADMISSIONS - Acute:</u></b>				
Palomar Medical Center	12,436	12,996	(560)	12,774
Pomerado Hospital	4,164	4,356	(192)	4,177
<b>Total:</b>	<u>16,600</u>	<u>17,352</u>	<u>(752)</u>	<u>16,951</u>
<b><u>ADMISSIONS - SNF:</u></b>				
Palomar Medical Center	244	292	(48)	285
Pomerado Hospital	377	335	42	324
<b>Total:</b>	<u>621</u>	<u>627</u>	<u>(6)</u>	<u>609</u>
<b><u>PATIENT DAYS - Acute:</u></b>				
Palomar Medical Center	48,421	49,621	(1,200)	49,246
Pomerado Hospital	16,680	17,331	(651)	17,006
<b>Total:</b>	<u>65,101</u>	<u>66,952</u>	<u>(1,851)</u>	<u>66,252</u>
<b><u>PATIENT DAYS- SNF:</u></b>				
Palomar Medical Center	19,114	18,303	811	18,240
Pomerado Hospital	25,969	26,476	(507)	26,519
<b>Total:</b>	<u>45,083</u>	<u>44,779</u>	<u>304</u>	<u>44,759</u>

Summary of Key Indicators & Results  
Fiscal Year-to-Date

**EMERGENCY ROOM VISITS & TRAUMA CASES:**

Palomar Medical Center	29,134	29,976	(842)	29,033
Pomerado Hospital	13,965	14,599	(634)	14,128
<b>Total:</b>	<u>43,099</u>	<u>44,575</u>	<u>(1,476)</u>	<u>43,161</u>

**EMERGENCY & TRAUMA ADMISSIONS:**

Palomar Medical Center	6,597	6,553	44	6,276
Pomerado Hospital	2,391	2,260	131	2,038
<b>Total:</b>	<u>8,988</u>	<u>8,813</u>	<u>175</u>	<u>8,314</u>

**SURGERIES:**

- Escondido Surgery Center started in Dec-07.

Palomar Medical Center	7,183	7,562	(379)	5,561
Pomerado Hospital	4,060	3,938	122	3,943
<b>Total:</b>	<u>11,243</u>	<u>11,500</u>	<u>(257)</u>	<u>9,504</u>

**BIRTHS:**

Palomar Medical Center	2,373	2,442	(69)	2,535
Pomerado Hospital	700	708	(8)	701
<b>Total:</b>	<u>3,073</u>	<u>3,150</u>	<u>(77)</u>	<u>3,236</u>



**F I S C A L   Y E A R   2 0 0 9**  
**Summary of Key Indicators & Results**  
**Fiscal Year-to-Date**

	<u>ACTUAL</u>	<u>BUDGET</u>	<u>VARIANCE</u>	<u>FY 2008</u>
<b><u>ADJUSTED DISCHARGES</u></b>				
Palomar Medical Center	17,061	17,003	58	16,613
Pomerado Hospital	6,406	6,401	5	6,175
Other Activities	155	143	12	491
<b>Total:</b>	<u>23,622</u>	<u>23,547</u>	<u>75</u>	<u>23,279</u>
<b><u>AVERAGE LENGTH OF STAY- Acute:</u></b>				
Palomar Medical Center	3.86	3.82	0.04	3.85
Pomerado Hospital	3.96	3.98	(0.02)	4.04
<b>Total:</b>	<u>3.88</u>	<u>3.86</u>	<u>0.02</u>	<u>3.90</u>
<b><u>AVERAGE LENGTH OF STAY - SNF:</u></b>				
Palomar Medical Center	79.31	64.22	15.09	64.68
Pomerado Hospital	67.45	79.03	(11.58)	82.36
<b>Total:</b>	<u>72.02</u>	<u>72.22</u>	<u>(0.20)</u>	<u>74.10</u>

Supplies Expense  
Year-to-Date

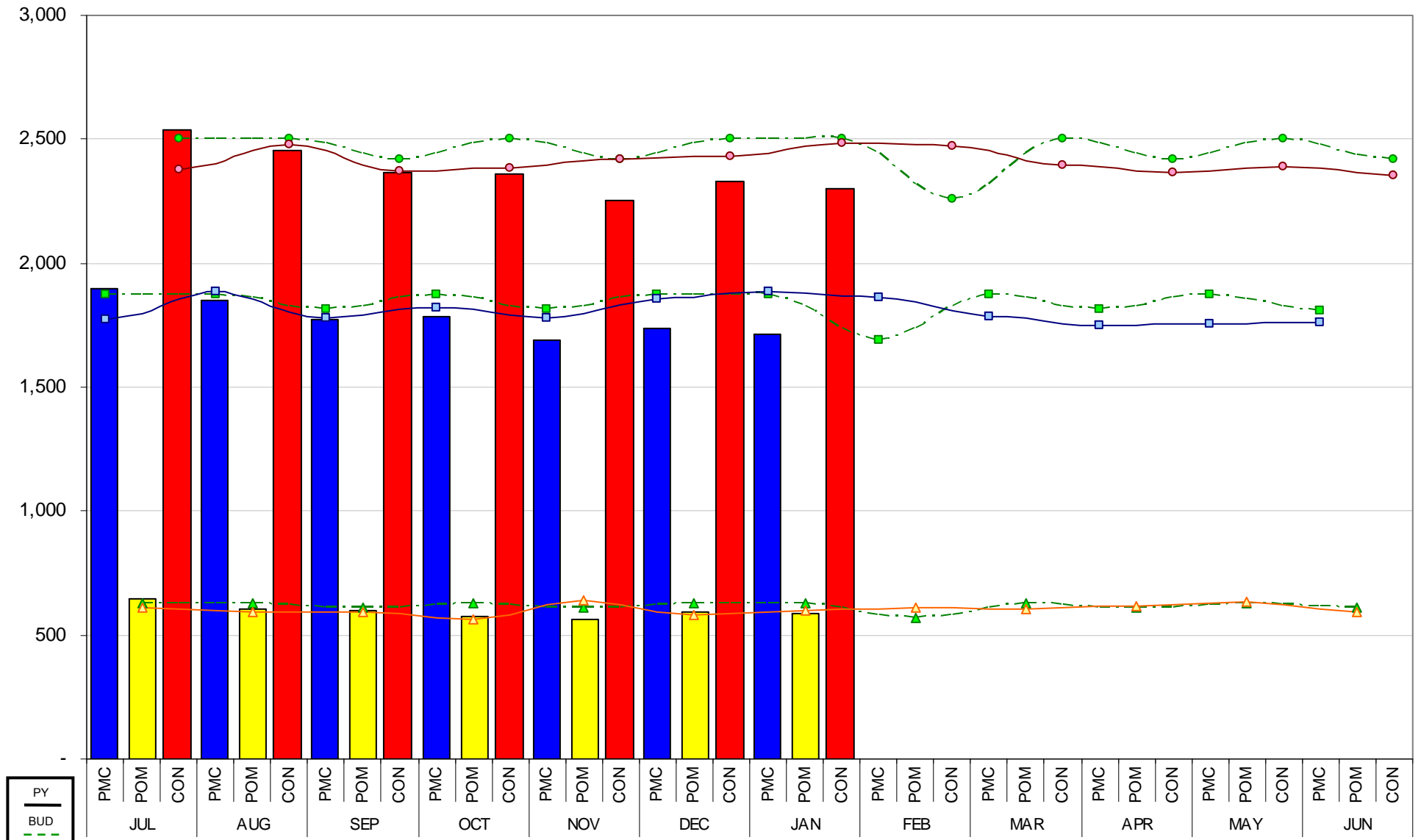
Account	Description	Actual	Budget	Variance
631000	Prosthesis	10,840,210	8,513,418	(2,326,792)
641000	Supplies Other Medical	8,853,350	8,549,301	(304,049)
632000	Sutures/Surgical Needles	1,005,001	909,906	(95,095)
647000	Supplies Employee Apparel	162,793	87,295	(75,498)
634000	Supplies Surgery General	2,937,510	2,872,769	(64,741)
648000	Instruments/Minor Equipment	258,596	224,033	(34,563)
642000	Supplies Food/Meat	344,485	320,362	(24,123)
645000	Supplies Cleaning	268,074	244,315	(23,759)
635000	Supplies Anesthesia Material	26,104	7,192	(18,912)
644000	Supplies Linen	16,266	22,666	6,400
637000	Supplies IV Solutions	275,791	289,247	13,456
640000	Supplies X-ray Material	(1,258)	16,057	17,315
633000	Supplies Surgical Pack	1,130,405	1,152,881	22,476
636000	Supplies Oxygen/Gas	138,414	169,052	30,638
650000	Other Non Medical	4,013,253	4,055,501	42,248
643000	Supplies Food Other	1,509,195	1,556,568	47,373
639000	Supplies Radioactive	395,303	471,927	76,624
646100	Supplies Forms	259,559	357,643	98,084
638000	Supplies Pharmaceutical	7,696,543	7,871,455	174,912
646000	Supplies Office/Administration	470,261	737,314	267,053
649000	Other Minor Equipment	373,365	724,488	351,124
	<b>TOTAL</b>	<b>40,973,219</b>	<b>39,153,390</b>	<b>(1,819,829)</b>

<b>Cushion Ratio</b>	<b>Jun-07</b>	<b>Jun-08</b>	<b>Jan-09</b>
Cash and Cash Equivalents	109,213,349	86,122,696	107,766,021
Board Designated Reserves	-	12,117,325	(821,956)
Trustee-held Funds (Revenue Fund only)	249,531	185,981	26,515
<b>Total</b>	<b>109,462,880</b>	<b>98,426,002</b>	<b>106,970,580</b>
Divided by:			
Annual Debt Service (excludes GO Bonds) (Bond Year 11/1/2009)	16,972,692	16,972,692	16,639,112
<b>Cushion Ratio</b>	<b>6.4</b>	<b>5.8</b>	<b>6.4</b>
<b>REQUIREMENT</b>	<b>1.5</b>	<b>1.5</b>	<b>1.5</b>
	<b>Achieved</b>	<b>Achieved</b>	<b>Achieved</b>

<b>Days Cash on Hand</b>	<b>Jun-07</b>	<b>Jun-08</b>	<b>Jan-09</b>
Cash and Cash Equivalents	109,213,349	86,122,696	107,766,021
Board Designated Reserves	-	12,117,325	(821,956)
Trustee-held Funds (Revenue Fund only)	249,531	185,981	26,515
<b>Total</b>	<b>109,462,880</b>	<b>98,426,002</b>	<b>106,970,580</b>
Divide Total by Average Adjusted Expenses per Day			
Total Expenses	385,355,509	428,153,444	255,349,824
Less: Depreciation	19,453,013	21,572,031	13,031,904
Adjusted Expenses	365,902,496	406,581,413	242,317,920
Number of days in period	365	366	215
Average Adjusted Expenses per Day	1,002,473	1,110,878	1,127,060
<b>Days Cash on Hand</b>	<b>109.2</b>	<b>88.6</b>	<b>94.9</b>
<b>REQUIREMENT</b>	<b>80</b>	<b>80</b>	<b>80</b>
	<b>Achieved</b>	<b>Achieved</b>	<b>Achieved</b>

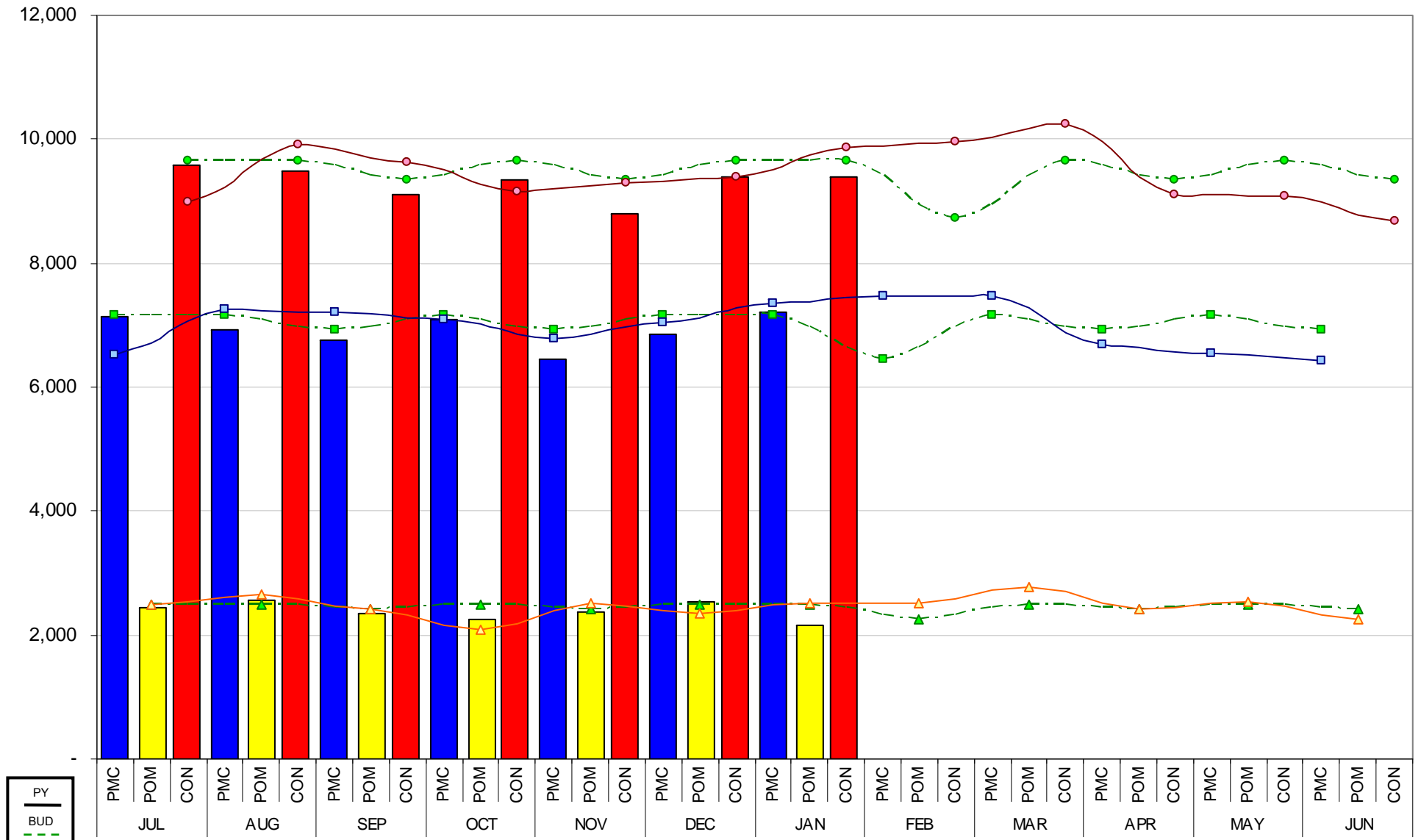
<b>Net Income Available for Debt Service</b>	<b>Jun-07</b>	<b>Jun-08</b>	<b>Jan-09</b>
Excess of revenue over expenses Cur Mo.	2,963,446	(12,441,012)	1,474,610
Excess of revenues over expenses YTD (General Funds)	21,974,509	(4,053,517)	14,282,692
ADD:			
Depreciation and Amortization	19,453,013	21,391,200	13,031,904
Interest Expense	3,343,683	14,912,181	3,275,078
<b>Net Income Available for Debt Service</b>	<b>44,771,205</b>	<b>32,249,864</b>	<b>30,589,674</b>
<b>Aggregate Debt Service</b>			
1999 Insured Refunding Revenue Bonds	8,249,916	8,248,018	4,812,730
2006 Certificates of Participation	4,373,342	8,316,457	5,004,612
<b>Aggregate Debt Service</b>	<b>12,623,258</b>	<b>16,564,475</b>	<b>9,817,342</b>
<b>Net Income Available for Debt Service</b>	<b>3.55</b>	<b>1.95</b>	<b>3.12</b>
<b>Required Coverage</b>	<b>1.15</b>	<b>1.15</b>	<b>1.15</b>
	<b>Achieved</b>	<b>Achieved</b>	<b>Achieved</b>

Statistical Indicators  
Admissions – Acute



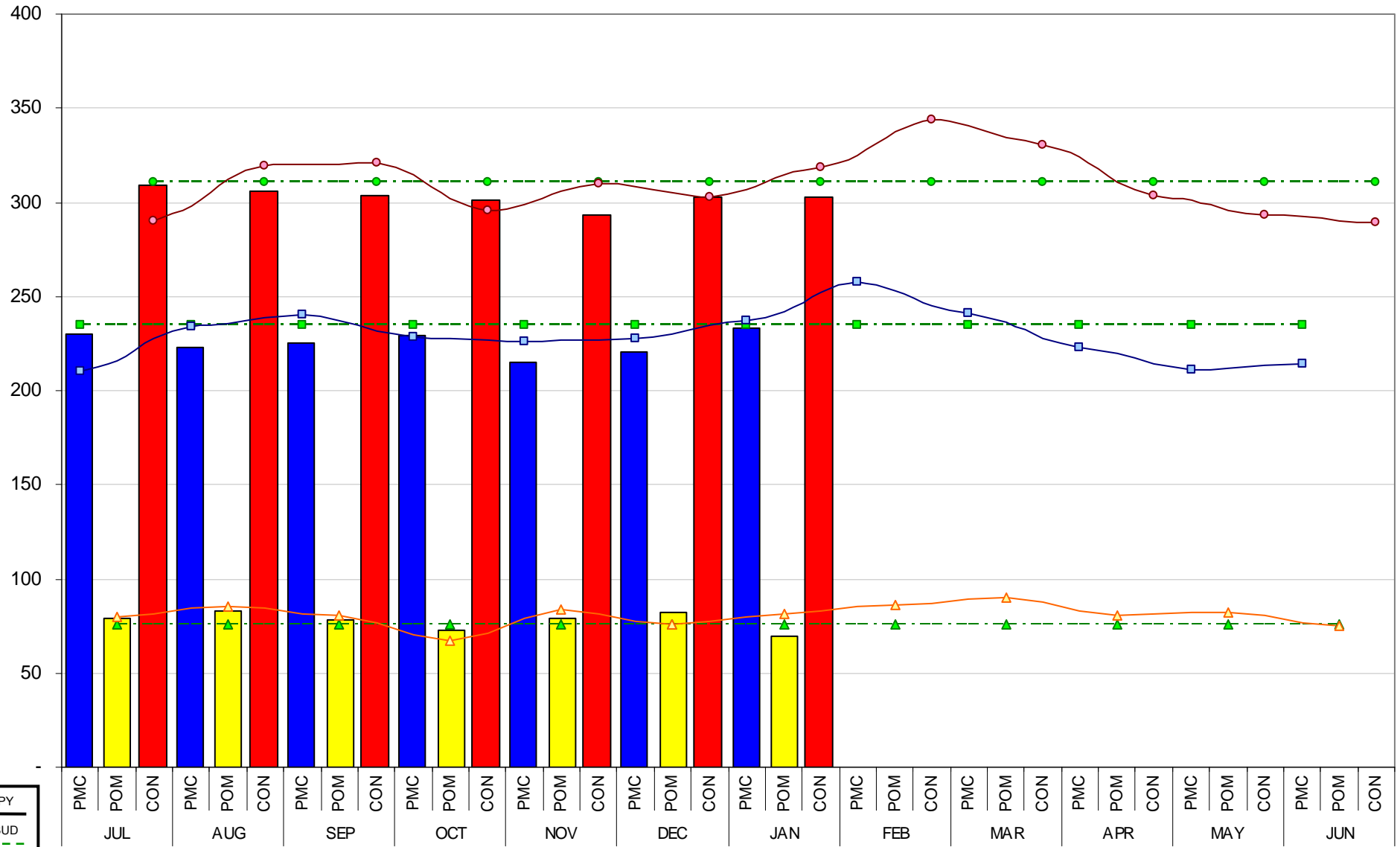
	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
<b>PMC</b>	1,895	1,848	1,771	1,782	1,687	1,738	1,715	-	-	-	-	-	12,436	12,996
<b>POM</b>	645	606	596	575	566	592	584	-	-	-	-	-	4,164	4,356
<b>CON</b>	2,540	2,454	2,367	2,357	2,253	2,330	2,299	-	-	-	-	-	16,600	17,352

Statistical Indicators  
Patient Days – Acute



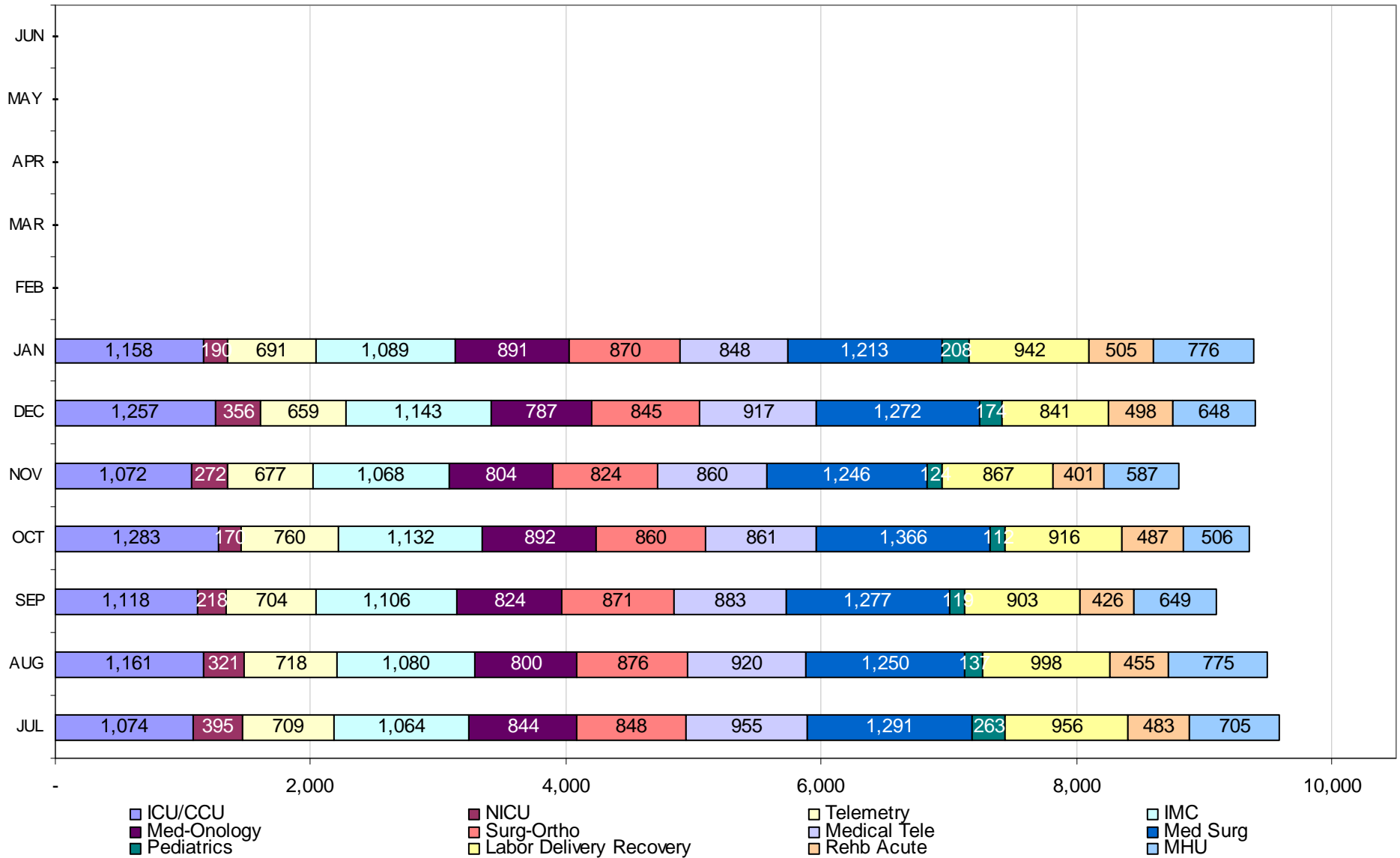
PY  
BUD

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
<b>PMC</b>	7,138	6,920	6,757	7,101	6,440	6,848	7,217	-	-	-	-	-	48,421	49,621
<b>POM</b>	2,449	2,571	2,341	2,244	2,362	2,549	2,164	-	-	-	-	-	16,680	17,331
<b>CON</b>	9,587	9,491	9,098	9,345	8,802	9,397	9,381	-	-	-	-	-	65,101	66,952



	PY												BUD	
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
<b>PMC</b>	230	223	225	229	215	221	233	-	-	-	-	-	225	231
<b>POM</b>	79	83	78	72	79	82	70	-	-	-	-	-	78	81
<b>CON</b>	309	306	303	301	293	303	303	-	-	-	-	-	303	312

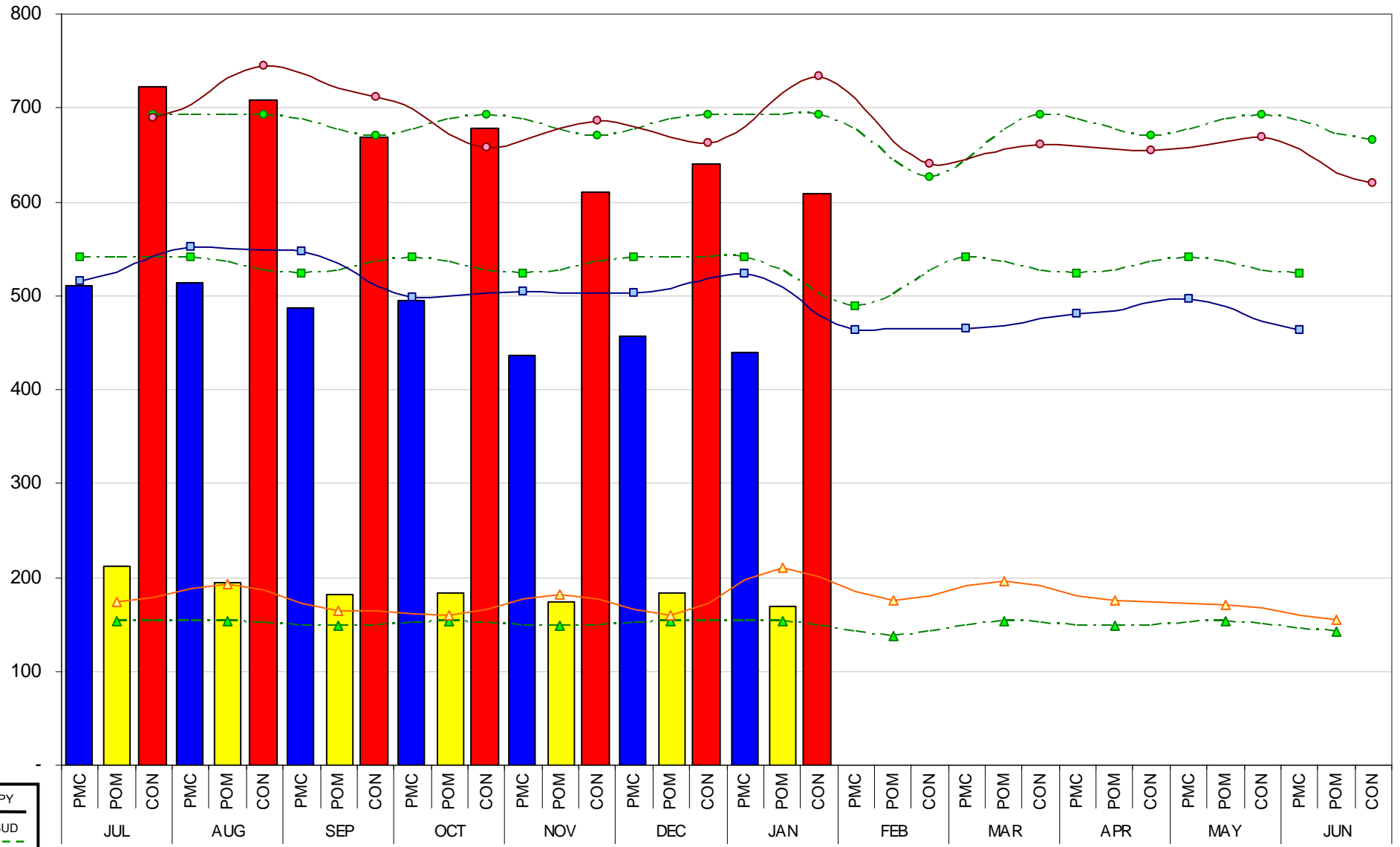
Statistical Indicators  
Patient Days



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
PMC	7,138	6,920	6,757	7,101	6,440	6,848	7,217	-	-	-	-	-	48,421	49,621
POM	2,449	2,571	2,341	2,244	2,362	2,549	2,164	-	-	-	-	-	16,680	17,331
CON	9,587	9,491	9,098	9,345	8,802	9,397	9,381	-	-	-	-	-	65,101	66,952

Statistical Indicators

Surgeries (Inpatient only)



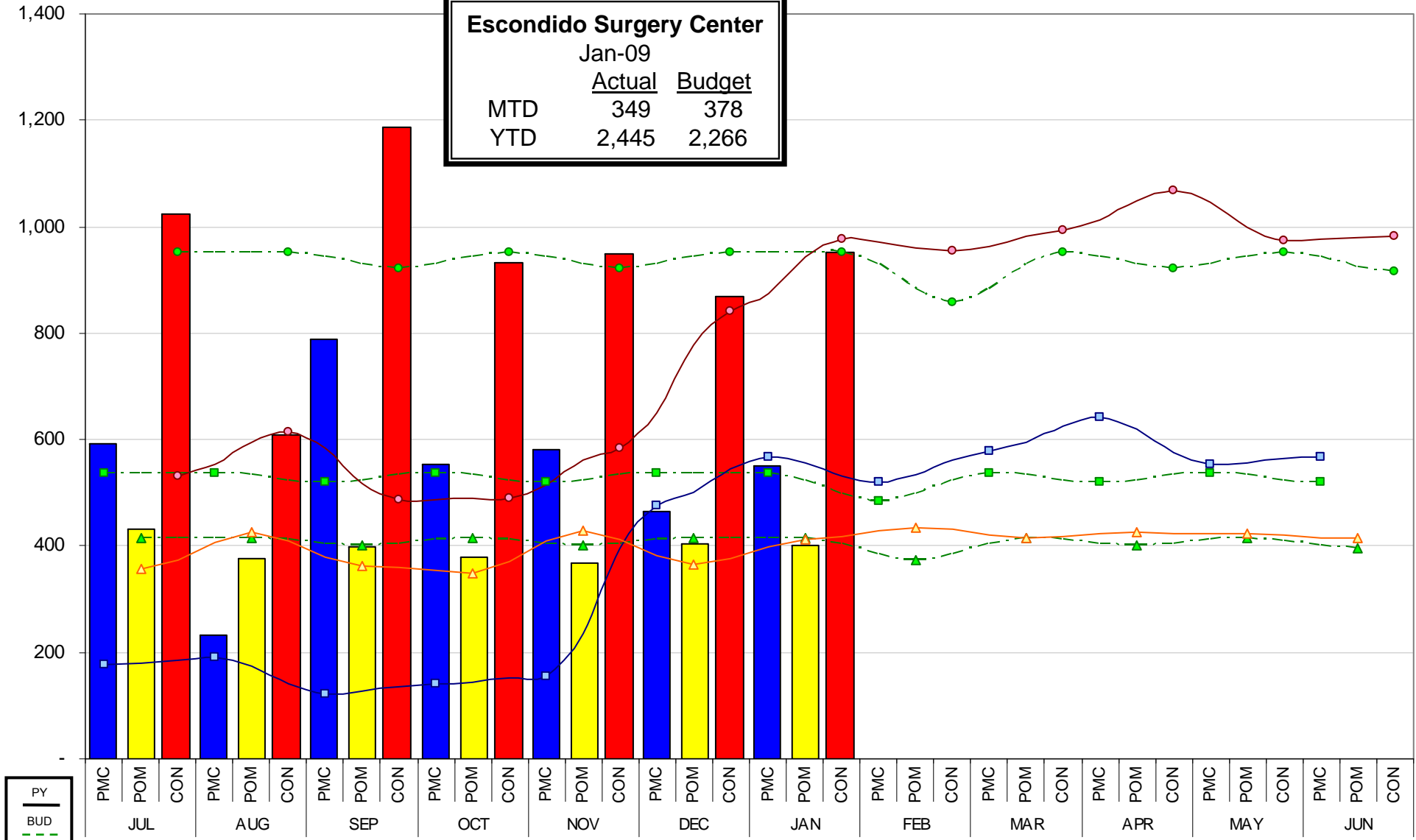
PY  
BUD

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
<b>PMC</b>	510	514	487	495	436	457	439	-	-	-	-	-	3,338	3,746
<b>POM</b>	212	195	182	184	174	184	169	-	-	-	-	-	1,300	1,061
<b>CON</b>	722	709	669	679	610	641	608	-	-	-	-	-	4,638	4,807



Statistical Indicators  
Surgeries (Outpatient only)

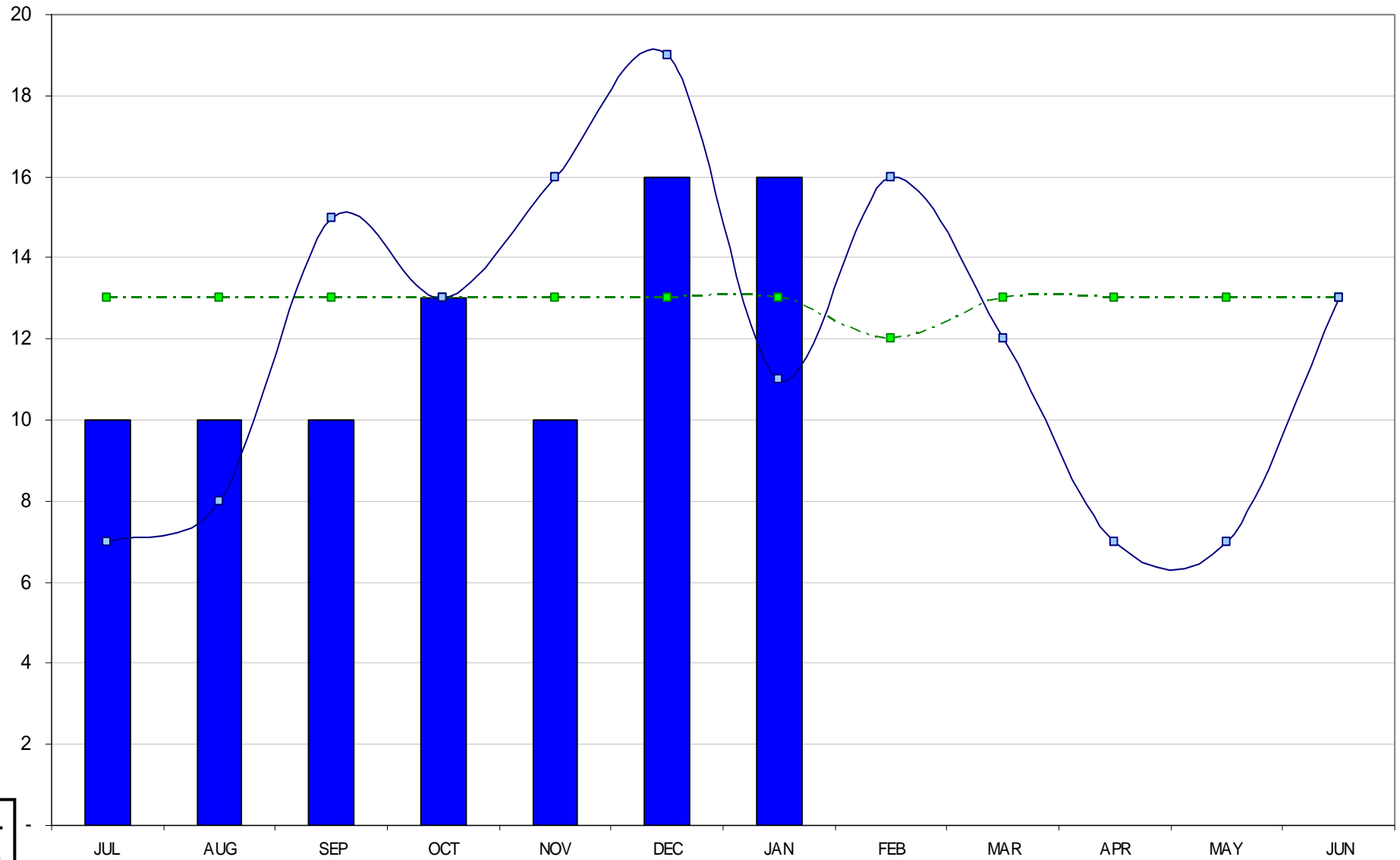
<b>Escondido Surgery Center</b>		
Jan-09		
	<u>Actual</u>	<u>Budget</u>
MTD	349	378
YTD	2,445	2,266



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
<b>PMC</b>	591	232	788	553	580	466	550	-	-	-	-	-	3,760	3,725
<b>POM</b>	432	376	399	380	368	404	401	-	-	-	-	-	2,760	2,877
<b>CON</b>	1,023	608	1,187	933	948	870	951	-	-	-	-	-	6,520	6,602

Statistical Indicators

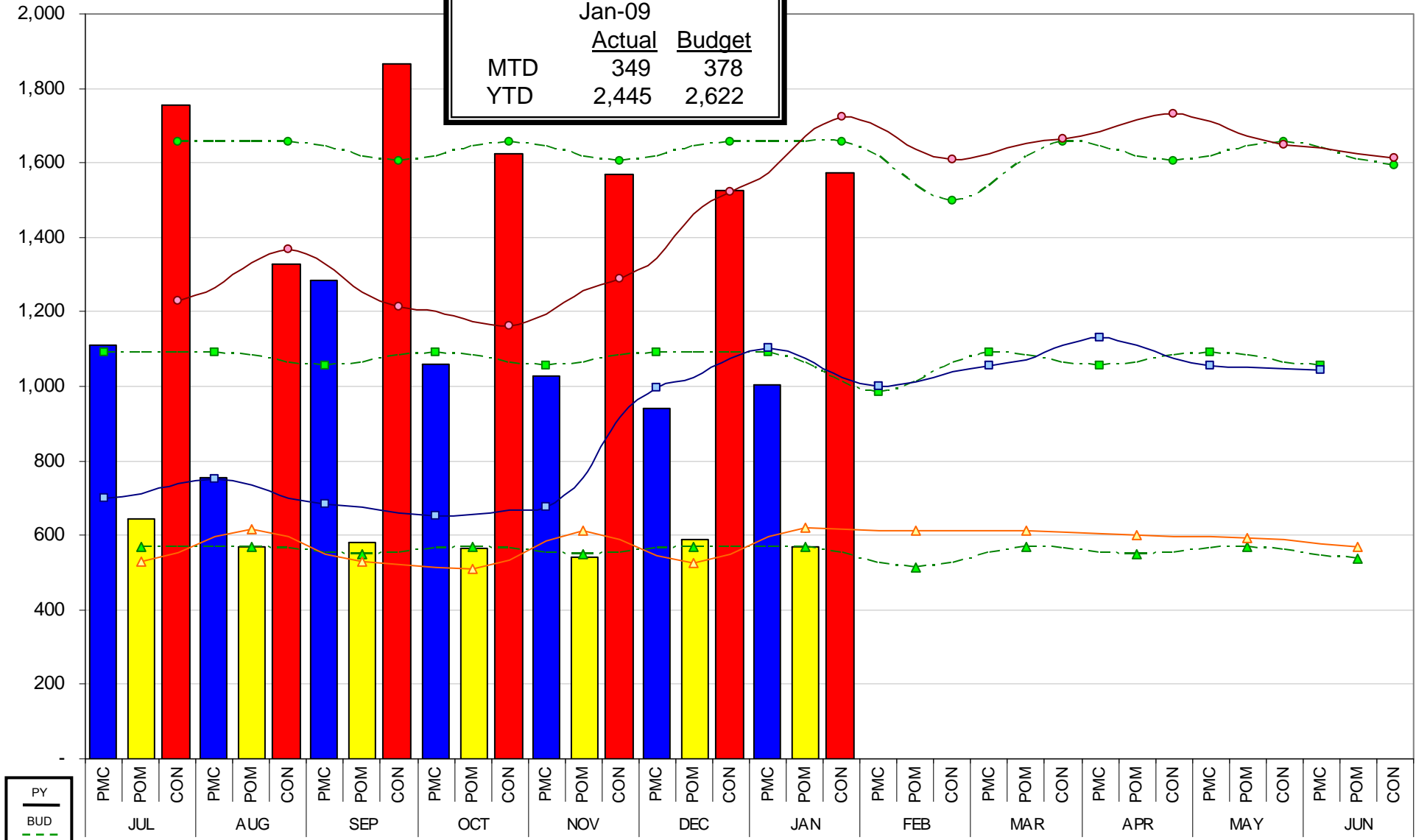
Surgeries – CVS (PMC only)



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
<b>PMC</b>	10	10	10	13	10	16	16	-	-	-	-	-	85	91
<b>POM</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>CON</b>	10	10	10	13	10	16	16	-	-	-	-	-	85	91

Statistical Indicators  
Total Surgeries

**Escondido Surgery Center**  
Jan-09  
Actual Budget  
MTD 349 378  
YTD 2,445 2,622

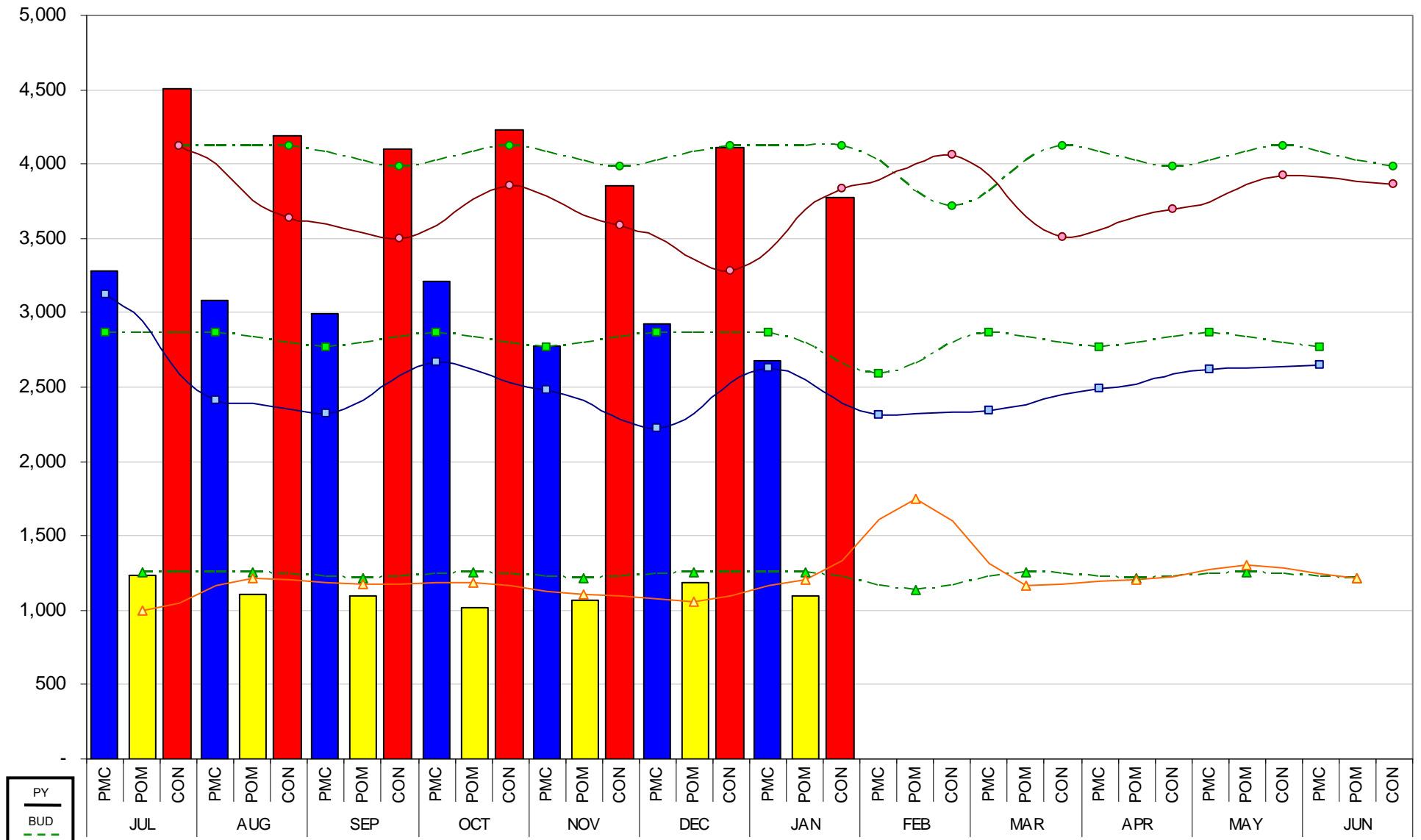


	JUL			AUG			SEP			OCT			NOV			DEC			JAN			FEB			MAR			APR			MAY			JUN		
PY	PMC	POM	CON	PMC	POM	CON	PMC	POM	CON	PMC	POM	CON	PMC	POM	CON	PMC	POM	CON	PMC	POM	CON	PMC	POM	CON	PMC	POM	CON	PMC	POM	CON	PMC	POM	CON			
BUD	1,111	644	1,755	756	571	1,327	1,285	581	1,866	1,061	564	1,625	1,026	542	1,568	939	588	1,527	1,005	570	1,575	-	-	-	-	-	-	-	-	-	-	-	-	-		

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
PMC	1,111	756	1,285	1,061	1,026	939	1,005	-	-	-	-	-	7,183	7,562
POM	644	571	581	564	542	588	570	-	-	-	-	-	4,060	3,938
CON	1,755	1,327	1,866	1,625	1,568	1,527	1,575	-	-	-	-	-	11,243	11,500

Statistical Indicators

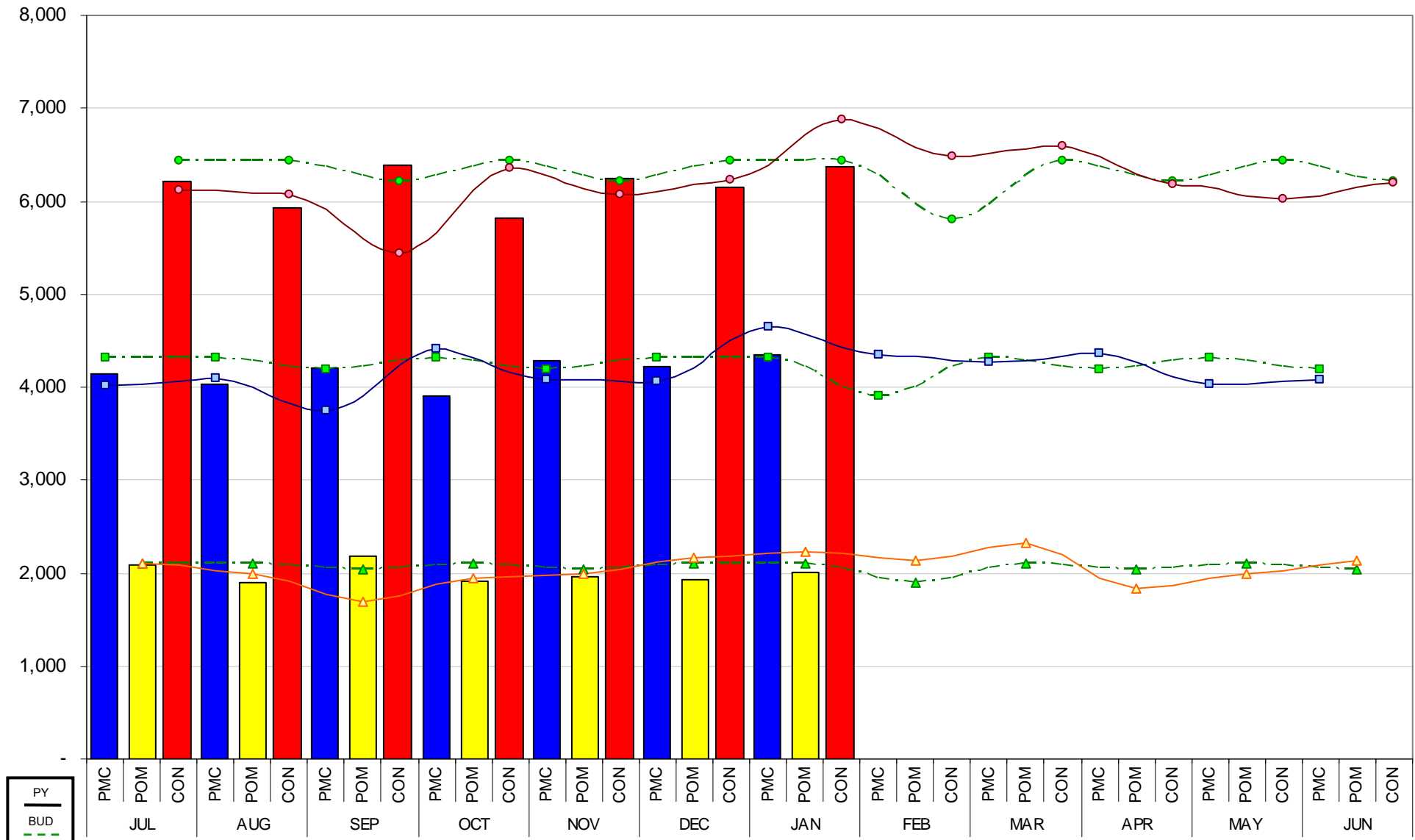
Outpatient Registrations (excludes Lab)



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
<b>PMC</b>	3,276	3,085	2,998	3,214	2,780	2,924	2,675	-	-	-	-	-	20,952	19,855
<b>POM</b>	1,231	1,108	1,101	1,013	1,069	1,190	1,100	-	-	-	-	-	7,812	8,710
<b>CON</b>	4,507	4,193	4,099	4,227	3,849	4,114	3,775	-	-	-	-	-	28,764	28,565

Statistical Indicators

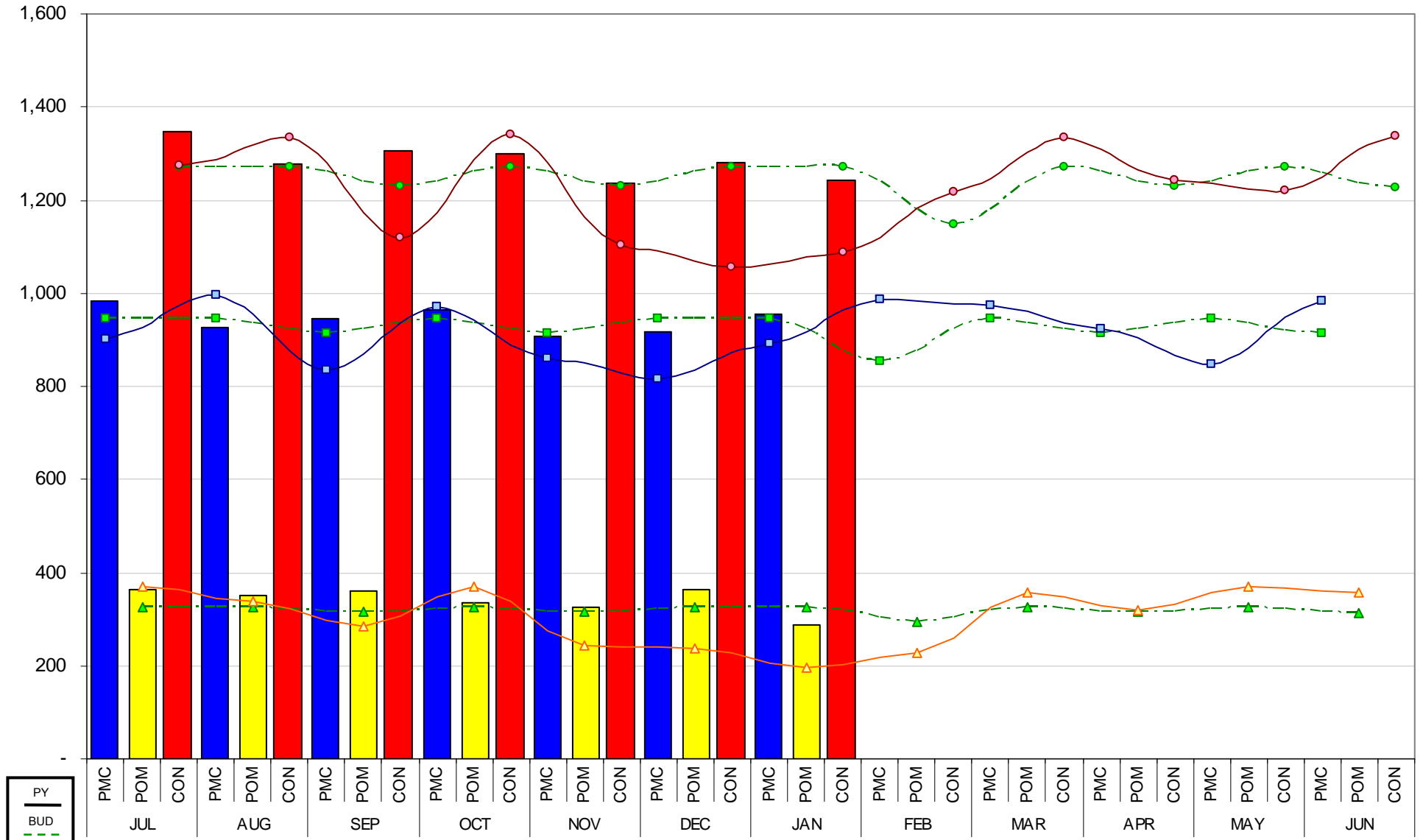
ER Visits (includes Trauma, Outpatient only)



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
<b>PMC</b>	4,137	4,032	4,199	3,910	4,291	4,215	4,350	-	-	-	-	-	29,134	29,976
<b>POM</b>	2,081	1,895	2,184	1,906	1,956	1,929	2,014	-	-	-	-	-	13,965	14,599
<b>CON</b>	6,218	5,927	6,383	5,816	6,247	6,144	6,364	-	-	-	-	-	43,099	44,575
CON/DAY	201	191	213	188	208	198	205	-	-	-	-	-	200	207

Statistical Indicators

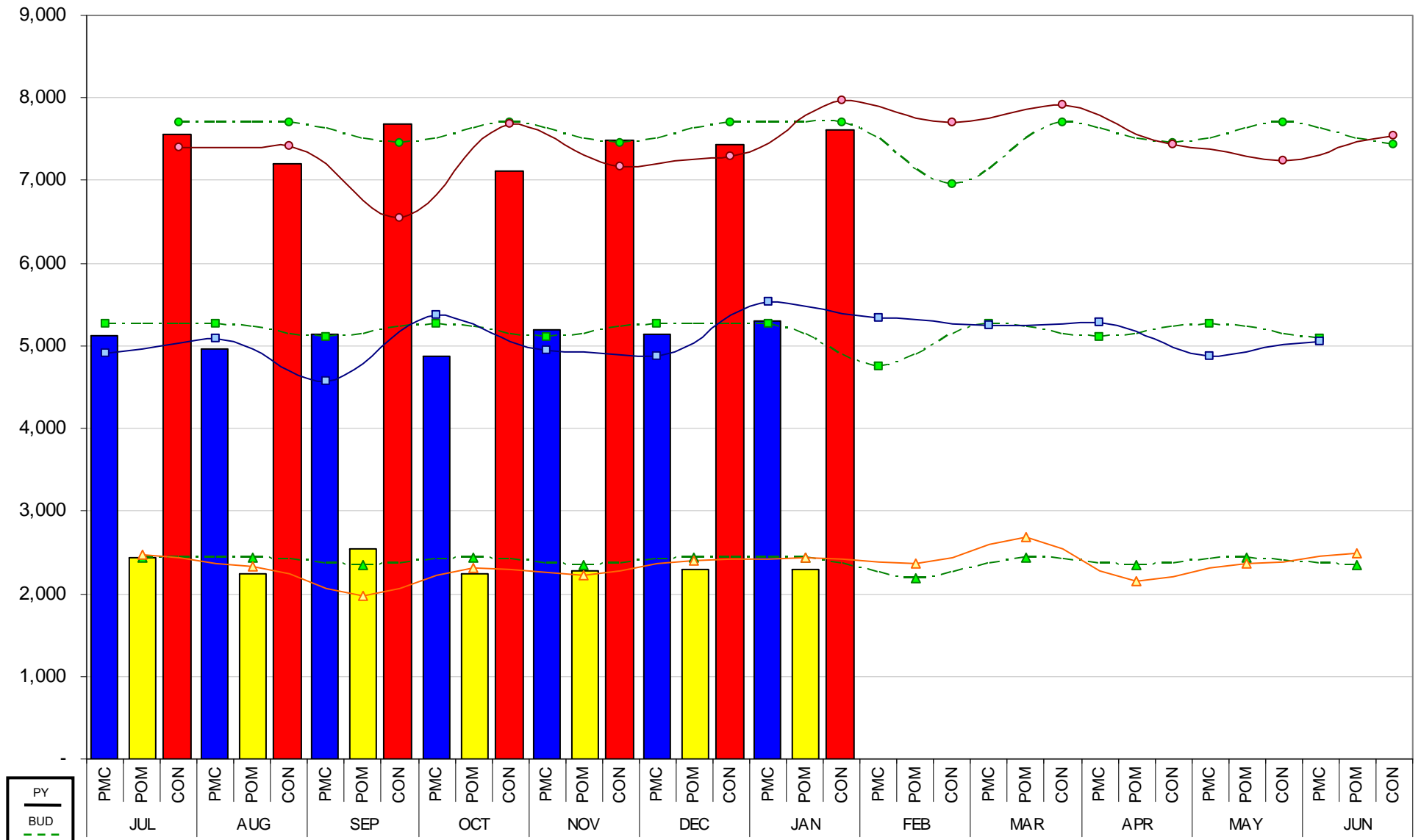
ER Admissions (includes Trauma, Inpatient only)



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
PMC	982	925	945	964	908	918	955	-	-	-	-	-	6,597	6,553
POM	364	351	360	336	327	364	289	-	-	-	-	-	2,391	2,260
CON	1,346	1,276	1,305	1,300	1,235	1,282	1,244	-	-	-	-	-	8,988	8,813

Statistical Indicators

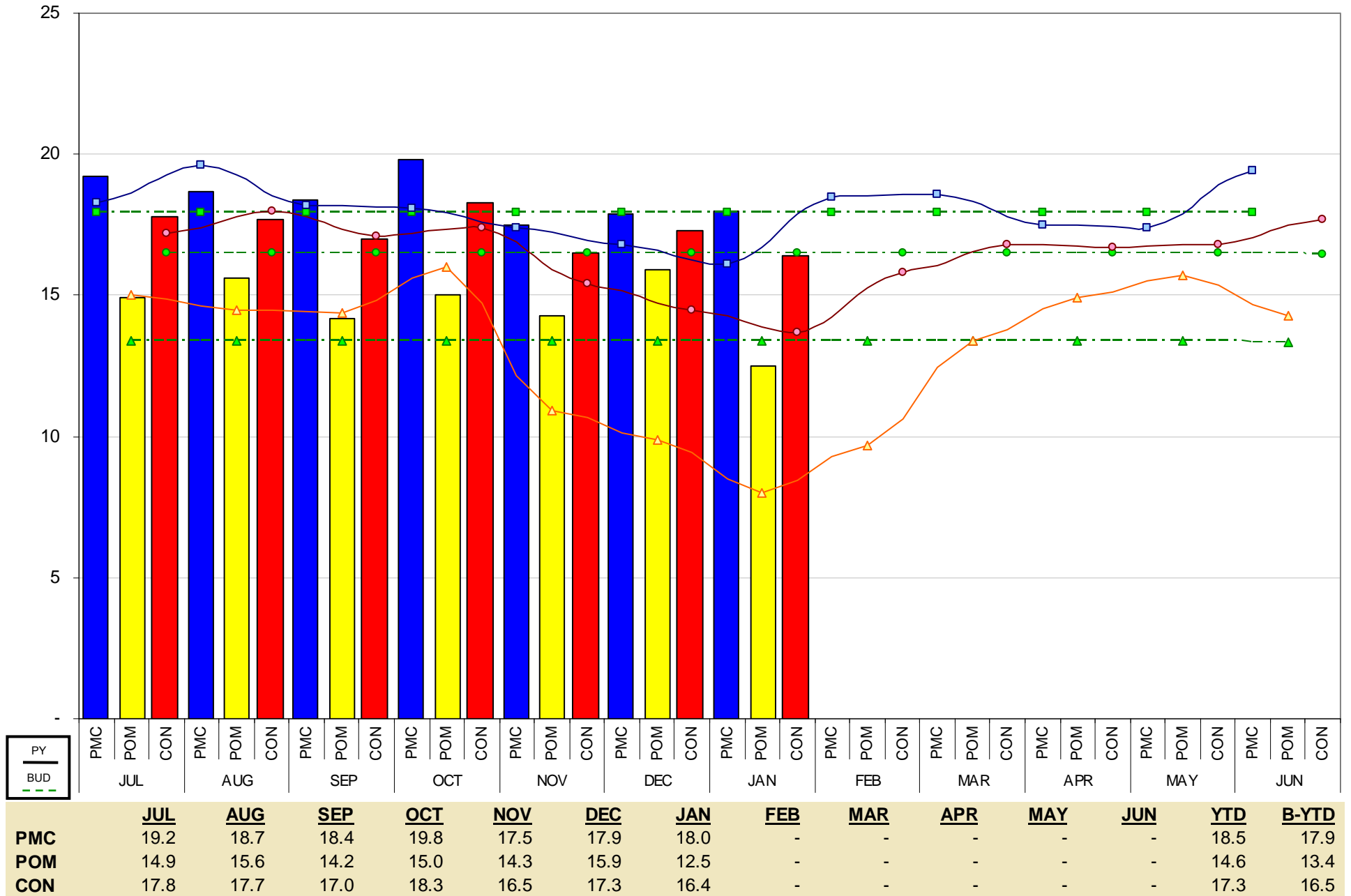
Total ER Visits (includes Trauma & Admissions)



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
<b>PMC</b>	5,119	4,957	5,144	4,874	5,199	5,133	5,305	-	-	-	-	-	35,731	36,529
<b>POM</b>	2,445	2,246	2,544	2,242	2,283	2,293	2,303	-	-	-	-	-	16,356	16,859
<b>CON</b>	7,564	7,203	7,688	7,116	7,482	7,426	7,608	-	-	-	-	-	52,087	53,388

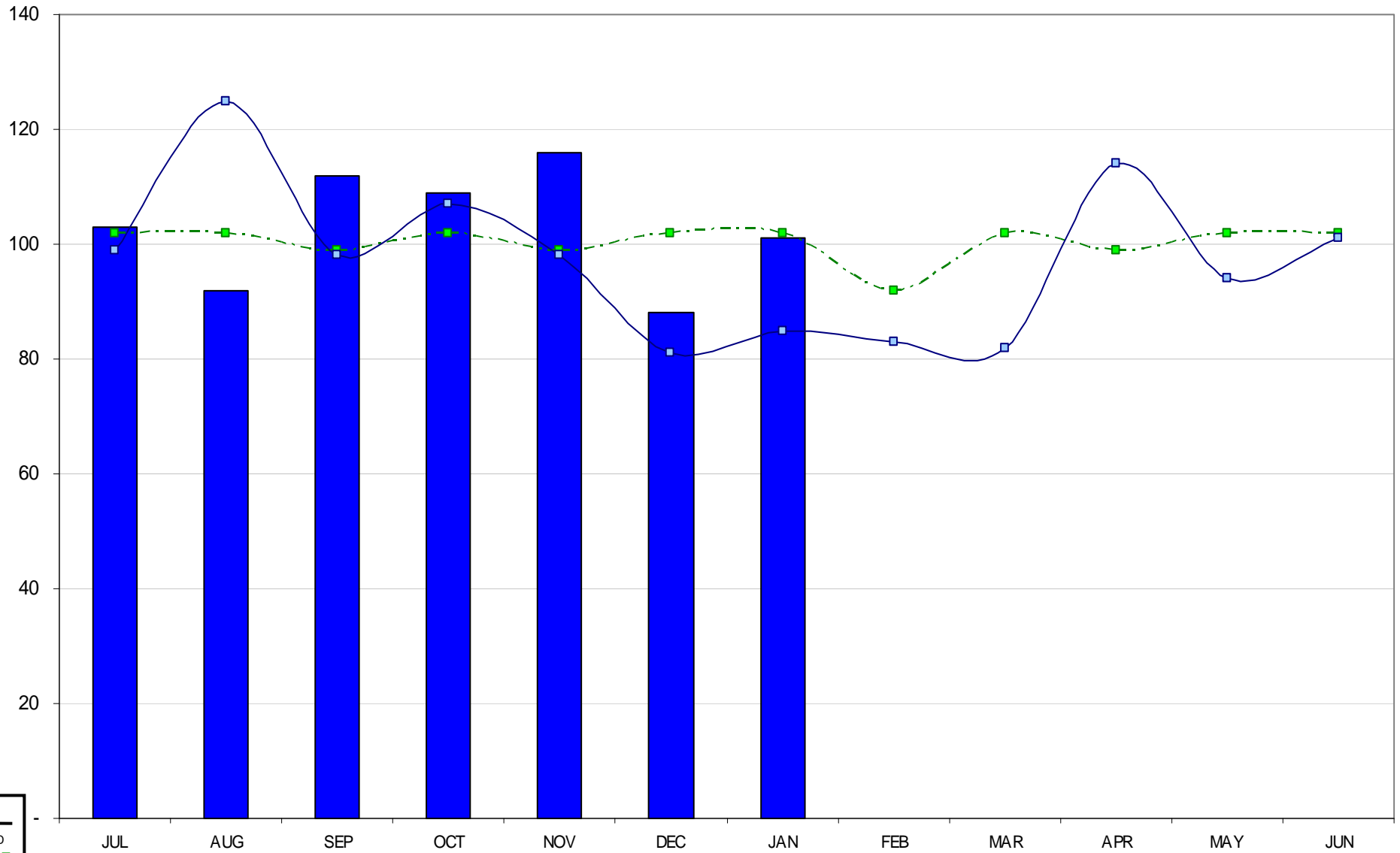
Statistical Indicators

ER Conversion (ER Admits as % of ER Visits)





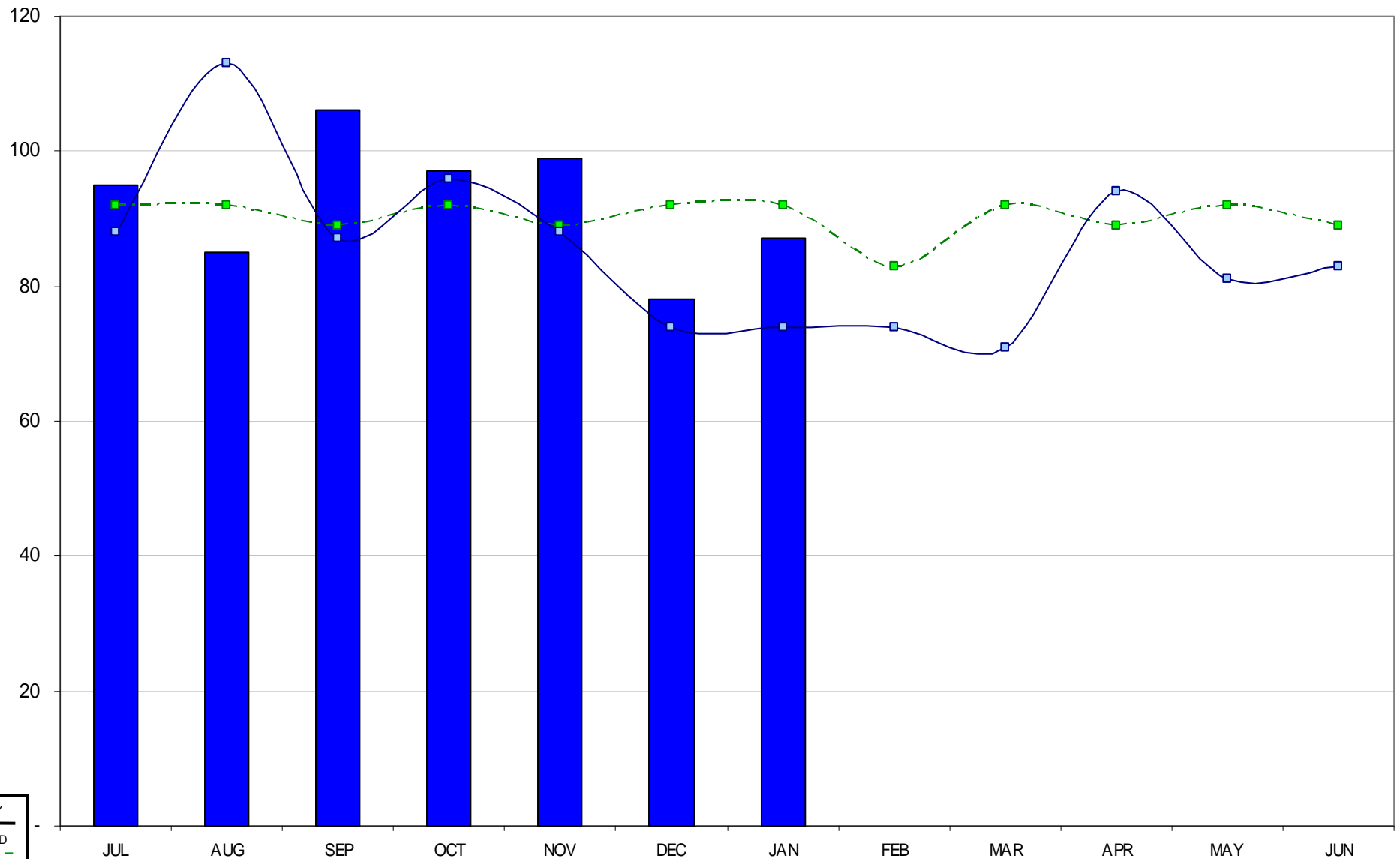
Statistical Indicators  
Trauma Cases (PMC only)



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
<b>PMC</b>	103	92	112	109	116	88	101	-	-	-	-	-	721	708
<b>POM</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>CON</b>	103	92	112	109	116	88	101	-	-	-	-	-	721	708

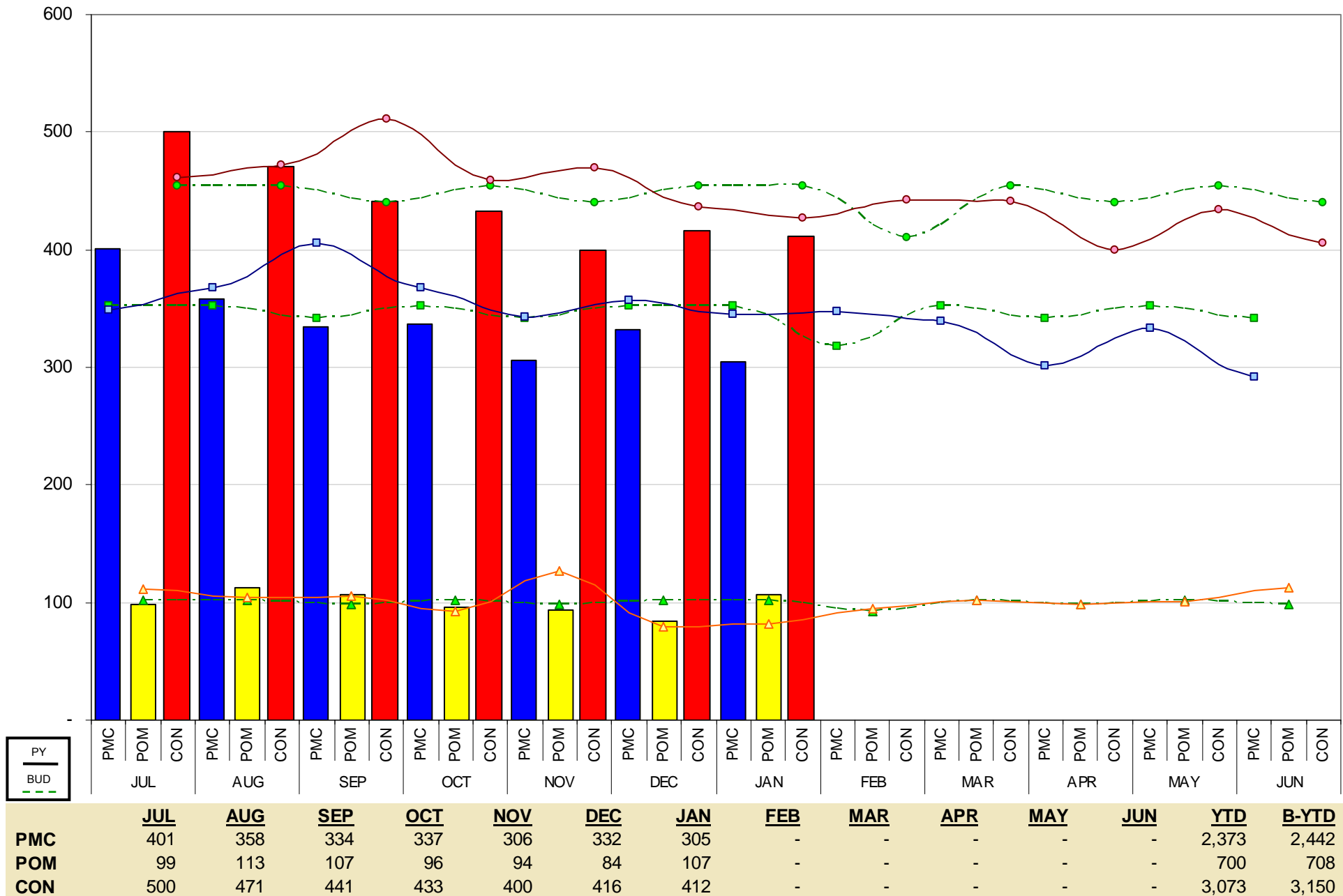
Statistical Indicators

Trauma Admissions (PMC only)

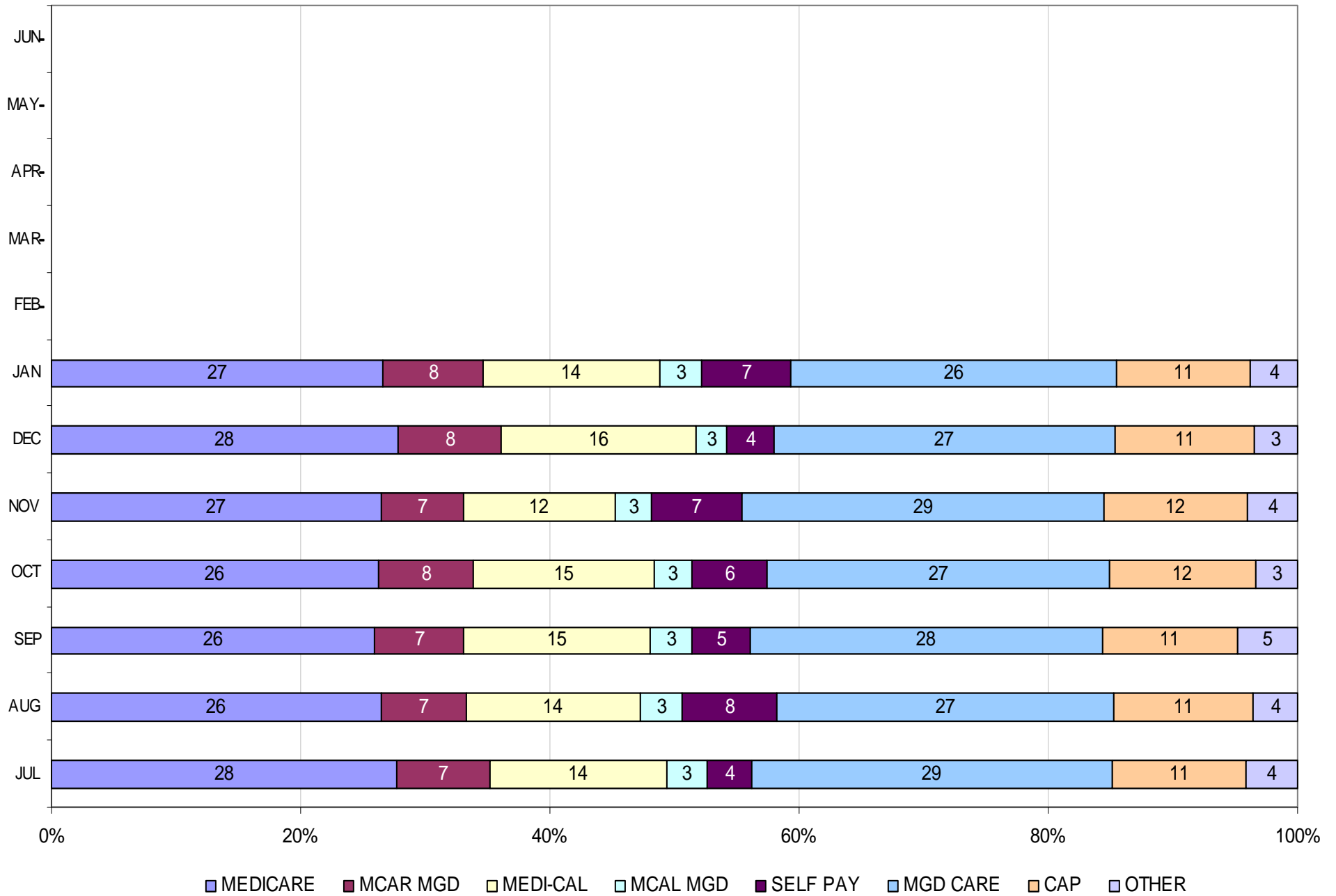


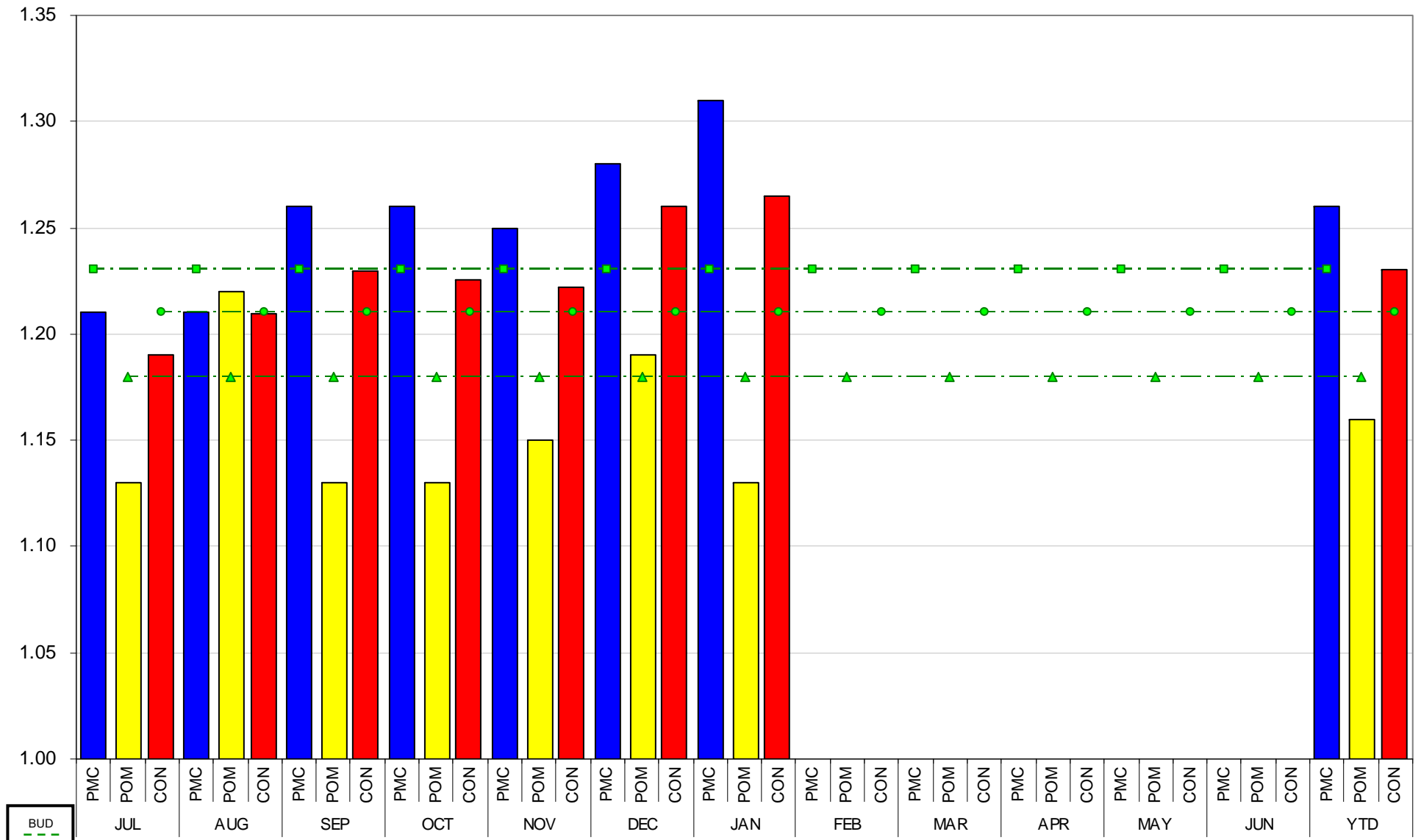
	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
<b>PMC</b>	95	85	106	97	99	78	87	-	-	-	-	-	647	638
<b>POM</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>CON</b>	95	85	106	97	99	78	87	-	-	-	-	-	647	638

Statistical Indicators  
Deliveries



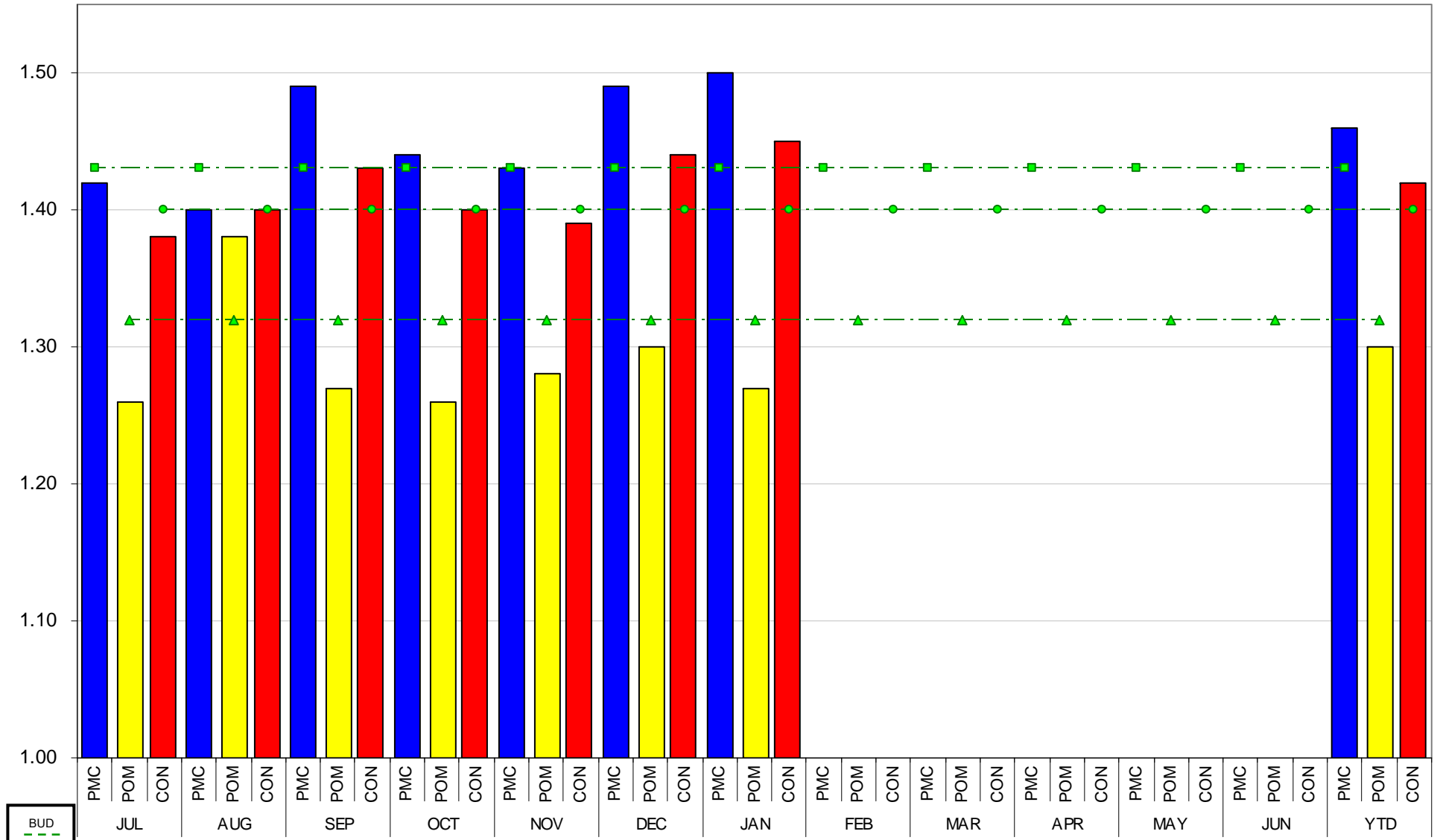
Payor Mix  
Based on Gross Revenue





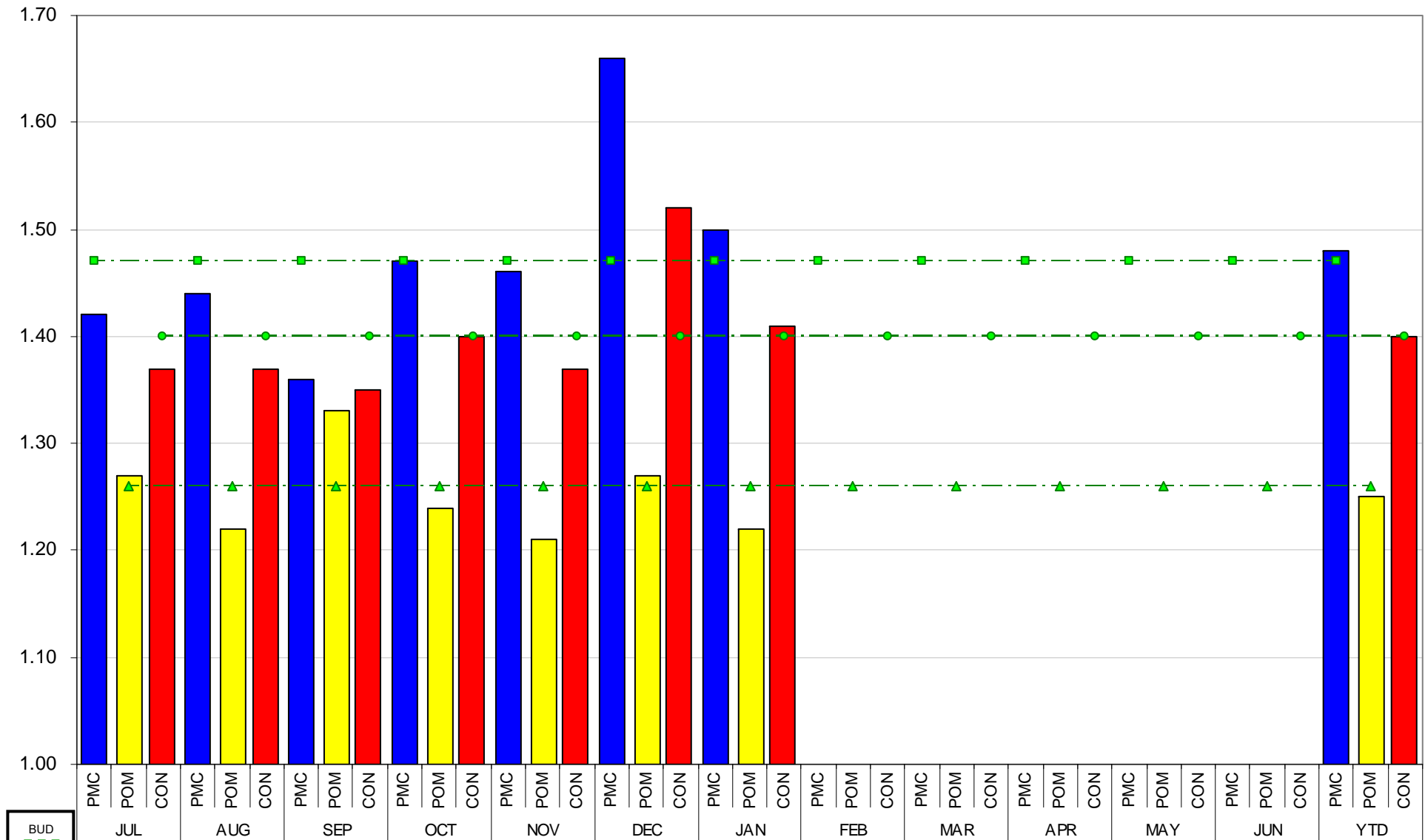
	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>
<b>PMC</b>	1.21	1.21	1.26	1.26	1.25	1.28	1.31	-	-	-	-	-	1.26
<b>POM</b>	1.13	1.22	1.13	1.13	1.15	1.19	1.13	-	-	-	-	-	1.16
<b>CON</b>	1.19	1.21	1.23	1.23	1.22	1.26	1.27	-	-	-	-	-	1.23

Case Mix Index by Region  
(excludes Deliveries)



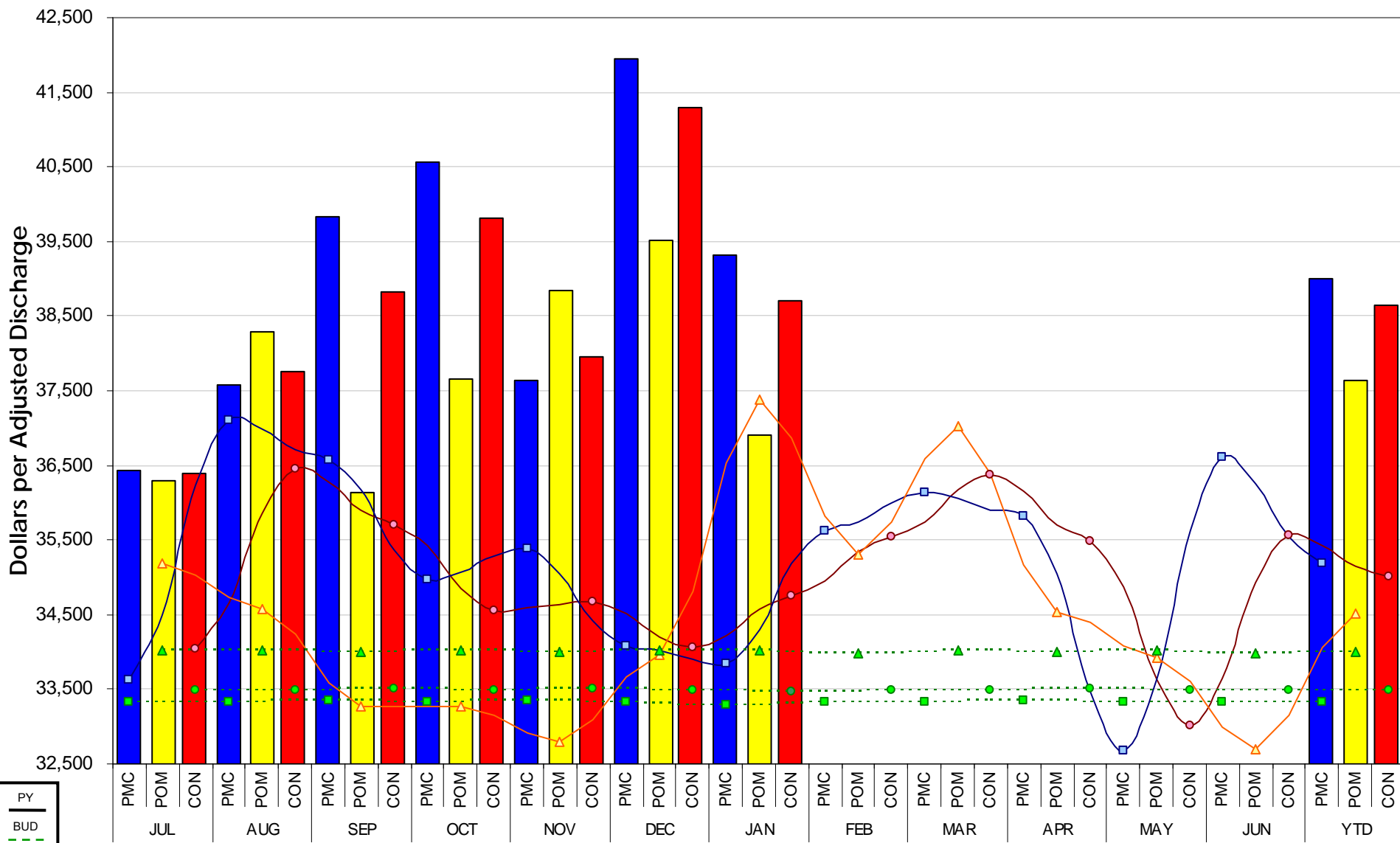
	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>
<b>PMC</b>	1.42	1.40	1.49	1.44	1.43	1.49	1.50	-	-	-	-	-	1.46
<b>POM</b>	1.26	1.38	1.27	1.26	1.28	1.30	1.27	-	-	-	-	-	1.30
<b>CON</b>	1.38	1.40	1.43	1.40	1.39	1.44	1.45	-	-	-	-	-	1.42

Case Mix Index by Region  
Medicare



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>
<b>PMC</b>	1.42	1.44	1.36	1.47	1.46	1.66	1.50	-	-	-	-	-	1.48
<b>POM</b>	1.27	1.22	1.33	1.24	1.21	1.27	1.22	-	-	-	-	-	1.25
<b>CON</b>	1.37	1.37	1.35	1.40	1.37	1.52	1.41	-	-	-	-	-	1.40

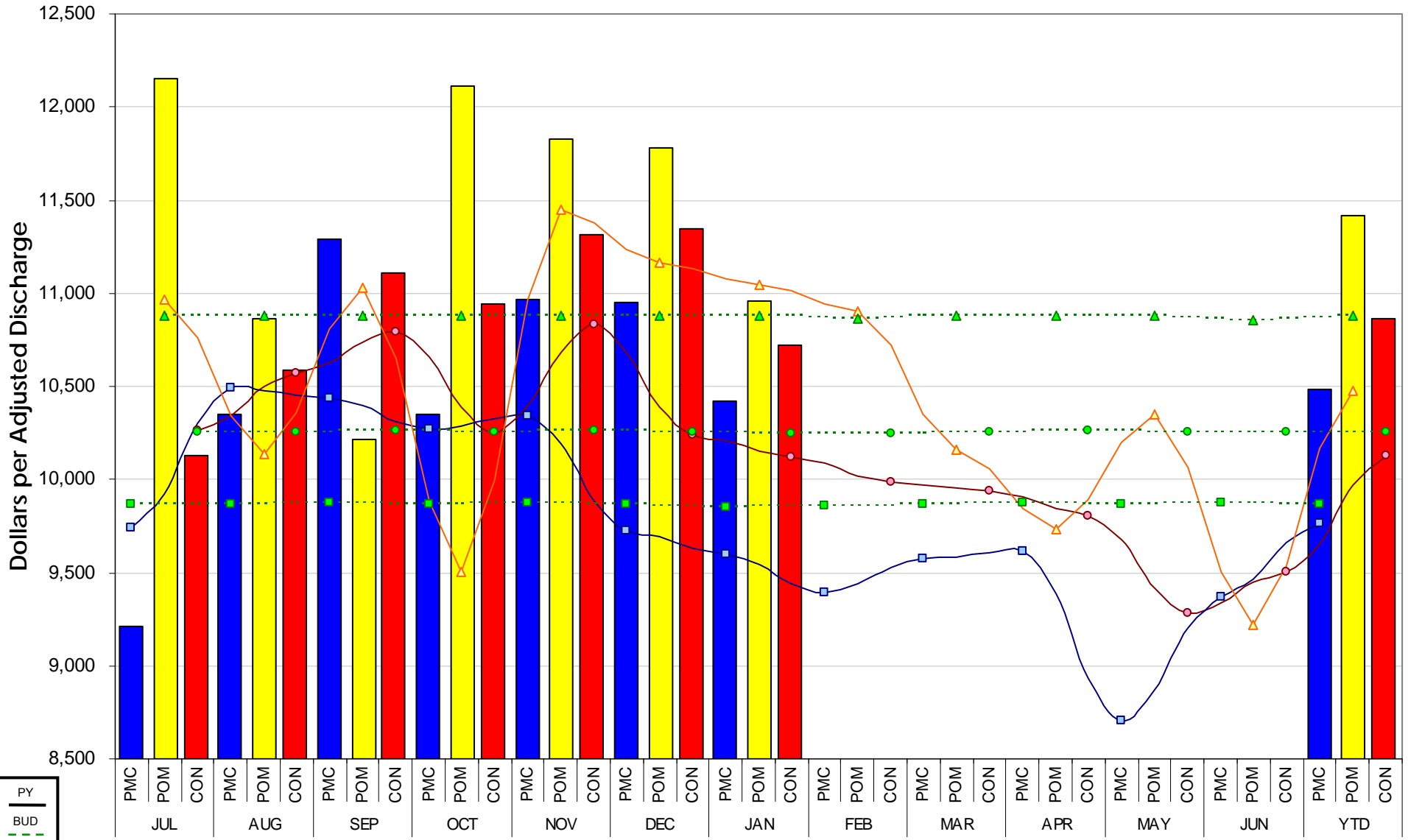
# Adjusted Discharges Gross Patient Revenue per Adjusted Discharges



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
<b>PMC</b>	36,434	37,574	39,830	40,564	37,640	41,941	39,327	-	-	-	-	-	38,997	37,965
<b>POM</b>	36,286	38,286	36,127	37,664	38,850	39,517	36,902	-	-	-	-	-	37,639	36,165
<b>CON</b>	36,402	37,759	38,832	39,810	37,951	41,291	38,699	-	-	-	-	-	38,638	37,494

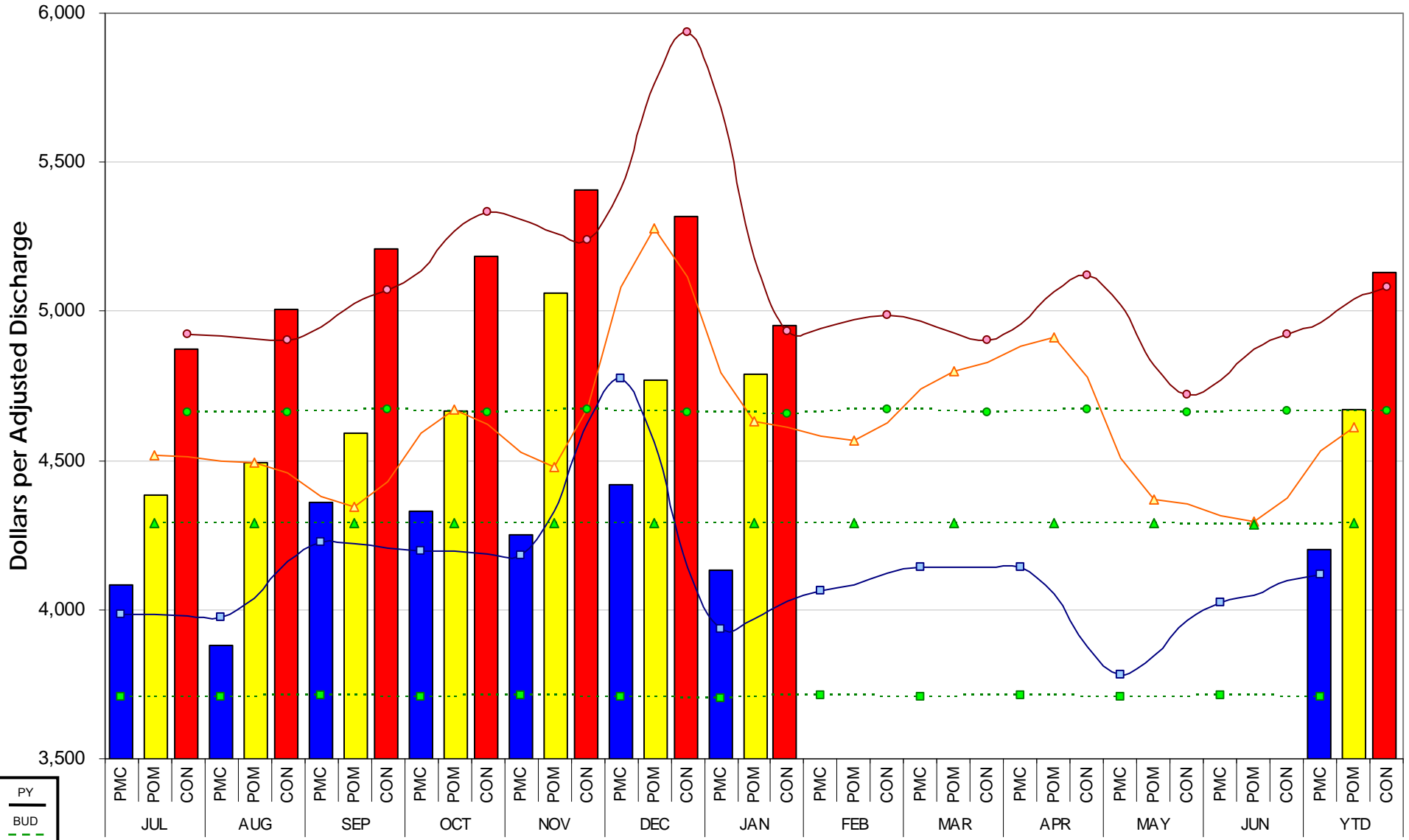


Adjusted Discharges  
Net Patient Revenue per Adjusted Discharges



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
<b>PMC</b>	9,214	10,346	11,288	10,353	10,964	10,951	10,424	-	-	-	-	-	10,484	10,366
<b>POM</b>	12,150	10,864	10,216	12,110	11,826	11,779	10,955	-	-	-	-	-	11,419	11,396
<b>CON</b>	10,126	10,583	11,112	10,946	11,314	11,342	10,721	-	-	-	-	-	10,862	10,766

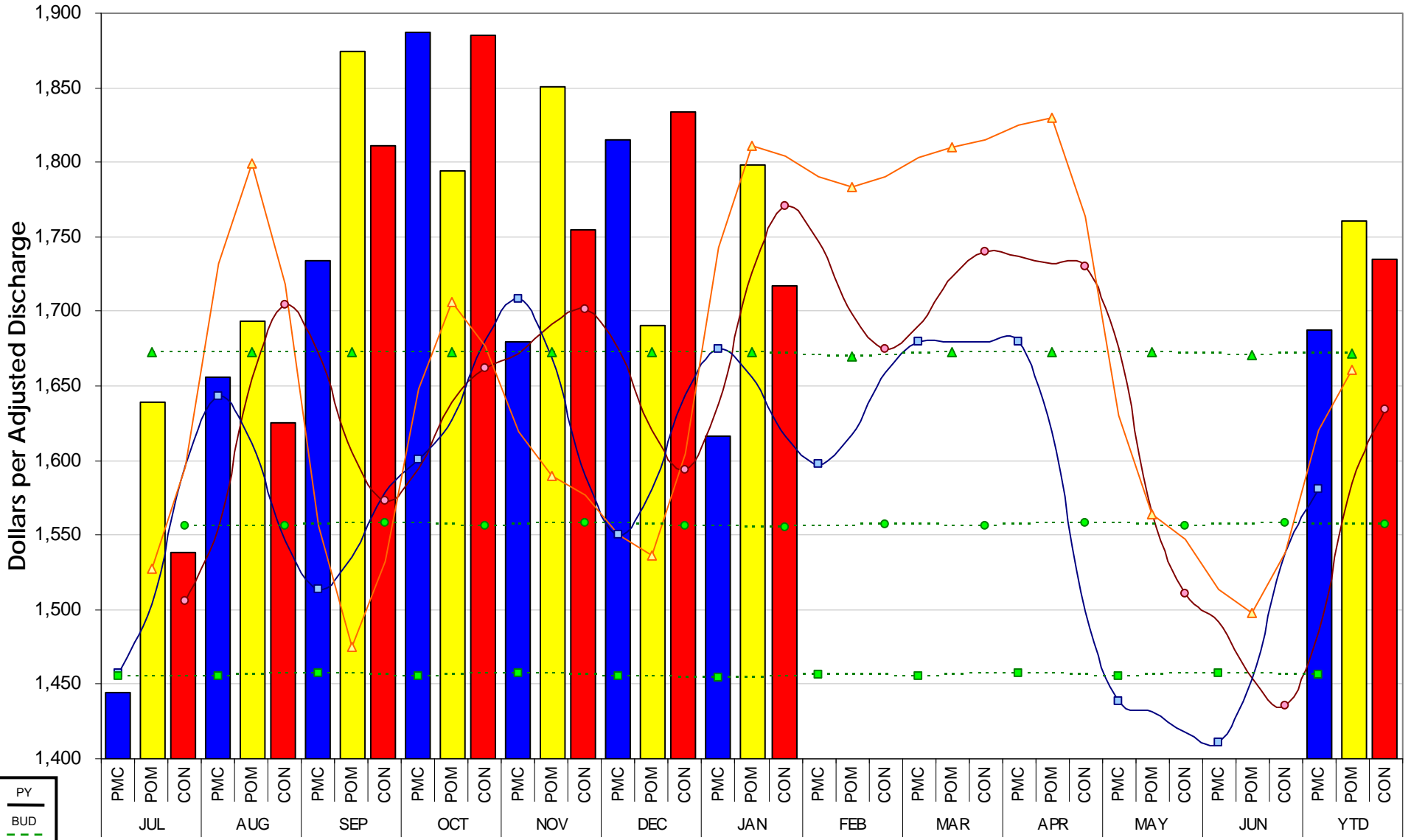
Adjusted Discharges  
Salaries per Adjusted Discharges



PY  
BUD

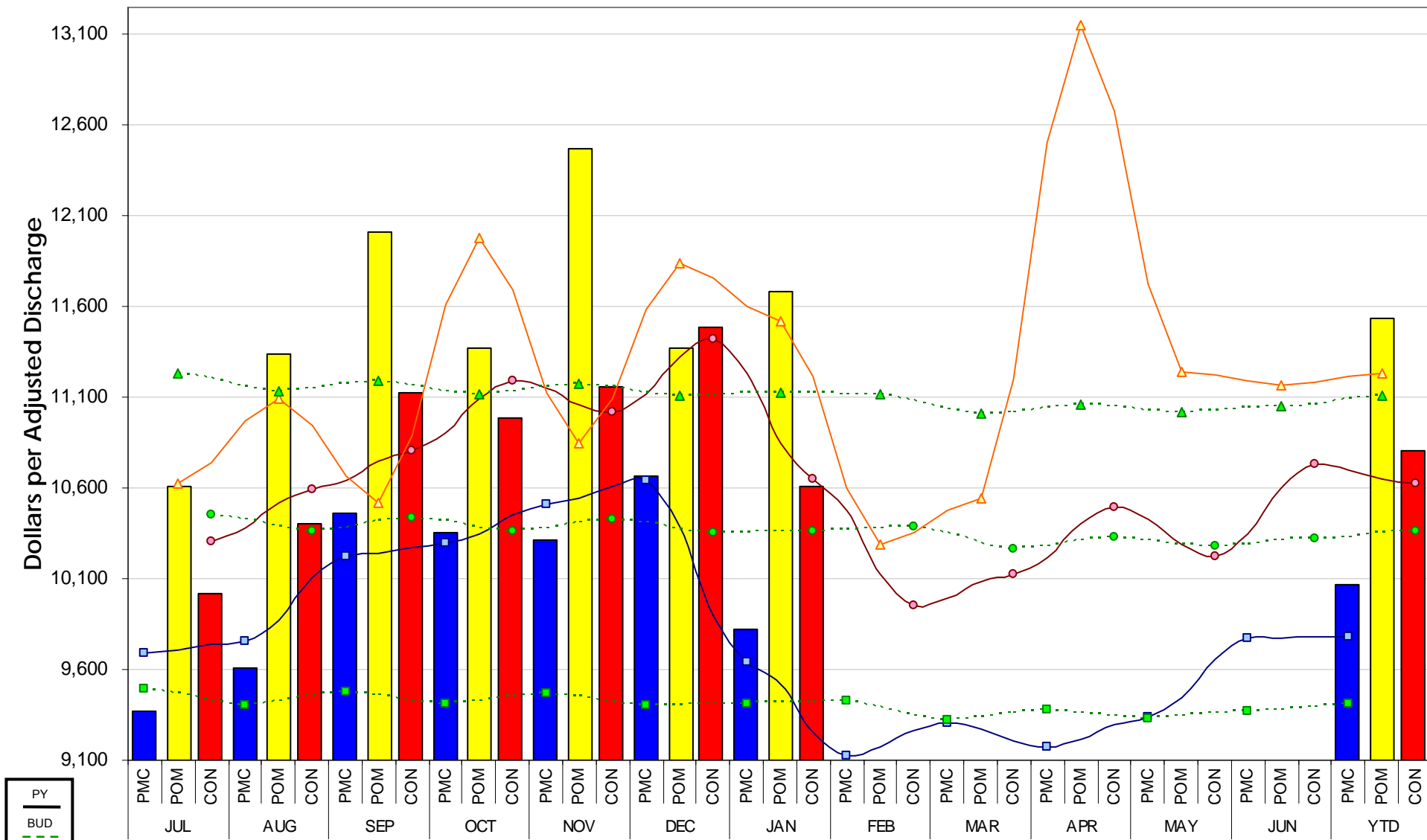
	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
<b>PMC</b>	4,083	3,882	4,360	4,330	4,251	4,418	4,135	-	-	-	-	-	4,203	4,245
<b>POM</b>	4,386	4,491	4,594	4,665	5,061	4,769	4,791	-	-	-	-	-	4,672	4,889
<b>CON</b>	4,874	5,007	5,211	5,187	5,408	5,317	4,953	-	-	-	-	-	5,130	5,162

Adjusted Discharges  
Supplies per Adjusted Discharge



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
<b>PMC</b>	1,445	1,656	1,734	1,887	1,680	1,815	1,616	-	-	-	-	-	1,688	1,600
<b>POM</b>	1,639	1,693	1,874	1,794	1,850	1,691	1,798	-	-	-	-	-	1,761	1,685
<b>CON</b>	1,538	1,625	1,811	1,885	1,755	1,834	1,717	-	-	-	-	-	1,735	1,663

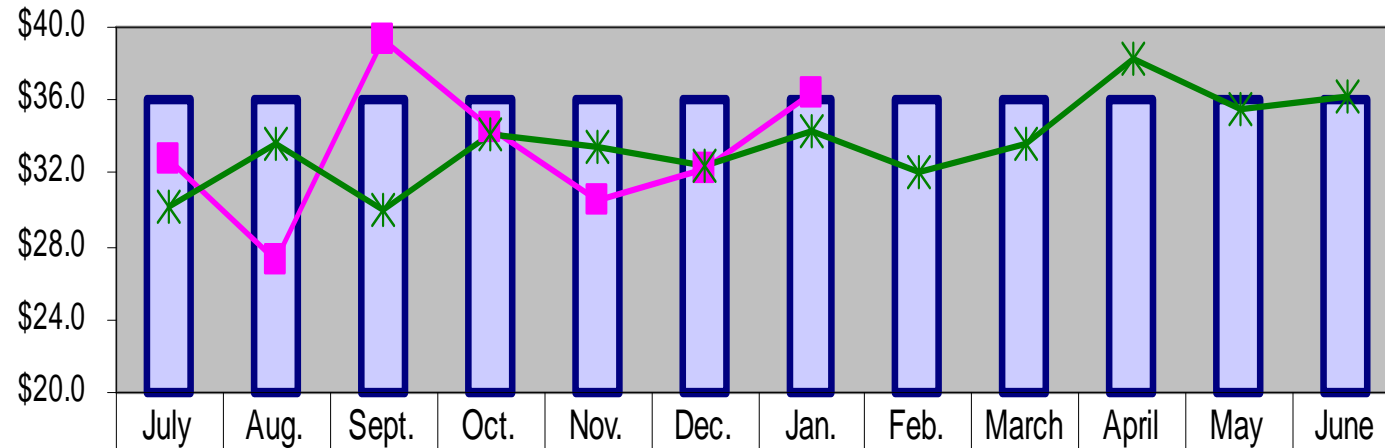
Adjusted Discharges  
Total Expenses per Adjusted Discharges



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
<b>PMC</b>	9,372	9,612	10,465	10,352	10,312	10,663	9,823	-	-	-	-	-	10,070	9,985
<b>POM</b>	10,611	11,342	12,016	11,372	12,471	11,375	11,682	-	-	-	-	-	11,534	11,639
<b>CON</b>	10,019	10,407	11,124	10,989	11,157	11,488	10,608	-	-	-	-	-	10,810	10,737



PPH Monthly Collections  
 in Millions



FY09 Goal	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0
Pr. Yr Actual	\$30.2	\$33.6	\$30.0	\$34.1	\$33.4	\$32.4	\$34.4	\$32.0	\$33.6	\$38.2	\$35.5	\$36.2
Curr. Yr Actual	\$32.8	\$27.3	\$39.3	\$34.5	\$30.5	\$32.3	\$36.3					

Revenue Cycle Key Indicators  
Trend Report



Source	Current Month End	Current Month End	Previous Month End	Current Fiscal Year Year-to-Date	Most Recent Year End	Current Month End - Previous FY	Change from Prior Month
Period Ending Days in Period	1/31/2009 31	12/31/2008 31	11/30/2008 30	1/31/2009 215	6/30/2008 366	1/31/2008 31	
<b>Revenue</b>							
Gross for Month - North & South	129,974,580	131,325,505	121,772,557	\$ 906,436,009	\$ 1,384,127,824	\$ 118,313,389	\$ (1,350,925)
Net Revenue - North & South	35,517,143	35,598,466	35,902,350	\$ 252,016,010	\$ 398,939,675	\$ 35,730,643	\$ (81,323)
Net:Gross %	27.3%	27.1%	29.5%	27.8%	28.8%	30.2%	0.2%
Last 3 Month Daily Average (Gross)	4,163,833	4,220,730	4,220,938	\$ 4,215,981	\$ 3,781,770	\$ 3,723,488	\$ (56,897)
Last 3 Month Daily Average (Net)	1,163,239	1,176,879	1,194,291	1,172,167	1,089,999	1,131,750	(13,641)
<b>Cash Collections</b>							
Month to Date	36,259,939	32,283,637	30,523,393	\$ 232,947,791	\$ 403,728,413	\$ 34,370,722	\$ 3,976,302
Month to Date Goal	35,998,045	35,998,045	35,998,045	251,986,315	396,657,548	34,036,853	-
Over (under) Goal	261,894	(3,714,408)	(5,474,652)	\$ (19,038,524)	\$ 7,070,865	\$ 333,869	\$ 3,976,302
% of Goal	101%	90%	85%	92.4%	101.8%	101.0%	11.0%
<b>Point of Service Collections</b>							
Cash 15 days	443,707	370,905	372,808	\$ 2,781,211	\$ 3,387,302	\$ 295,094	\$ 72,802
Month to Date Goal	385,000	370,000	360,000	2,480,400	3,843,000	328,000	15,000
Over (under) Goal	\$ 58,707	\$ 905	\$ 12,808	\$ 300,811	\$ (455,698)	\$ (32,906)	\$ 57,802
% of Goal	115.2%	100.2%	103.6%	112.1%	88.1%	90.0%	15.0%
<b>Accounts Receivable</b>							
0-30	102,959,099	105,050,196	114,991,132		\$ 82,995,765	\$ 83,759,963	\$ (2,091,097)
31-60	42,483,181	56,192,904	36,672,980		25,895,259	28,978,153	(13,709,723)
61-90	33,217,649	29,692,075	21,839,340		14,408,929	17,180,246	3,525,574
91-180	40,531,348	37,425,587	35,546,397		23,299,340	26,124,659	3,105,761
Over 180	23,824,225	21,172,582	19,692,637		19,271,702	22,910,978	2,651,643
Total	\$ 243,015,502	\$ 249,533,344	\$ 228,742,486		\$ 165,870,995	\$ 178,954,001	\$ (6,517,842)
A/R Days (Gross)	58.36	59.12	54.19		43.54	48.06	(0.76)
% of AR aged over 180 days	9.8%	8.5%	8.6%		12%	13%	0.01
Number of Accounts	ATB	68,805	68,223		61,570	59,792	(68,805)
<b>Credit Balance Accounts:</b>							
Dollars ATB	\$ (5,472,002)	\$ (4,159,667)	\$ (4,336,639)		\$ (3,144,574)	\$ (1,786,521)	\$ (1,312,335)
Number of Accounts ATB	8,885	7,341	7,117		4,136	1,152	1,544

Revenue Cycle Key Indicators  
Trend Report



Source	Current Month End	Current Month End	Previous Month End	Current Fiscal Year Year-to-Date	Most Recent Year End	Current Month End - Previous FY	Change from Prior Month
Period Ending Days in Period	1/31/2009	12/31/2008	11/30/2008	1/31/2009	6/30/2008	1/31/2008	
<b>Discharged Not Final Billed (DNFB)</b>	31	31	30	215	366	31	
<b>DNFB Action Required</b>							
HIM (Waiting for Coding) DNFB Rpt	\$ 4,935,231	\$ 6,166,080	\$ 5,952,202		5,423,822	6,810,494	\$ (1,230,849)
PBS (Correction required) DNFB Rpt	39,712	33,217	42,018		100,312	853,210	\$ 6,495
Other holds requiring correction DNFB Rpt						-	\$ -
<b>Total Action Required</b>	<b>4,974,943</b>	<b>6,199,297</b>	<b>5,994,220</b>		<b>5,524,134</b>	<b>7,663,704</b>	<b>(1,224,354)</b>
<b># of AR Days action Required</b>	<b>1.19</b>	<b>1.47</b>	<b>1.42</b>		<b>1.45</b>	<b>2.06</b>	<b>(0.27)</b>
<b>DNFB No Action Required</b>							
4 Day Standard Delay DNFB Rpt	\$ 21,151,498	\$ 23,636,849	\$ 17,021,766		18,224,428	23,118,482	\$ (2,485,351)
Other DNFB Rpt	12,939,094	41,542,437	35,979,766		1,918,384	2,449,285	(28,603,343)
<b>Total No Action Required</b>	<b>34,090,592</b>	<b>65,179,286</b>	<b>53,001,532</b>		<b>20,142,812</b>	<b>25,567,767</b>	<b>(31,088,694)</b>
<b>Total DNFB</b>	<b>\$ 39,065,535</b>	<b>\$ 71,378,583</b>	<b>\$ 58,995,752</b>		<b>25,666,946</b>	<b>33,231,471</b>	<b>(32,313,048)</b>
<b>Total Days in DNFB</b>	<b>9.38</b>	<b>16.91</b>	<b>13.98</b>		<b>6.74</b>	<b>8.92</b>	<b>(7.53)</b>

Late Charges

Late Charges from Date of Service 5 to 20 Days

Number of line items	30,488	9,057	9,310	83,972	8,261	9,562	21,431
Dollar amount of Charges	4,272,603	1,554,308	722,749	11,808,903	949,778	963,454	\$ 2,718,295
Dollar amount of Credits	(11,677,135)	(820,412)	(502,333)	(16,687,399)	(660,172)	(483,741)	\$ (10,856,723)
Net Dollar Amount	(7,404,532)	733,896	220,416	(4,878,496)	289,606	479,713	\$ (8,138,428)
Absolute Dollar Amount	\$ 4,272,603	\$ 1,554,308	\$ 1,225,082	\$ 12,311,236	\$ 949,778	\$ 963,454	\$ 2,718,295

Late Charges from Date of Service > 21 Days

Number of line items	24,770	14,740	17,272	101,652	95,068	33,822	10,030
Dollar amount of Charges	2,277,278	4,950,589	3,441,304	15,353,752	1,987,236	631,820	(2,673,311)
Dollar amount of Credits	(20,864,653)	(1,911,003)	(3,645,219)	(32,763,824)	(1,321,540)	(789,088)	(18,953,650)
Net Dollar Amount	(18,587,376)	3,039,586	(203,915)	(17,410,073)	665,696	(157,268)	(21,626,962)
Absolute Dollar Amount	\$ 23,141,931	\$ 6,861,592	\$ 7,086,523	\$ 48,117,576	\$ 3,308,776	\$ 1,420,907	\$ 16,280,339



Revenue Cycle Key Indicators  
Trend Report



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<b>Total Action Required</b>	<b>4,974,943</b>	<b>6,199,297</b>	<b>5,994,220</b>		<b>5,524,134</b>	<b>7,663,704</b>	<b>(1,224,354)</b>
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<b>DNFB No Action Required</b>							
4 Day Standard Delay DNFB Rpt	\$ 21,151,498	\$ 23,636,849	\$ 17,021,766		18,224,428	23,118,482	\$ (2,485,351)
Other DNFB Rpt	12,939,094	41,542,437	35,979,766		1,918,384	2,449,285	(28,603,343)
<b>Total No Action Required</b>	<b>34,090,592</b>	<b>65,179,286</b>	<b>53,001,532</b>		<b>20,142,812</b>	<b>25,567,767</b>	<b>(31,088,694)</b>
<b>Total DNFB</b>	<b>\$ 39,065,535</b>	<b>\$ 71,378,583</b>	<b>\$ 58,995,752</b>		<b>25,666,946</b>	<b>33,231,471</b>	<b>(32,313,048)</b>
<b>Total Days in DNFB</b>	<b>9.38</b>	<b>16.91</b>	<b>13.98</b>		<b>6.74</b>	<b>8.92</b>	<b>(7.53)</b>

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Absolute Dollar Amount	\$ 4,272,603	\$ 1,554,308	\$ 1,225,082	\$ 12,311,236	\$ 949,778	\$ 963,454	\$ 2,718,295

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Dollar amount of Charges	2,277,278	4,950,589	3,441,304	15,353,752	1,987,236	631,820	(2,673,311)
Dollar amount of Credits	(20,864,653)	(1,911,003)	(3,645,219)	(32,763,824)	(1,321,540)	(789,088)	(18,953,650)
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Absolute Dollar Amount	\$ 23,141,931	\$ 6,861,592	\$ 7,086,523	\$ 48,117,576	\$ 3,308,776	\$ 1,420,907	\$ 16,280,339

# SUPPLEMENTAL INFORMATION

Feb-09	Jan 30-Feb 5				MTD Total	MTD Budget	% Variance
ADC (Acute)	286	0	0	0	286	311	(8.10)
PMC	209	0	0	0	209	231	(9.23)
POM	77	0	0	0	77	81	(4.87)
PCCC	89	0	0	0	89	85	4.36
VP	116	0	0	0	116	123	(5.69)
Patient Days (Acute)	2003	0	0	0	2,003	2,180	(8.10)
PMC	1466				1,466	1,615	(9.23)
POM	537				537	565	(4.87)
PCCC	622				622	596	4.36
VP	812				812	861	(5.69)
Discharges	511	0	0	0	511	565	(9.56)
PMC	384				384	423	(9.22)
POM	127				127	142	(10.56)
Number of Surgeries	253	0	0	0	253	234	8.12
PMC	166				166	161	3.11
POM	87				87	73	19.18
Number of Births	96	0	0	0	96	103	(6.80)
PMC	76				76	80	(5.00)
POM	20				20	23	(13.04)

Feb-09	Jan 30-Feb 5				MTD Total	MTD Budget	% Variance
Outpatient Visits (inc. Lab)	2506	0	0	0	2,506	2,056	21.89
PMC	1710				1,710	1,403	21.88
POM	796				796	653	21.90
ER Visits	1692	0	0	0	1,692	1,738	(2.65)
PMC	1177				1,177	1,189	(1.01)
POM	515				515	549	(6.19)
Trauma Visits	20	0	0	0	20	23	(13.04)
IP	18				18	21	(14.29)
OP	2				2	2	0.00
Gross IP Revenue	21,707,774				21,707,774	21,968,262	(1.19)
Gross OP Revenue	9,026,682				9,026,682	6,809,396	32.56
Cash Collection	6,238,203				6,238,203	9,473,170	(34.15)
Days cash on hand	97				97	80	
Prod Hrs (PP 16)	218,595				218,595	208,813	(4.68)
PMC - North	130,415				130,415	123,728	(5.40)
POM - South	56,780				56,780	56,662	(0.21)
Others	31,400	-	-	-	31,400	28,423	(10.47)
Prod \$ (PP 16)	6,998,476				6,998,476	6,819,959	(2.62)
PMC - North	4,154,141				4,154,141	4,065,385	(2.18)
POM - South	1,737,389				1,737,389	1,788,129	2.84
Others	1,106,946	-	-	-	1,106,946	966,445	(14.54)