

Financial Statements

May 2009

PALOMAR
POMERADO
HEALTH
SPECIALIZING IN YOU

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Balanced Scorecard
Financial Indicators

ADD C-3

February		March		April		May		YTD 2009			
Actual	Actual	Actual	Actual	Budget	Variance	% Actual to Budget		Actual	Budget	Variance	% Actual to Budget
PPH Indicators:											
8.0%	9.4%	9.4%	9.8%	11.1%	(1.3%)	88.3%	OEBITDA Margin w/Prop Tax	9.9%	10.3%	(0.4%)	96.1%
\$ 11,161.27	\$ 11,183.33	\$ 10,574.82	\$ 10,808.65	\$ 10,646.64	\$ (162.01)	101.5%	Expenses/Adj Discharge	\$ 10,849.43	\$ 10,744.87	\$ (104.56)	101.0%
\$ 6,713.71	\$ 6,846.74	\$ 6,363.56	\$ 6,719.57	\$ 6,376.14	\$ (343.43)	105.4%	SWB/Adj Discharge	\$ 6,494.77	\$ 6,419.71	\$ (75.06)	101.2%
6.20	6.37	6.35	6.38	6.55	0.17	97.4%	Prod FTE's/Adj Occupied Bed	6.36	6.60	0.24	96.4%
3,065	3,315	3,341	3,445	3,391	54	101.6%	Adjusted Discharges	36,803	36,675	128	100.3%
PPH North Indicators:											
6.7%	7.9%	7.6%	12.6%	12.2%	0.4%	103.3%	OEBITDA Margin w/Prop Tax	10.2%	11.3%	(1.1%)	90.3%
\$ 10,387.22	\$ 10,226.35	\$ 9,952.15	\$ 10,025.50	\$ 9,856.38	\$ (169.12)	101.7%	Expenses/Adj Discharge	\$ 10,092.71	\$ 9,973.91	\$ (118.80)	101.2%
\$ 5,520.30	\$ 5,390.53	\$ 5,118.57	\$ 5,280.77	\$ 5,168.46	\$ (112.31)	102.2%	SWB/Adj Discharge	\$ 5,252.38	\$ 5,238.38	\$ (14.00)	100.3%
5.14	5.19	5.21	5.26	5.29	0.03	99.4%	Prod FTE's/Adj Occupied Bed	5.25	5.38	0.13	97.6%
2,211	2,434	2,421	2,497	2,451	46	101.9%	Adjusted Discharges	26,632	26,491	141	100.5%
PPH South Indicators:											
10.2%	6.3%	11.1%	3.2%	7.3%	(4.1%)	43.8%	OEBITDA Margin w/Prop Tax	7.1%	6.6%	0.5%	107.6%
\$ 11,991.44	\$ 13,006.85	\$ 11,165.51	\$ 11,658.41	\$ 11,643.50	\$ (14.91)	100.1%	Expenses/Adj Discharge	\$ 11,671.67	\$ 11,665.96	\$ (5.71)	100.0%
\$ 6,116.00	\$ 6,568.34	\$ 5,980.18	\$ 5,957.20	\$ 6,024.93	\$ 67.73	98.9%	SWB/Adj Discharge	\$ 5,893.33	\$ 6,002.26	\$ 108.93	98.19%
6.27	6.67	6.57	6.34	6.45	0.11	98.3%	Prod FTE's/Adj Occupied Bed	6.33	6.42	0.09	98.6%
823	845	882	928	919	9	101.0%	Adjusted Discharges	9,889	9,960	(71)	99.3%

Financial Results
Executive Summary of Key Indicators

	May 2009			FY 09 Y-T-D @ MAY 2009			Moody Benchmark
	Actual	Budget	Variance	Actual	Budget	Variance	
<i>Statistics:</i>							
Acute Admissions	2,301	2,502	(201)	25,503	27,037	(1,534)	
Acute Patient Days	9,308	9,654	(346)	101,190	104,319	(3,129)	
Acute ALOS	3.93	3.86	0.07	3.93	3.86	0.07	
Case Mix Index (w/o Births)	1.51	1.40	0.11	1.45	1.40	0.05	
Total Surgeries	1,548	1,658	(110)	17,193	17,918	(725)	
Births	414	454	(40)	4,663	4,908	(245)	
E/R Visits & Admissions	8,148	7,698	450	82,807	83,184	(377)	
ER to Admit Rate	15.2%	16.5%	(1.3%)	16.6%	16.5%	0.1%	
Productivity %	99.5%	100%	(0.5%)	98.5%	100%	(1.5%)	
<i>Income Statement:</i>							
Net Patient Revenue	37,982,290	36,604,793	1,377,497	401,133,671	395,172,710	5,960,961	
Total Net Revenue	38,431,933	37,206,614	1,225,319	407,637,504	402,072,721	5,564,783	
Sal., Wages, Cont. Lbr	17,466,057	17,369,059	(96,998)	190,230,110	189,276,849	(953,261)	
Supplies	5,899,179	5,647,284	(251,895)	64,897,587	61,029,806	(3,867,781)	
Total Expenses	37,232,265	36,102,768	(1,129,497)	399,156,555	394,068,213	(5,088,342)	
Net Inc. (Loss) before Non-Op	1,199,668	1,103,846	95,822	8,480,949	8,004,508	476,441	
Net Income (Loss)	1,928,491	2,445,796	(517,305)	20,013,242	22,765,958	(2,752,716)	
<i>Cash Flow:</i>							
Cash Collections	38,600,000	36,000,000	2,600,000	389,100,000	396,000,000	(6,900,000)	
Days in A/R - Gross				46.3	52.4	(6.1)	
Days Cash on Hand				102.6	80.0	22.6	
<i>Ratios:</i>							
OEBITDA w/ Prop. Tax	9.8%	11.1%	(1.3%)	9.9%	10.3%	(0.4%)	
Net Income Margin	5.0%	6.6%	(1.6%)	4.9%	5.7%	(0.8%)	
Bad Debt % of Net Revenue	13.6%	10.1%	(3.5%)	13.1%	10.1%	(3.0%)	7.1%
Return On Assets				2.0%	2.3%	0.3%	4.3%
Annual Debt Service Coverage				2.9			4.4
Cushion Ratio				7.0			15.3

Financial Results

Executive Summary & Highlights

Statistics

CONSOLIDATED	Apr	May	Apr vs May % Change	May Budget	Act vs Bud % Variance
Patient Days Acute	9,027	9,308	3.1%	9,654	(3.6%)
Patient Days SNF	6,306	6,431	2.0%	6,452	(0.3%)
ADC Acute	300.89	300.25	(0.2%)	311.42	(3.6%)
ADC SNF	210.20	207.45	(1.3%)	208.13	(0.3%)
Surgeries CVS Cases	13	15	15.4%	13	15.4%
Surgeries Total	1,508	1,548	2.7%	1,658	(6.6%)
Number of Births	399	414	3.8%	454	(8.8%)
NORTH					
Patient Days Acute	6,781	7,026	3.6%	7,155	(1.8%)
Patient Days SNF	2,705	2,744	1.4%	2,639	4.0%
ADC Acute	226.02	226.64	0.3%	230.80	(1.8%)
ADC SNF	90.17	88.52	(1.8%)	85.13	4.0%
SOUTH					
Patient Days Acute	2,246	2,282	1.6%	2,499	(8.7%)
Patient Days SNF	3,601	3,687	2.4%	3,813	(3.3%)
ADC Acute	74.87	73.61	(1.7%)	80.61	(8.7%)
ADC SNF	120.03	118.94	(0.9%)	123.00	(3.3%)

Balance Sheet

Current Cash & Cash Equivalents decreased \$0.7 million from \$114.6 million in April to \$113.9 million in May. Total Cash and Investments are \$116.6 million, compared to \$118.4 million at April. Days Cash on Hand went from 104.3 days in April to 102.6 days in May.

Net Accounts Receivable increased \$0.1 million from \$95.4 million in April to \$95.5 million in May. Gross A/R days decreased from 47.3 days in April to 46.3 days in May.

May YTD collections including capitation are \$389.1 million compared to budget of \$396.0 million.

Construction in Progress increased \$7.5 million from \$361.1 million in April to \$368.6 million in May. The increase is attributed to Building Expansion A & E Services, construction and permitting costs of \$6.4 million, Cerner Optimization Project \$0.5 million and Other \$0.6 million.

Other Current Liabilities decreased \$0.6 million from \$22.5 million to \$21.9 million. The decrease is due to the realization of deferred property tax revenue of \$1.0 million which was partially offset by an increase in capitation liability of \$0.6 million.

Financial Results

Executive Summary & Highlights

Income Statement

Gross Patient Revenue reflects a YTD favorable budget variance of \$68.9 million. The variance breakdown is as follows.

	North	South	Outreach	Consolidated
Total	45,062,531	21,688,787	2,132,964	68,884,282
Routine	(3,632,003)	(2,736,568)	-	(6,368,571)
IP Ancillary	(2,992,321)	8,726,493	-	5,734,172
OP	51,686,855	15,698,862	2,132,964	69,518,681

Deductions from Revenue reflect a YTD unfavorable budget variance of \$62.9 million. Total Deductions from Revenue is 72.24% of gross revenue compared to a budget of 71.28%.

Net Capitation reflects a YTD unfavorable budget variance of \$0.5 million. Cap Premium shows a favorable budget variance of \$6.9 million. This favorable variance is due to retro 2007 premium adjustments in July and August. Cap Valuation and Out of Network Claim Expense both show an unfavorable budget variance of \$5.8 million and \$1.6 million, respectively.

Other Operating Revenue has a YTD unfavorable budget variance of \$0.4 million. The breakdown is a \$1.0 million favorable budget variance in Revenue Cycle Management; which is offset by a \$0.7 million unfavorable budget variance from a new department, Weight Solutions, a \$0.4 million unfavorable budget variance from Health Development and the Research Institute combined, and Other unfavorable of \$0.3 million.

Financial Results

Executive Summary & Highlights

Income Statement (cont'd)

Salaries, Wages & Contract Labor has a YTD unfavorable budget variance of \$0.9 million. The breakdown is as follows:

	YTD Actual	YTD Budget	Variance
Consolidated	190,230,110	189,276,849	(953,261)
North	112,511,926	112,222,938	(288,988)
South	47,172,809	48,797,609	1,624,800
Central	23,837,830	22,531,532	(1,306,298)
Outreach	6,707,545	5,724,770	(982,775)

Employee Benefits Expense has a YTD unfavorable budget variance of \$2.6 million primarily due to \$2.5 million unfavorable variance in Group Health Insurance.

Supplies Expense reflects a YTD unfavorable budget variance of \$3.9 million primarily due to Prosthesis expense.

Professional Fees & Purchased Services reflect a YTD favorable budget variance of \$1.0 million due to Purchased Services.

Non-Operating Income reflects a YTD unfavorable budget variance of \$3.2 million. This is due to an unfavorable Investment Income variance of \$1.7 million and unfavorable Other of \$1.5 million.

Ratios & Margins

All required Bond Covenant Ratios were achieved in May, 2009.

Stat	MTD	Budget	YTD	Budget	PY
Patient Days - Acute	9,308	9,654	101,190	104,319	104,675
Discharges - Acute	2,370	2,502	25,758	27,037	26,756
OP Registrations	4,618	4,119	47,455	44,507	44,232
ER Visits	6,907	6,427	69,081	69,453	68,432
Deliveries	414	454	4,663	4,908	4,953

Profit & Loss (in millions)

	MTD	Budget	YTD	Budget	PY
Capitation	0.1	Breakeven	(0.6)	(0.2)	(4.4)
Net Patient Revenue	38.0	36.6	401.1	395.2	377.1
Total Revenue	38.4	37.2	407.6	402.1	386.5
SWB	22.5	21.3	231.7	231.5	221.0
Contract Labor	0.6	0.4	7.3	4.0	10.3
Supplies	5.9	5.6	64.9	61.0	61.2
Total Expense	37.2	36.1	399.2	394.1	393.0
Net Income from Ops	1.2	1.1	8.5	8.0	-6.5
Net Income	1.9	2.4	20.0	22.8	8.4

Key Variance Explanations
Month-To-Date

ADD C-10

	<u>Actual</u>	<u>Budget</u>	<u>Variance Detail</u>	<u>Variance</u>
Net Income From Operations	1,199,668	1,103,846		95,822
Total Net Revenue				1,377,497
Net Patient Revenue			1,377,497	
Other Operating Revenue				(152,178)
Rent - contra to Other Direct			(150,000)	
Weight Solutions - contra to Supplies			(60,309)	
PPNC Health Development and Research Institute			(36,801)	
Other			94,932	
Salaries & Wages				179,128
Volume Variance			(270,761)	
Rate & Efficiency (Nursing & Non-Nursing)			449,889	
Benefits				(1,430,420)
Group Health Insurance			(1,282,543)	
FICA			(81,411)	
SUI			(50,841)	
Pension			(1,431)	
Work Comp			13,401	
Other			(27,595)	
Contract Labor				(276,126)
Volume Variance			(5,832)	
Rate & Efficiency (Nursing & Non-Nursing)			(270,294)	
<u>Breakdown of total variance:</u>				
Registered Nurse	(275,867)			
Other Temp Help	(17,897)			
Clerical/Admin	(7,866)			
Therapist Temp	25,504			

Key Variance Explanations

Month-To-Date (cont'd)

ADD C-11

	Actual	Budget	Variance Detail	Variance
Professional Fees				(109,031)
Finance Audit Fees			(31,342)	
Revenue Cycle			(26,827)	
Pom ER Physician Fees			(21,467)	
Other			(29,394)	
Supplies				(251,895)
Volume Variance			(89,930)	
Rate & Efficiency			(161,965)	
<u>Breakdown of total variance:</u>				
Other Medical	(153,076)			
Prosthesis	(115,508)			
Other	16,689			
Purchased Services				74,943
Medi-Cal eligibility Services			(236,378)	
Nursing Admin - COPE			202,005	
Other			109,316	
Depreciation				278,843
Depreciation			278,843	
Other Direct Expenses				405,061
Radiosurgery - contra to revenue			(110,750)	
Gas			(15,967)	
Electricity			(10,704)	
Marketing			90,860	
Insurance			109,518	
Rent			196,059	
Other			146,045	
Total Actual to Budget MID Variance for May 2009			95,822	95,822

	<u>Actual</u>	<u>Budget</u>	<u>Variance Detail</u>	<u>Variance</u>
Total Actual to Budget MTD Variance for May 2009				95,822
Non-Operating Income (Expense)	728,823	1,341,950		(613,127)
Property Tax	966,666	1,166,666	(200,000)	
Investment Income (Loss)	359,430	548,526	(189,096)	
<u>Breakdown of Actual:</u>				
Salomon Bros (69% Gov't Sec, 30% Corp Bonds; 1% MMF)	183,937			
Pacific Inc (93% Gov't Sec6% Corp Bonds, 1% MMF)	108,360			
LAIF	42,843			
Other (Dr's Loans, LOC, Escondido Escrow, Bond Invest)	24,290			
Interest Expense	(406,159)	(488,038)	81,879	
Other	(191,114)	114,796	(305,910)	
Net Income	<u>1,928,491</u>	<u>2,445,796</u>		<u>(517,305)</u>

Key Variance Explanations
Year-To-Date

	<u>Actual</u>	<u>Budget</u>	<u>Variance Detail</u>	<u>Variance</u>
Net Income From Operations	8,480,949	8,004,508		476,441
Total Net Revenue				5,960,961
Net Patient Revenue			5,960,961	
Other Operating Revenue				(396,178)
Revenue Cycle Management			1,000,000	
Corporate Health			(158,063)	
PPNC Health Development and Research Institute			(404,811)	
Weight Solutions - contra to Supplies			(663,399)	
Rent - contra to Other Direct			(300,000)	
Other			130,095	
Salaries & Wages				2,391,464
Volume Variance			(646,782)	
Rate & Efficiency (Nursing & Non-Nursing)			3,038,246	
Benefits				(2,630,606)
Group Health Ins			(2,487,609)	
FICA			(443,725)	
State Unemployment Insurance			(407,982)	
Work Comp Insurance			275,378	
Pension			617,809	
Other			(184,477)	
Contract Labor				(3,344,725)
Volume Variance			(13,816)	
Rate & Efficiency (Nursing & Non-Nursing)			(3,330,909)	
<u>Breakdown of total variance:</u>				
Registered Nurse	(3,433,542)			
Clerical/Admin	(155,490)			
Therapist Temp	505,357			
Other Temp Help	(261,050)			

Key Variance Explanations

Year-To-Date (cont'd)

ADD C-14

	<u>Actual</u>	<u>Budget</u>	<u>Variance Detail</u>	<u>Variance</u>
Professional Fees				(101,535)
Pom ER Physician Fees			(256,864)	
Pal ER Physician Fees			(202,288)	
Foundation			186,669	
Legal Counsel			193,109	
Other			(22,161)	
Supplies				(3,867,781)
Volume Variance			(213,001)	
Rate & Efficiency			(3,654,780)	
<u>Breakdown of total variance:</u>				
Prosthesis		(3,923,732)		
Other		55,951		
Purchased Services				1,141,512
Medi-Cal eligibility Services			(551,098)	
Wound Care - contra to reduced Revenue			248,432	
Pt Financial Services			293,009	
Health Info Services - reduction in transcription			179,905	
Nursing Admin - COPE			220,021	
Other			751,243	
Depreciation				1,175,649
Depreciation			1,175,649	
Other Direct Expenses				147,680
Radiosurgery - contra to revenue			(1,321,537)	
Marketing			(342,237)	
Electricity			(369,103)	
Gas			(166,102)	
Rent (includes timeshare budget)			1,001,660	
Insurance - Liability			1,058,356	
Other			286,643	
Total Actual to Budget YTD Variance for May 2009			476,441	476,441

	<u>Actual</u>	<u>Budget</u>	<u>Variance Detail</u>	<u>Variance</u>
Total Actual to Budget YTD Variance for May 2009				476,441
Non-Operating Income (Expense)	11,532,293	14,761,450		(3,229,157)
Property Tax	12,433,326	12,833,326	(400,000)	
Investment Income (Loss)	4,367,323	6,033,786	(1,666,463)	
<u>Breakdown of Actual:</u>				
Salomon Bros (69% Gov't Sec, 30% Corp Bonds; 1% MMF)	1,827,656			
Pacific Inc (93% Gov't Sec 6% Corp Bonds, 1% MMF)	1,621,788			
LAIF	336,163			
Other (Dr's Loans, LOC, Escondido Escrow, Bond Invest)	581,716			
Interest Expense	(5,041,559)	(5,368,418)	326,859	
Other	(226,797)	1,262,756	(1,489,553)	
PDP Investment			(930,129)	
Timeshare Reclass from Other Direct			(649,696)	
Other			90,272	
Net Income	<u>20,013,242</u>	<u>22,765,958</u>		<u>(2,752,716)</u>

Balance Sheet

Consolidated

ADD C-16

	Current Month	Prior Month	Prior Fiscal Year End
Assets			
Current Assets			
Cash on Hand	\$9,217,354	\$16,319,919	\$12,578,422
Cash Marketable Securities	104,693,835	98,323,348	73,699,656
Total Cash & Cash Equivalents	113,911,189	114,643,267	86,278,078
Patient Accounts Receivable	207,203,079	213,077,025	173,630,766
Allowance on Accounts	-111,748,975	-117,644,334	-87,408,726
Net Accounts Receivable	95,454,104	95,432,691	86,222,040
Inventories	6,772,936	6,837,484	6,826,298
Prepaid Expenses	3,681,988	5,712,253	3,790,644
Other	4,801,895	6,801,056	5,722,105
Total Current Assets	224,622,112	229,426,751	188,839,165
Non-Current Assets			
Restricted Assets	302,485,946	320,922,891	343,067,128
Restricted by Donor	310,398	310,398	303,600
Board Designated	2,406,478	3,441,747	12,117,325
Total Restricted Assets	305,202,822	324,675,036	355,488,053
Property Plant & Equipment	370,931,063	371,919,375	387,410,913
Accumulated Depreciation	-226,530,293	-226,271,567	-226,979,355
Construction in Process	368,607,658	361,116,741	218,854,882
Net Property Plant & Equipment	513,008,428	506,764,549	379,286,440
Investment in Related Companies	5,024,644	5,179,048	3,109,523
Deferred Financing Costs	20,129,249	20,225,827	15,644,785
Other Non-Current Assets	6,173,545	6,006,271	5,956,094
Total Non-Current Assets	849,538,688	862,850,731	759,484,895
Total Assets	\$1,074,160,800	\$1,092,277,482	\$948,324,060

	Current Month	Prior Month	Prior Fiscal Year End
Liabilities			
Current Liabilities			
Accounts Payable	\$18,045,433	\$37,409,289	\$44,500,881
Accrued Payroll	14,984,523	17,461,927	12,139,225
Accrued PTO	14,381,148	14,211,649	13,977,901
Accrued Interest Payable	12,181,759	10,913,050	8,065,133
Current Portion of Bonds	9,780,000	9,780,000	9,660,000
Est Third Party Settlements	3,184,821	3,149,479	807,165
Other Current Liabilities	21,873,423	22,523,160	15,815,317
Total Current Liabilities	94,431,107	115,448,554	104,965,622
Long Term Liabilities			
Bonds & Contracts Payable	643,444,629	643,468,857	537,979,367
General Fund Balance			
Unrestricted	333,568,188	329,607,926	292,958,146
Restricted for Other Purpose	310,398	310,398	303,600
Board Designated	2,406,478	3,441,747	12,117,325
Total Fund Balance	336,285,064	333,360,071	305,379,071
Total Liabilities / Fund Balance	\$1,074,160,800	\$1,092,277,482	\$948,324,060

F I S C A L Y E A R 2 0 0 9
Income Statement: Monthly Trend
Consolidated

ADD C-17

**PALOMAR
POMERADO
H E A L T H**
SPECIALIZING IN YOU

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	YTD
Statistics:												
Admissions - Acute	2,540	2,454	2,367	2,357	2,253	2,330	2,299	2,045	2,230	2,327	2,301	25,503
Admissions - SNF	95	107	101	87	73	82	76	83	96	85	88	973
Patient Days - Acute	9,587	9,491	9,098	9,345	8,802	9,397	9,381	8,512	9,242	9,027	9,308	101,190
Patient Days - SNF	6,572	6,497	6,313	6,570	6,197	6,477	6,457	5,778	6,451	6,306	6,431	70,049
LOS - Acute	3.74	3.81	3.87	3.85	3.85	4.11	3.98	4.11	4.13	3.90	3.93	3.93
LOS - SNF	67.75	60.16	67.88	69.16	78.44	84.12	83.86	67.98	71.68	85.22	61.84	71.55
Adjusted Discharges	3,600	3,481	3,293	3,416	3,231	3,209	3,391	3,065	3,315	3,341	3,445	36,803
Revenue:												
Gross Revenue	\$ 131,046,951	\$ 131,438,267	\$ 127,873,677	\$ 135,991,410	\$ 122,619,993	\$ 132,503,423	\$ 131,229,449	\$ 124,523,304	\$ 137,155,192	\$ 134,682,810	\$ 135,885,919	\$ 1,444,950,393
Deductions from Rev	(94,593,925)	(94,598,259)	(91,280,996)	(98,599,181)	(86,064,844)	(96,106,528)	(94,874,508)	(90,747,322)	(100,162,374)	(98,885,164)	(97,903,629)	(1,043,816,722)
Net Patient Revenue	36,453,026	36,840,008	36,592,681	37,392,229	36,555,149	36,396,895	36,354,941	33,775,982	36,992,818	35,797,646	37,982,290	401,133,671
Other Oper Revenue	481,361	331,016	518,420	850,901	300,829	1,450,298	449,619	433,865	917,502	320,379	449,643	6,503,833
Total Net Revenue	36,934,387	37,171,024	37,111,101	38,243,130	36,855,978	37,847,193	36,804,560	34,209,847	37,910,320	36,118,025	38,431,933	407,637,504
Expenses:												
Salaries, Wages & Contr Labor	17,547,177	17,429,247	17,159,435	17,718,059	17,472,778	17,061,521	16,794,323	16,478,026	18,029,612	17,073,874	17,466,057	190,230,110
Benefits	4,496,086	4,177,042	4,146,197	4,187,628	4,239,835	4,298,735	4,614,774	4,099,486	4,667,333	4,186,780	5,682,859	48,796,756
Supplies	5,536,898	5,656,890	5,963,822	6,439,529	5,668,865	5,884,036	5,823,179	5,567,814	6,583,678	5,873,696	5,899,179	64,897,587
Prof Fees & Purch Svc	4,597,010	4,825,802	5,138,315	5,033,215	4,364,132	5,276,227	4,925,011	4,131,337	4,158,625	4,726,957	4,782,351	51,958,984
Depreciation	1,915,873	1,905,155	1,841,193	1,956,220	1,908,874	1,941,062	1,563,527	1,570,761	1,576,337	1,602,459	1,594,305	19,375,765
Other	1,975,226	2,233,503	2,382,627	2,203,375	2,392,334	2,403,317	2,251,771	2,359,127	2,056,948	1,831,610	1,807,514	23,897,353
Total Expenses	36,068,270	36,227,639	36,631,589	37,538,026	36,046,818	36,864,898	35,972,585	34,206,551	37,072,533	35,295,376	37,232,265	399,156,555
Net Inc Before Non-Oper Income	866,117	943,385	479,512	705,104	809,160	982,295	831,975	3,296	837,787	822,649	1,199,668	8,480,949
Property Tax Revenue	1,166,666	1,166,666	1,166,666	1,166,666	1,166,666	1,166,666	1,166,666	1,166,666	1,166,666	966,666	966,666	12,433,326
Non-Operating Income	69,375	147,884	(614,405)	75,236	831,064	513,358	(524,032)	(461,359)	(371,131)	(329,180)	(237,843)	(901,033)
Net Income (Loss)	\$ 2,102,158	\$ 2,257,935	\$ 1,031,773	\$ 1,947,006	\$ 2,806,890	\$ 2,662,319	\$ 1,474,609	\$ 708,603	\$ 1,633,322	\$ 1,460,135	\$ 1,928,491	\$ 20,013,242
Net Income Margin	5.7%	6.1%	2.8%	5.1%	7.6%	7.0%	4.0%	2.1%	4.3%	4.0%	5.0%	4.9%
OEBITDA Margin w/o Prop Tax	7.5%	7.7%	6.3%	7.0%	7.4%	7.7%	6.5%	4.6%	6.4%	6.7%	7.3%	6.8%
OEBITDA Margin with Prop Tax	10.7%	10.8%	9.4%	10.0%	10.5%	10.8%	9.7%	8.0%	9.4%	9.4%	9.8%	9.9%

FISCAL YEAR 2009
Income Statement: Fiscal Year-to-Date
Consolidated – Adjusted Discharges

ADD C-18

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				Variance		\$/Adjusted Discharges		
	Actual	Budget	Variance	Volume	Rate/Eff	Actual	Budget	Variance
Statistics:								
Admissions - Acute	25,503	27,037	(1,534)					
Admissions - SNF	973	969	4					
Patient Days - Acute	101,190	104,319	(3,129)					
Patient Days - SNF	70,049	69,755	294					
ALOS - Acute	3.93	3.86	0.07					
ALOS - SNF	71.55	72.81	(1.26)					
Adjusted Discharges	36,803	36,675	128					
Revenue:								
Gross Revenue	\$ 1,444,950,393	\$ 1,376,066,111	\$ 68,884,282 F	\$ 4,802,630	\$ 64,081,652	\$39,261.76	\$ 37,520.55	\$ 1,741.21
Deductions from Rev	(1,043,816,722)	(980,893,401)	(62,923,321) U	(3,423,432)	(59,499,889)	(28,362.27)	(26,745.56)	(1,616.71)
Net Patient Revenue	401,133,671	395,172,710	5,960,961 F	1,379,199	4,581,762	10,899.48	10,774.99	124.49
Other Oper Revenue	6,503,833	6,900,011	(396,178) U	24,082	(420,260)	176.72	188.14	(11.42)
Total Net Revenue	407,637,504	402,072,721	5,564,783 F	1,403,280	4,161,503	11,076.20	10,963.13	113.08
Expenses:								
Salaries, Wages & Contr Labor	190,230,110	189,276,849	(953,261) U	(660,598)	(292,663)	5,168.88	5,160.92	(7.95)
Benefits	48,796,756	46,166,150	(2,630,606) U	(161,125)	(2,469,481)	1,325.89	1,258.79	(67.10)
Supplies	64,897,587	61,029,806	(3,867,781) U	(213,001)	(3,654,780)	1,763.38	1,664.07	(99.31)
Prof Fees & Purch Svc	51,958,984	52,998,961	1,039,977 F	(184,973)	1,224,950	1,411.81	1,445.10	33.28
Depreciation	19,375,765	20,551,414	1,175,649 F	(71,727)	1,247,376	526.47	560.37	33.89
Other	23,897,353	24,045,033	147,680 F	(83,920)	231,600	649.33	655.62	6.29
Total Expenses	399,156,555	394,068,213	(5,088,342) U	(1,375,344)	(3,713,001)	10,845.76	10,744.87	(100.89)
Net Inc Before Non-Oper Income	8,480,949	8,004,508	476,441 F	27,937	448,501	230.44	218.26	12.19
Property Tax Revenue	12,433,326	12,833,326	(400,000) U	44,790	(444,790)	337.83	349.92	(12.09)
Non-Operating Income	(901,033)	1,928,124	(2,829,157) U	6,729	(2,835,886)	(24.48)	52.57	(77.06)
Net Income (Loss)	\$ 20,013,242	\$ 22,765,958	\$ (2,752,716) U	\$ 79,456	\$ (2,832,175)	\$ 543.79	\$ 620.75	\$ (76.95)
Net Income Margin	4.9%	5.7%	(0.8%)					
OEBITDA Margin w/o Prop Tax	6.8%	7.1%	(0.3%)					
OEBITDA Margin with Prop Tax	9.9%	10.3%	(0.4%)					

				Variance		\$/Adjusted Discharges		
	Actual	Budget	Variance	Volume	Rate/Eff	Actual	Budget	Variance
Statistics:								
Admissions - Acute	2,301	2,502	(201)					
Admissions - SNF	88	88	-					
Patient Days - Acute	9,308	9,654	(346)					
Patient Days - SNF	6,431	6,452	(21)					
ALOS - Acute	3.93	3.86	0.07					
ALOS - SNF	61.84	74.16	(12.32)					
Adjusted Discharges	3,445	3,391	54					
Revenue:								
Gross Revenue	\$ 135,885,919	\$ 127,389,875	\$ 8,496,044 F	\$ 2,028,621	\$ 6,467,423	\$39,444.39	\$ 37,567.05	\$ 1,877.34
Deductions from Rev	(97,903,629)	(90,785,082)	(7,118,547) U	(1,445,708)	(5,672,839)	(28,419.05)	(26,772.36)	(1,646.69)
Net Patient Revenue	37,982,290	36,604,793	1,377,497 F	582,913	794,584	11,025.34	10,794.69	230.65
Other Oper Revenue	449,643	601,821	(152,178) U	9,584	(161,762)	130.52	177.48	(46.96)
Total Net Revenue	38,431,933	37,206,614	1,225,319 F	592,497	632,822	11,155.86	10,972.17	183.69
Expenses:								
Salaries, Wages & Contr Labor	17,466,057	17,369,059	(96,998) U	(276,594)	179,596	5,069.97	5,122.11	52.13
Benefits	5,682,859	4,252,439	(1,430,420) U	(67,718)	(1,362,702)	1,649.60	1,254.04	(395.56)
Supplies	5,899,179	5,647,284	(251,895) U	(89,930)	(161,965)	1,712.39	1,665.37	(47.01)
Prof Fees & Purch Svc	4,782,351	4,748,263	(34,088) U	(75,614)	41,526	1,388.20	1,400.25	12.05
Depreciation	1,594,305	1,873,148	278,843 F	(29,829)	308,672	462.79	552.39	89.60
Other	1,807,514	2,212,575	405,061 F	(35,234)	440,295	524.68	652.48	127.81
Total Expenses	37,232,265	36,102,768	(1,129,497) U	(574,919)	(554,578)	10,807.62	10,646.64	(160.98)
Net Inc Before Non-Oper Income	1,199,668	1,103,846	95,822 F	17,578	78,244	348.23	325.52	22.71
Property Tax Revenue	966,666	1,166,666	(200,000) U	18,579	(218,579)	280.60	344.05	(63.45)
Non-Operating Income	(237,843)	175,284	(413,127) U	2,791	(415,918)	(69.04)	51.69	(120.73)
Net Income (Loss)	\$ 1,928,491	\$ 2,445,796	\$ (517,305) U	\$ 38,948	\$ (556,253)	\$ 559.79	\$ 721.26	\$ (161.47)
Net Income Margin	5.0%	6.6%	(1.6%)					
OEBITDA Margin w/o Prop Tax	7.3%	8.0%	(0.7%)					
OEBITDA Margin with Prop Tax	9.8%	11.1%	(1.3%)					

FISCAL YEAR 2009
Income Statement: Fiscal Year Projection
Consolidated – Adjusted Discharges

ADD C-21

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				Variance		\$/Adjusted Discharges		
	11 Act + 1 Bud	FY 09 Budget	Variance	Volume	Rate/Eff	Actual	Budget	Variance
Statistics:								
Admissions - Acute	27,920	29,454	(1,534)					
Admissions - SNF	1,058	1,054	4					
Patient Days - Acute	110,527	113,656	(3,129)					
Patient Days - SNF	76,291	75,997	294					
Adjusted Discharges	40,079	39,951	128					
Revenue:								
Gross Revenue	\$ 1,568,116,235	\$ 1,499,231,953	\$ 68,884,282 F	\$ 4,803,426	\$ 64,080,856	\$ 39,125.63	\$ 37,526.77	\$ 1,598.86
Deductions from Rev	(1,131,514,651)	(1,068,591,330)	(62,923,321) U	(3,423,686)	(59,499,635)	(28,232.11)	(26,747.55)	(1,484.56)
Net Patient Revenue	436,601,584	430,640,623	5,960,961 F	1,379,740	4,581,221	10,893.52	10,779.22	114.30
Other Oper Revenue	7,115,650	7,511,828	(396,178) U	24,067	(420,245)	177.54	188.03	(10.49)
Total Net Revenue	443,717,234	438,152,451	5,564,783 F	1,403,808	4,160,975	11,071.07	10,967.25	103.82
Expenses:								
Salaries, Wages & Contr Labor	207,048,306	206,095,045	(953,261) U	(660,313)	(292,948)	5,166.00	5,158.70	(7.31)
Benefits	52,914,289	50,283,683	(2,630,606) U	(161,105)	(2,469,501)	1,320.25	1,258.63	(61.62)
Supplies	70,363,564	66,495,783	(3,867,781) U	(213,047)	(3,654,734)	1,755.62	1,664.43	(91.19)
Prof Fees & Purch Svc	56,601,596	57,641,573	1,039,977 F	(184,679)	1,224,656	1,412.25	1,442.81	30.56
Depreciation	21,248,913	22,424,562	1,175,649 F	(71,847)	1,247,496	530.18	561.30	31.13
Other	26,074,257	26,221,940	147,683 F	(84,013)	231,696	650.57	656.35	5.78
Total Expenses	434,250,925	429,162,583	(5,088,342) U	(1,375,005)	(3,713,337)	10,834.87	10,742.22	(92.65)
Net Inc Before Non-Oper Income	9,466,309	8,989,868	476,441 F	28,803	447,638	236.19	225.02	11.17
Property Tax Revenue	13,599,992	13,999,992	(400,000) U	44,855	(444,855)	339.33	350.43	(11.10)
Non-Operating Income	(725,749)	2,103,408	(2,829,157) U	6,739	(2,835,896)	(18.11)	52.65	(70.76)
Net Income (Loss)	\$ 22,340,552	\$ 25,093,268	\$ (2,752,716) U	\$ 80,397	\$ (2,833,113)	\$ 557.41	\$ 628.10	\$ (70.69)

Cash Flow Statement

ADD C-22

	<u>May</u>	<u>YTD</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Income (Loss) from operations	1,199,668	8,480,949
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation Expense	1,594,305	19,375,765
Provision for bad debts	5,149,765	52,683,414
Changes in operating assets and liabilities:		
Patient accounts receivable	(5,171,179)	(61,915,479)
Property Tax and other receivables	(846,314)	(25,743,715)
Inventories	64,548	53,362
Prepaid expenses and Other Non-Current assets	2,184,669	(1,806,465)
Accounts payable	(19,363,856)	(26,455,448)
Accrued compensation	(2,307,905)	3,248,545
Estimated settlement amounts due third-party payors	35,342	2,377,656
Other current liabilities	419,190	25,859,053
Net cash provided by operating activities	<u>(17,041,767)</u>	<u>(3,842,362)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Net (purchases) sales of investments	13,101,727	18,072,874
Income (Loss) on investments	359,430	3,746,002
Investment in affiliates	7,661	1,288,862
Net cash used in investing activities	<u>13,468,818</u>	<u>23,107,738</u>
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:		
Receipt of G.O. Bond Taxes	1,270,717	11,737,792
Receipt of District Taxes	1,399,823	13,419,821
Net cash used in non-capital financing activities	<u>2,670,540</u>	<u>25,157,613</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:		
Acquisition of property plant and equipment	(5,198,997)	(132,709,687)
Proceeds from sale of asset	0	0
Deferred Financing Costs	96,578	(26,134)
G.O. Bond Interest paid	0	(13,059,705)
Revenue Bond Interest paid	(1,097,738)	(2,328,530)
Proceeds from issuance of debt	0	110,000,000
Payments of Long Term Debt	0	(9,660,000)
Net cash used in activities	<u>(6,200,156)</u>	<u>(47,784,056)</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(7,102,565)	(3,361,067)
CASH AND CASH EQUIVALENTS - Beginning of period	16,319,919	12,578,422
CASH AND CASH EQUIVALENTS - End of period	9,217,354	9,217,354

Summary of Key Indicators & Results

Fiscal Year-to-Date

	<u>ACTUAL</u>	<u>BUDGET</u>	<u>VARIANCE</u>	<u>FY 2008</u>
<u>ADMISSIONS - Acute:</u>				
Palomar Medical Center	19,198	20,249	(1,051)	19,928
Pomerado Hospital	6,305	6,788	(483)	6,644
Total:	<u>25,503</u>	<u>27,037</u>	<u>(1,534)</u>	<u>26,572</u>
<u>ADMISSIONS - SNF:</u>				
Palomar Medical Center	388	455	(67)	477
Pomerado Hospital	585	514	71	521
Total:	<u>973</u>	<u>969</u>	<u>4</u>	<u>998</u>
<u>PATIENT DAYS - Acute:</u>				
Palomar Medical Center	75,511	77,314	(1,803)	77,408
Pomerado Hospital	25,679	27,005	(1,326)	27,267
Total:	<u>101,190</u>	<u>104,319</u>	<u>(3,129)</u>	<u>104,675</u>
<u>PATIENT DAYS- SNF:</u>				
Palomar Medical Center	29,674	28,519	1,155	28,285
Pomerado Hospital	40,375	41,236	(861)	41,364
Total:	<u>70,049</u>	<u>69,755</u>	<u>294</u>	<u>69,649</u>

	<u>ACTUAL</u>	<u>BUDGET</u>	<u>VARIANCE</u>	<u>FY 2008</u>
<u>EMERGENCY ROOM VISITS & TRAUMA CASES:</u>				
Palomar Medical Center	46,743	46,706	37	46,027
Pomerado Hospital	22,338	22,747	(409)	22,405
Total:	<u>69,081</u>	<u>69,453</u>	<u>(372)</u>	<u>68,432</u>
<u>EMERGENCY & TRAUMA ADMISSIONS:</u>				
Palomar Medical Center	10,166	10,210	(44)	10,011
Pomerado Hospital	3,560	3,521	39	3,313
Total:	<u>13,726</u>	<u>13,731</u>	<u>(5)</u>	<u>13,324</u>
<u>SURGERIES:</u> - Escondido Surgery Center started in Dec-07.				
Palomar Medical Center	10,909	11,783	(874)	9,800
Pomerado Hospital	6,284	6,135	149	6,360
Total:	<u>17,193</u>	<u>17,918</u>	<u>(725)</u>	<u>16,160</u>
<u>BIRTHS:</u>				
Palomar Medical Center	3,595	3,805	(210)	3,855
Pomerado Hospital	1,068	1,103	(35)	1,098
Total:	<u>4,663</u>	<u>4,908</u>	<u>(245)</u>	<u>4,953</u>

	<u>ACTUAL</u>	<u>BUDGET</u>	<u>VARIANCE</u>	<u>FY 2008</u>
<u>ADJUSTED DISCHARGES</u>				
Palomar Medical Center	26,632	26,491	141	26,454
Pomerado Hospital	9,889	9,960	(71)	9,858
Other Activities	282	224	58	722
Total:	<u>36,803</u>	<u>36,675</u>	<u>128</u>	<u>37,034</u>
<u>AVERAGE LENGTH OF STAY- Acute:</u>				
Palomar Medical Center	3.90	3.82	0.08	3.86
Pomerado Hospital	4.01	3.98	0.03	4.07
Total:	<u>3.93</u>	<u>3.86</u>	<u>0.07</u>	<u>3.91</u>
<u>AVERAGE LENGTH OF STAY - SNF:</u>				
Palomar Medical Center	76.09	64.23	11.86	60.83
Pomerado Hospital	68.55	80.23	(11.68)	79.09
Total:	<u>71.55</u>	<u>72.81</u>	<u>(1.26)</u>	<u>70.49</u>

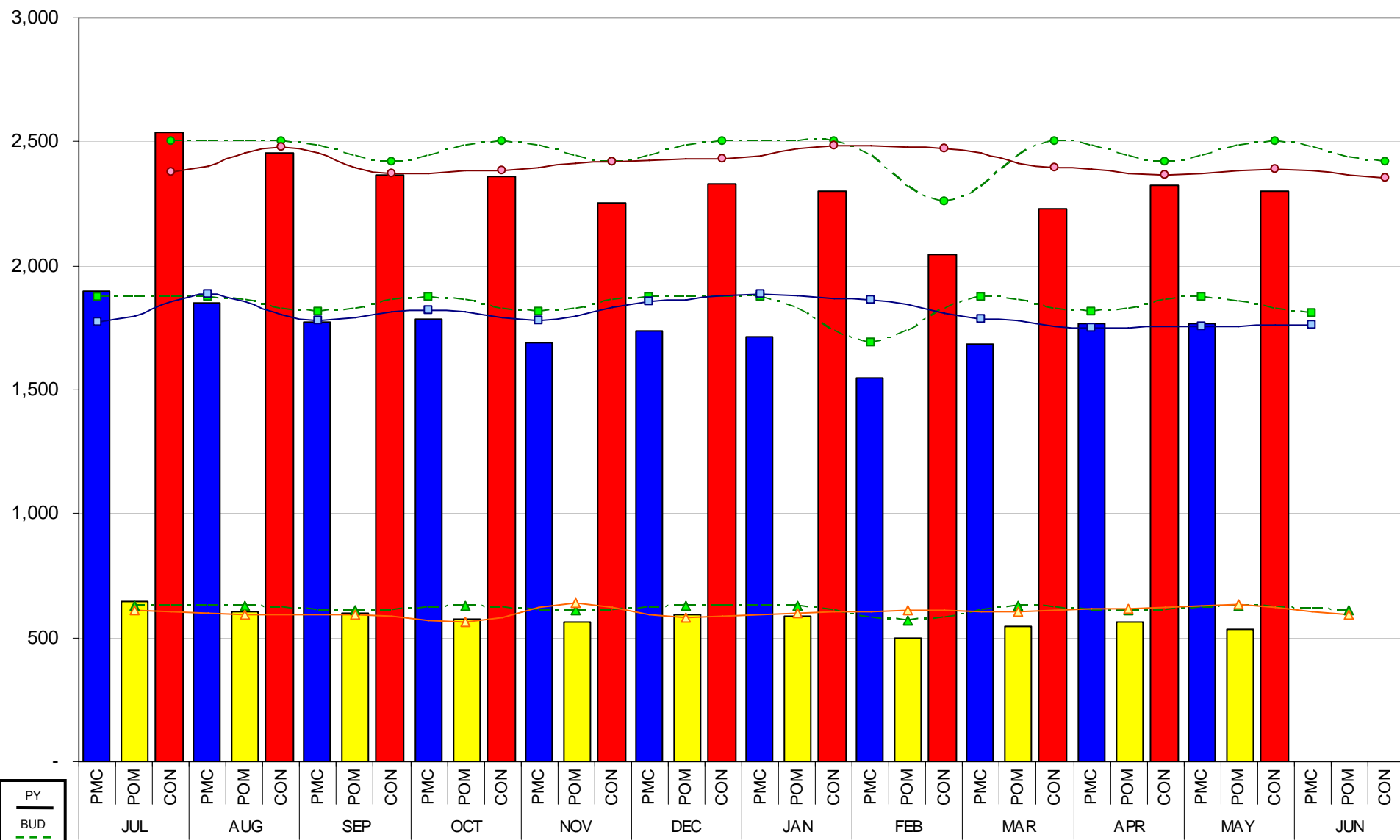
Supplies Expense
Year-to-Date

Account	Description	Actual	Budget	Variance
631000	Prosthesis	17,189,987	13,266,255	(3,923,732)
641000	Supplies Other Medical	14,123,022	13,338,369	(784,653)
634000	Supplies Surgery General	4,747,985	4,476,739	(271,246)
632000	Sutures/Surgical Needles	1,657,063	1,417,816	(239,247)
633000	Supplies Surgical Pack	1,895,168	1,796,872	(98,296)
647000	Supplies Employee Apparel	233,179	136,019	(97,160)
648000	Instruments/Minor Equipment	428,126	349,077	(79,049)
645000	Supplies Cleaning	424,493	380,677	(43,816)
635000	Supplies Anesthesia Material	39,977	11,207	(28,770)
642000	Supplies Food/Meat	526,682	499,165	(27,517)
640000	Supplies X-ray Material	20,716	25,019	4,303
637000	Supplies IV Solutions	444,298	450,703	6,405
644000	Supplies Linen	25,410	35,318	9,908
639000	Supplies Radioactive	671,958	735,263	63,305
643000	Supplies Food Other	2,336,415	2,426,265	89,850
636000	Supplies Oxygen/Gas	138,976	263,330	124,354
646100	Supplies Forms	400,195	557,263	157,068
650000	Other Non Medical	6,146,511	6,321,864	175,353
638000	Supplies Pharmaceutical	11,948,443	12,264,895	316,452
646000	Supplies Office/Administration	766,855	1,148,838	381,983
649000	Other Minor Equipment	732,128	1,128,852	396,723
	TOTAL	64,897,587	61,029,806	(3,867,781)

Cushion Ratio	Jun-07	Jun-08	May-09
Cash and Cash Equivalents	109,213,349	86,122,696	113,911,189
Board Designated Reserves	-	12,117,325	2,406,478
Trustee-held Funds (Revenue Fund only)	249,531	185,981	33,957
Total	109,462,880	98,426,002	116,351,624
Divided by:			
Annual Debt Service (excludes GO Bonds) (Bond Year 11/1/2009)	16,972,692	16,972,692	16,639,112
Cushion Ratio	6.4	5.8	7.0
REQUIREMENT	1.5	1.5	1.5
	Achieved	Achieved	Achieved
Days Cash on Hand	Jun-07	Jun-08	May-09
Cash and Cash Equivalents	109,213,349	86,122,696	113,911,189
Board Designated Reserves	-	12,117,325	2,406,478
Trustee-held Funds (Revenue Fund only)	249,531	185,981	33,957
Total	109,462,880	98,426,002	116,351,624
Divide Total by Average Adjusted Expenses per Day			
Total Expenses	385,355,509	428,153,444	399,156,555
Less: Depreciation	19,453,013	21,572,031	19,375,765
Adjusted Expenses	365,902,496	406,581,413	379,780,790
Number of days in period	365	366	335
Average Adjusted Expenses per Day	1,002,473	1,110,878	1,133,674
Days Cash on Hand	109.2	88.6	102.6
REQUIREMENT	80	80	80
	Achieved	Achieved	Achieved
Net Income Available for Debt Service	Jun-07	Jun-08	May-09
Excess of revenue over expenses Cur Mo.	2,963,446	(12,441,012)	1,928,491
Excess of revenues over expenses YTD (General Funds)	21,974,509	(4,053,517)	20,013,243
ADD:			
Depreciation and Amortization	19,453,013	21,391,200	19,375,765
Interest Expense	3,343,683	14,912,181	5,041,559
Net Income Available for Debt Service	44,771,205	32,249,864	44,430,567
Aggregate Debt Service			
1999 Insured Refunding Revenue Bonds	8,249,916	8,248,018	7,564,555
2006 Certificates of Participation	4,373,342	8,316,457	7,799,157
Aggregate Debt Service	12,623,258	16,564,475	15,363,713
Net Income Available for Debt Service	3.55	1.95	2.89
Required Coverage	1.15	1.15	1.15
	Achieved	Achieved	Achieved

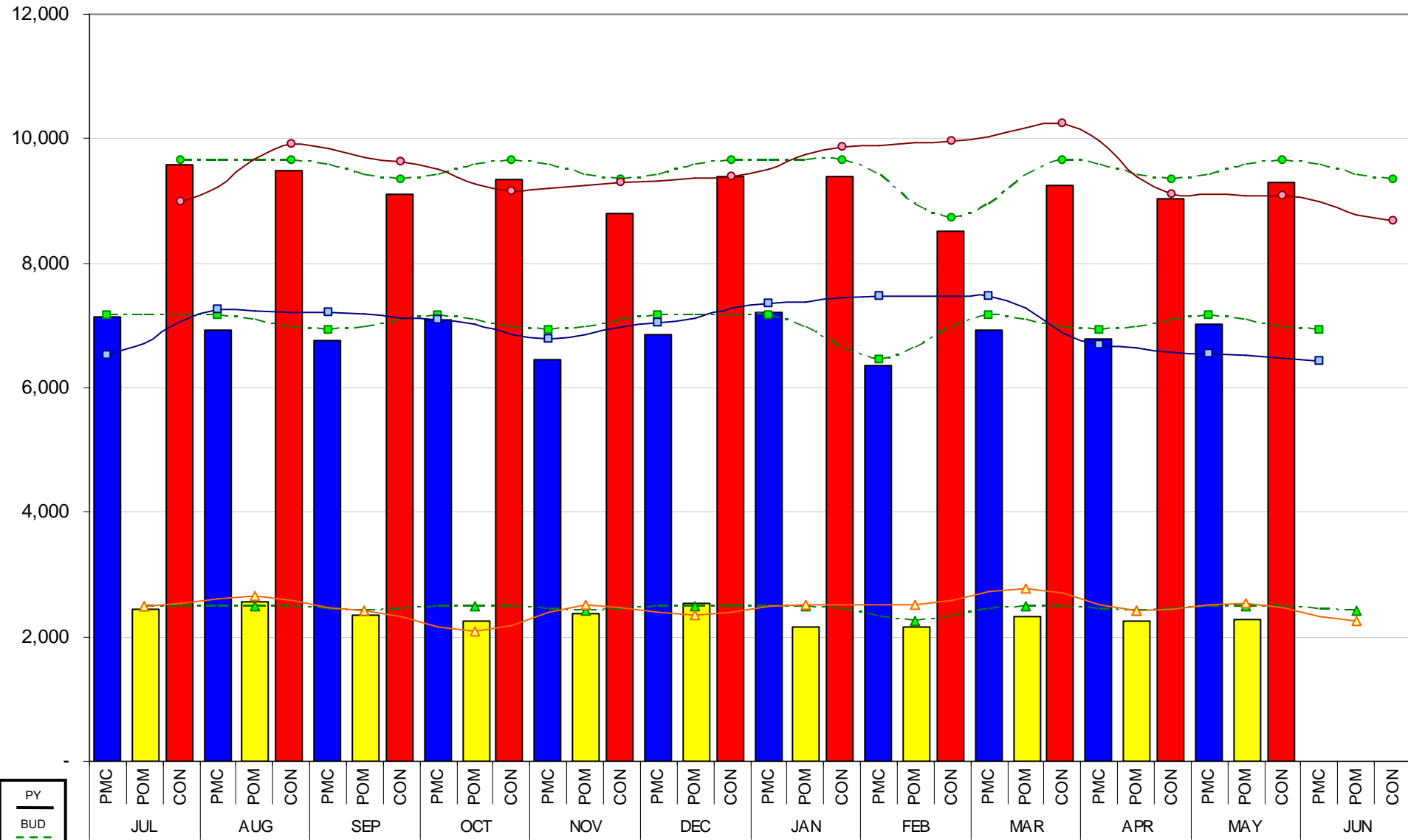
Statistical Indicators

Admissions - Acute



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	1,895	1,848	1,771	1,782	1,687	1,738	1,715	1,545	1,684	1,766	1,767	-	19,198	20,249
POM	645	606	596	575	566	592	584	500	546	561	534	-	6,305	6,788
CON	2,540	2,454	2,367	2,357	2,253	2,330	2,299	2,045	2,230	2,327	2,301	-	25,503	27,037

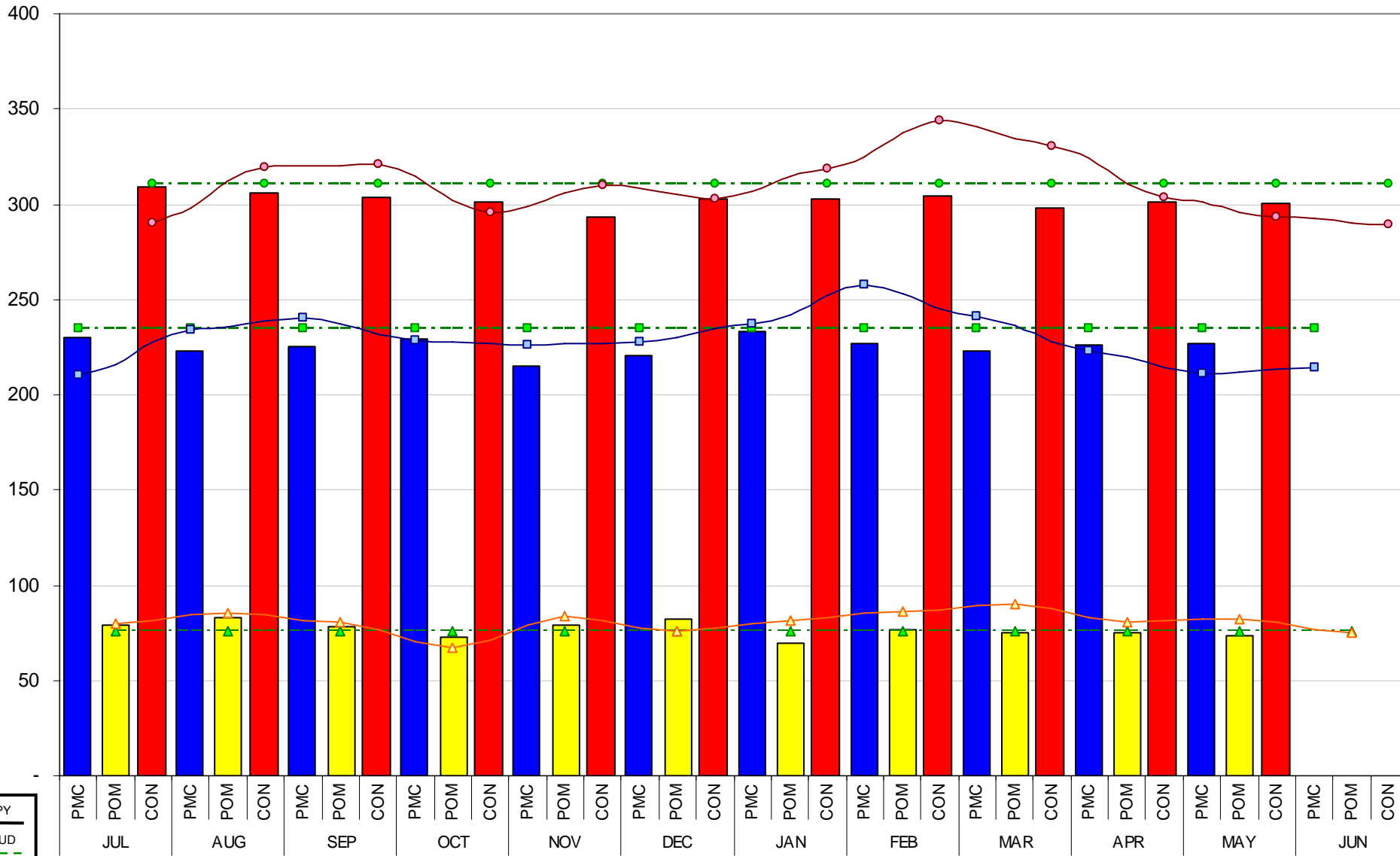
Statistical Indicators
Patient Days – Acute



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	7,138	6,920	6,757	7,101	6,440	6,848	7,217	6,360	6,923	6,781	7,026	-	75,511	77,314
POM	2,449	2,571	2,341	2,244	2,362	2,549	2,164	2,152	2,319	2,246	2,282	-	25,679	27,005
CON	9,587	9,491	9,098	9,345	8,802	9,397	9,381	8,512	9,242	9,027	9,308	-	101,190	104,319

Statistical Indicators

Average Daily Census – Acute

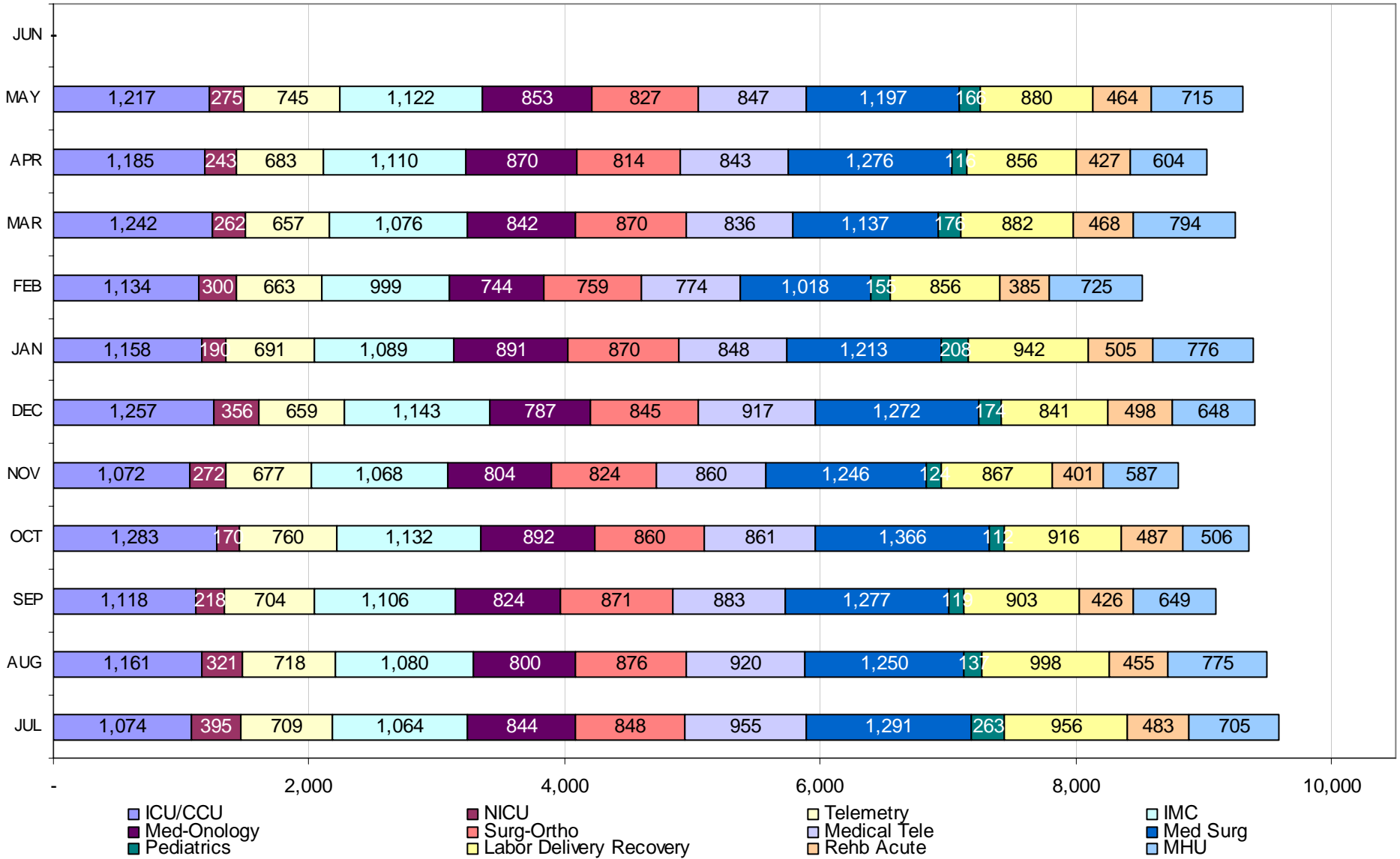


PY
BUD

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	230	223	225	229	215	221	233	227	223	226	227	-	225	231
POM	79	83	78	72	79	82	70	77	75	75	74	-	77	81
CON	309	306	303	301	293	303	303	304	298	301	300	-	302	312

Statistical Indicators

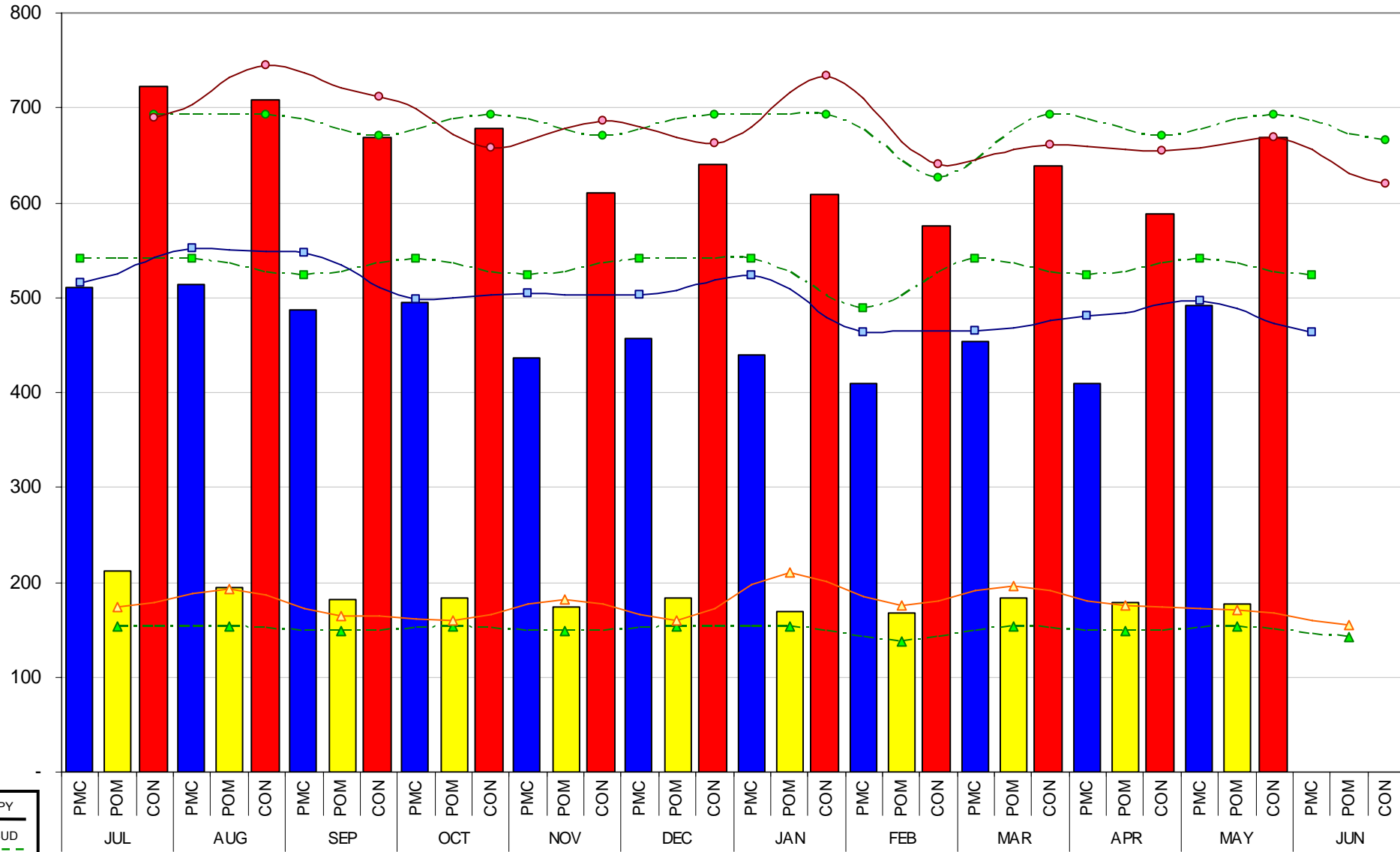
Patient Days



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
PMC	7,138	6,920	6,757	7,101	6,440	6,848	7,217	6,360	6,923	6,781	7,026	-	75,511	77,314
POM	2,449	2,571	2,341	2,244	2,362	2,549	2,164	2,152	2,319	2,246	2,282	-	25,679	27,005
CON	9,587	9,491	9,098	9,345	8,802	9,397	9,381	8,512	9,242	9,027	9,308	-	101,190	104,319

Statistical Indicators

Surgeries (Inpatient only)



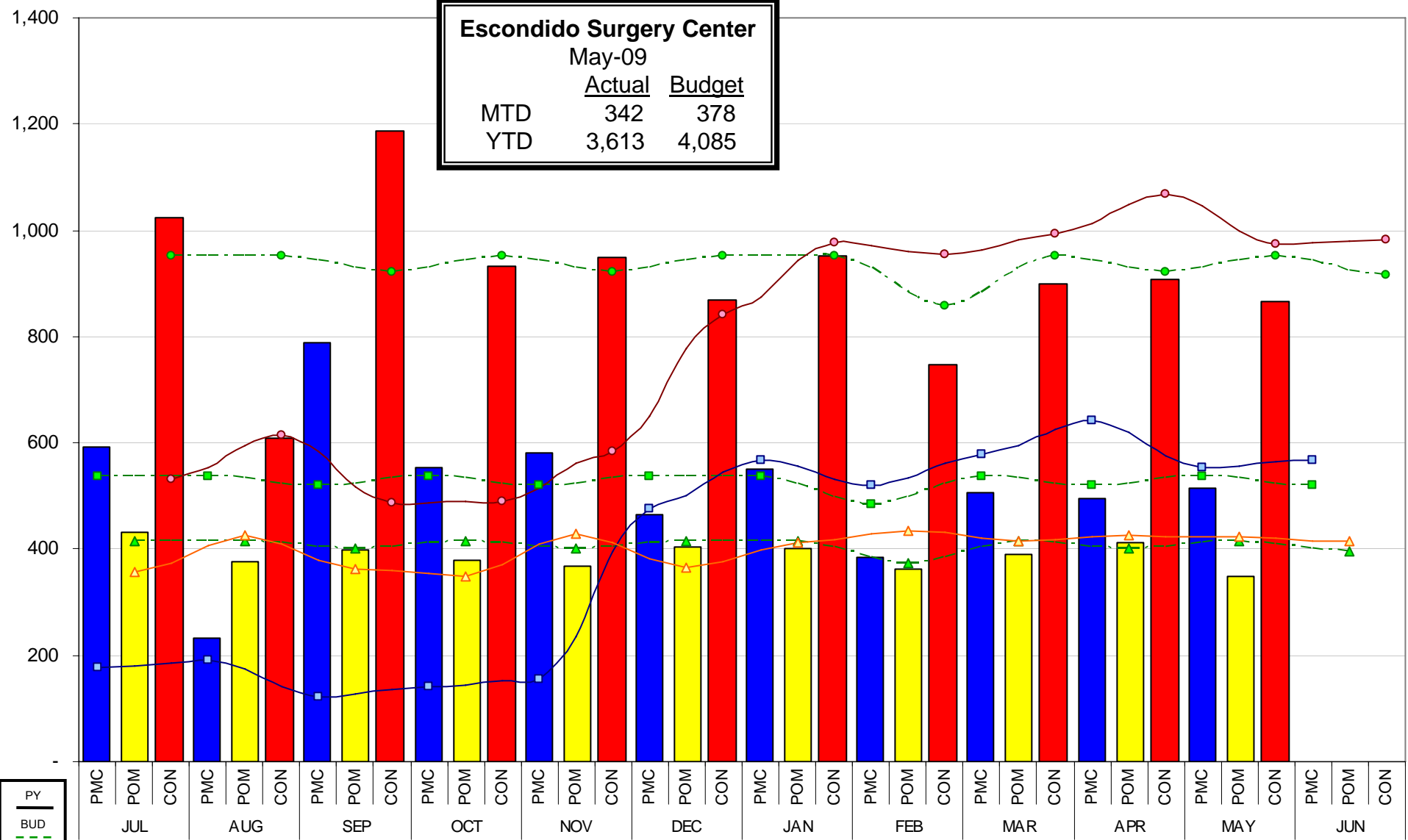
PY
BUD

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
PMC	510	514	487	495	436	457	439	409	454	409	491	-	5,101	5,837
POM	212	195	182	184	174	184	169	167	184	179	177	-	2,007	1,653
CON	722	709	669	679	610	641	608	576	638	588	668	-	7,108	7,490

Statistical Indicators

Surgeries (Outpatient only)

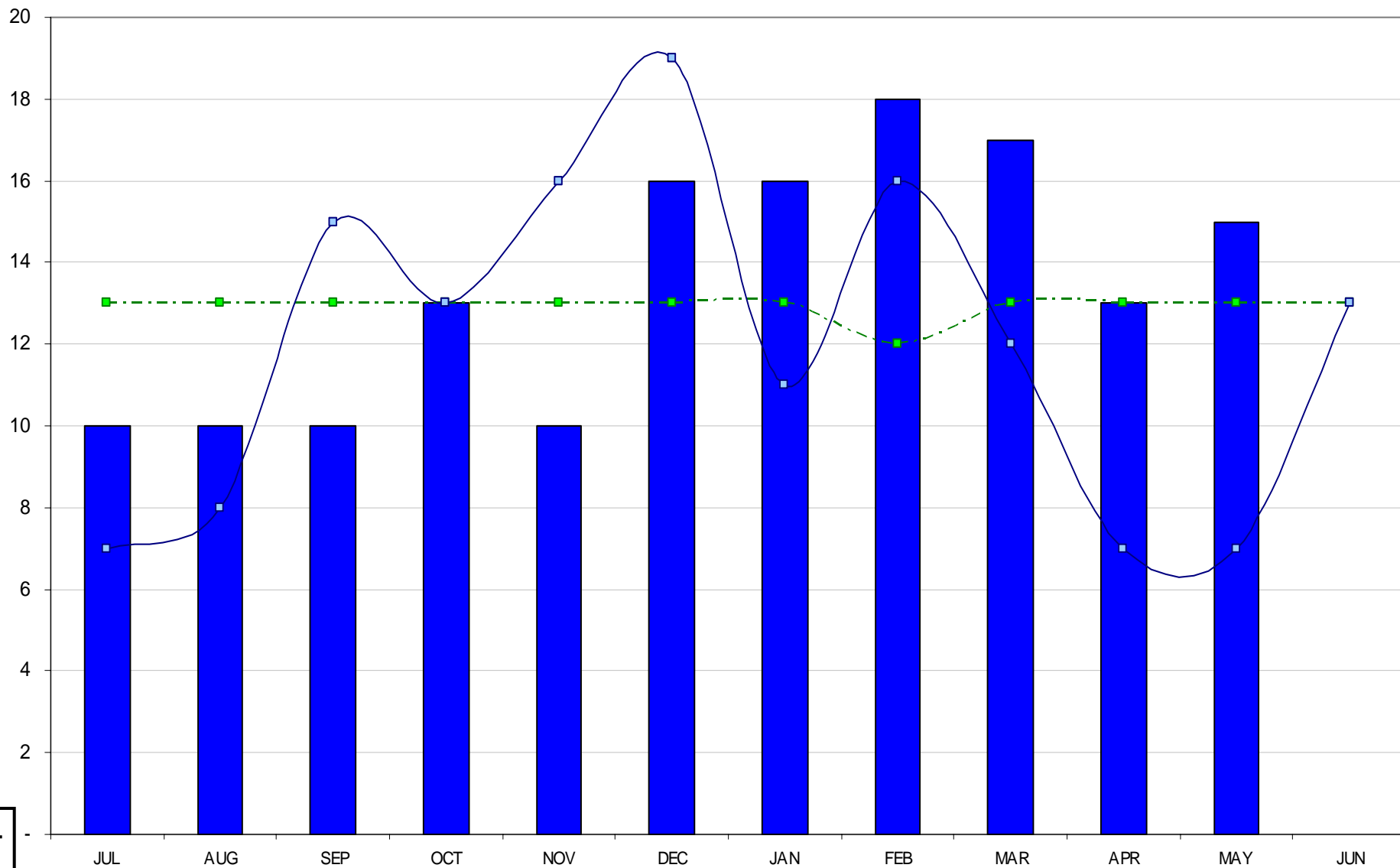
Escondido Surgery Center		
May-09		
	<u>Actual</u>	<u>Budget</u>
MTD	342	378
YTD	3,613	4,085



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	591	232	788	553	580	466	550	384	507	494	515	-	5,660	5,804
POM	432	376	399	380	368	404	401	363	391	413	350	-	4,277	4,482
CON	1,023	608	1,187	933	948	870	951	747	898	907	865	-	9,937	10,286

Statistical Indicators

Surgeries – CVS (PMC only)



PY
BUD

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	10	10	10	13	10	16	16	18	17	13	15	-	148	142
POM	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CON	10	10	10	13	10	16	16	18	17	13	15	-	148	142

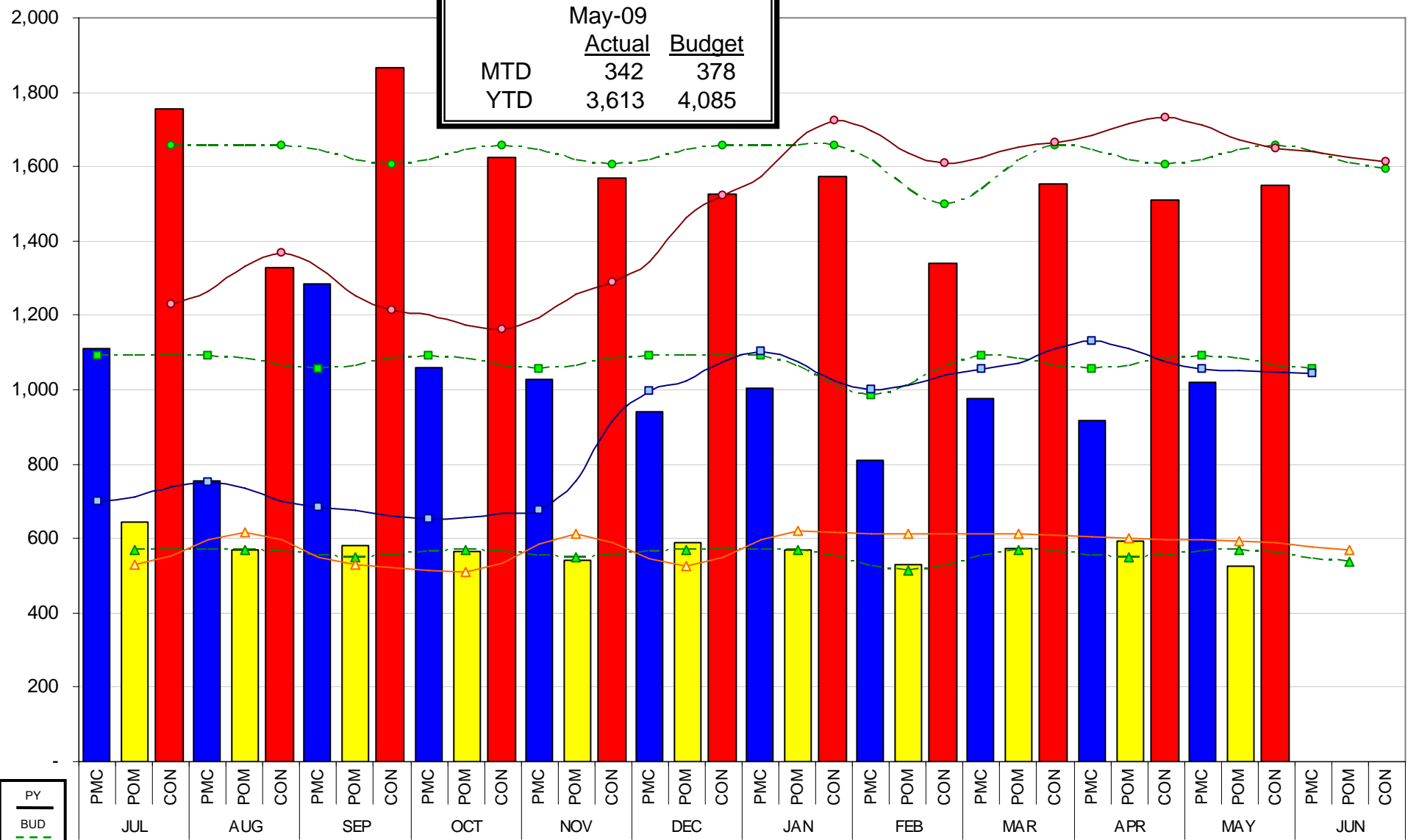
Statistical Indicators

Total Surgeries

Escondido Surgery Center

May-09

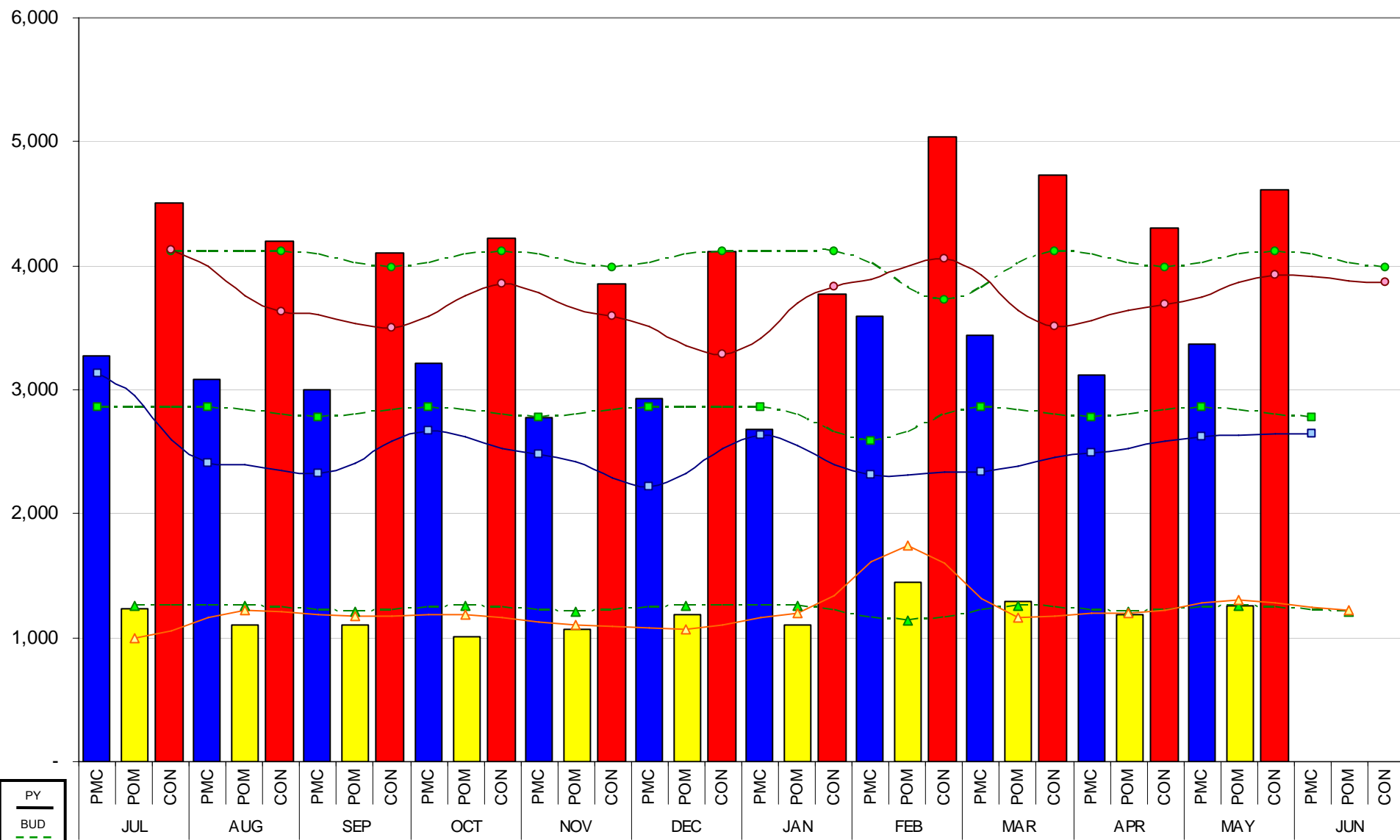
	<u>Actual</u>	<u>Budget</u>
MTD	342	378
YTD	3,613	4,085



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	1,111	756	1,285	1,061	1,026	939	1,005	811	978	916	1,021	-	10,909	11,783
POM	644	571	581	564	542	588	570	530	575	592	527	-	6,284	6,135
CON	1,755	1,327	1,866	1,625	1,568	1,527	1,575	1,341	1,553	1,508	1,548	-	17,193	17,918

Statistical Indicators

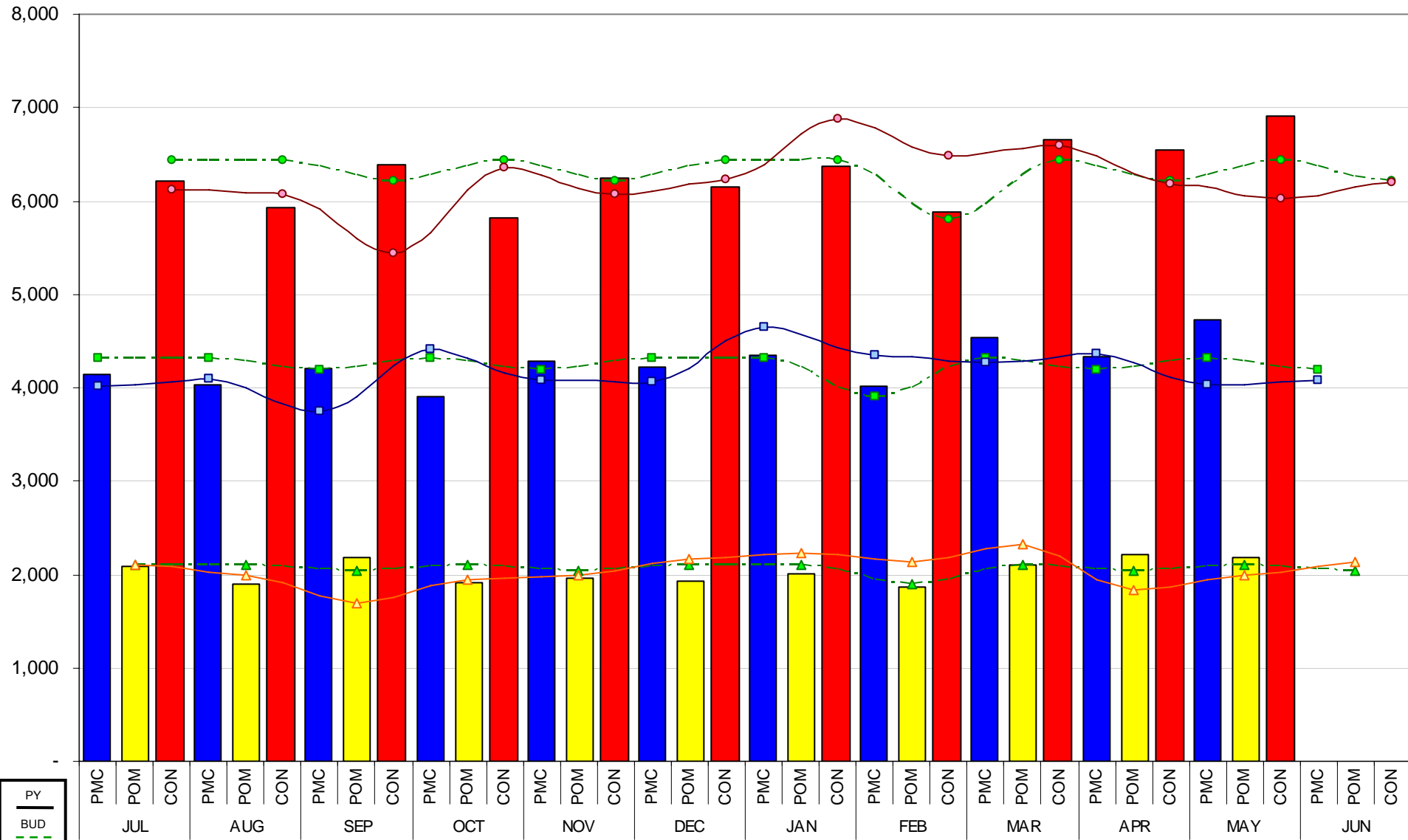
Outpatient Registrations (*excludes Lab*)



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	3,276	3,085	2,998	3,214	2,780	2,924	2,675	3,598	3,433	3,114	3,365	-	34,462	30,936
POM	1,231	1,108	1,101	1,013	1,069	1,190	1,100	1,441	1,298	1,189	1,253	-	12,993	13,571
CON	4,507	4,193	4,099	4,227	3,849	4,114	3,775	5,039	4,731	4,303	4,618	-	47,455	44,507

Statistical Indicators

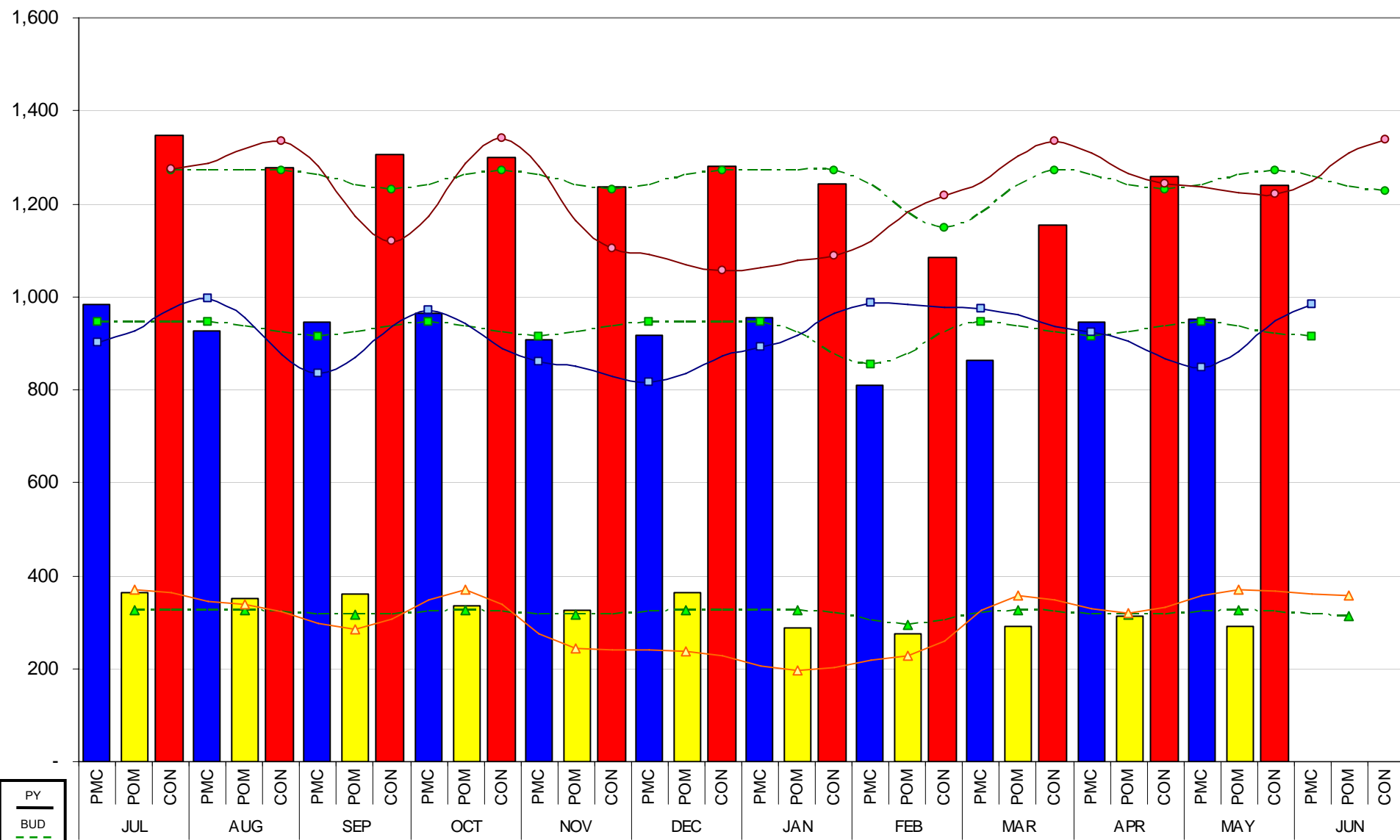
ER Visits (includes Trauma, Outpatient only)



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
PMC	4,137	4,032	4,199	3,910	4,291	4,215	4,350	4,010	4,542	4,332	4,725	-	46,743	46,706
POM	2,081	1,895	2,184	1,906	1,956	1,929	2,014	1,871	2,109	2,211	2,182	-	22,338	22,747
CON	6,218	5,927	6,383	5,816	6,247	6,144	6,364	5,881	6,651	6,543	6,907	-	69,081	69,453
CON/DAY	201	191	213	188	208	198	205	210	215	218	223	-	206	207

Statistical Indicators

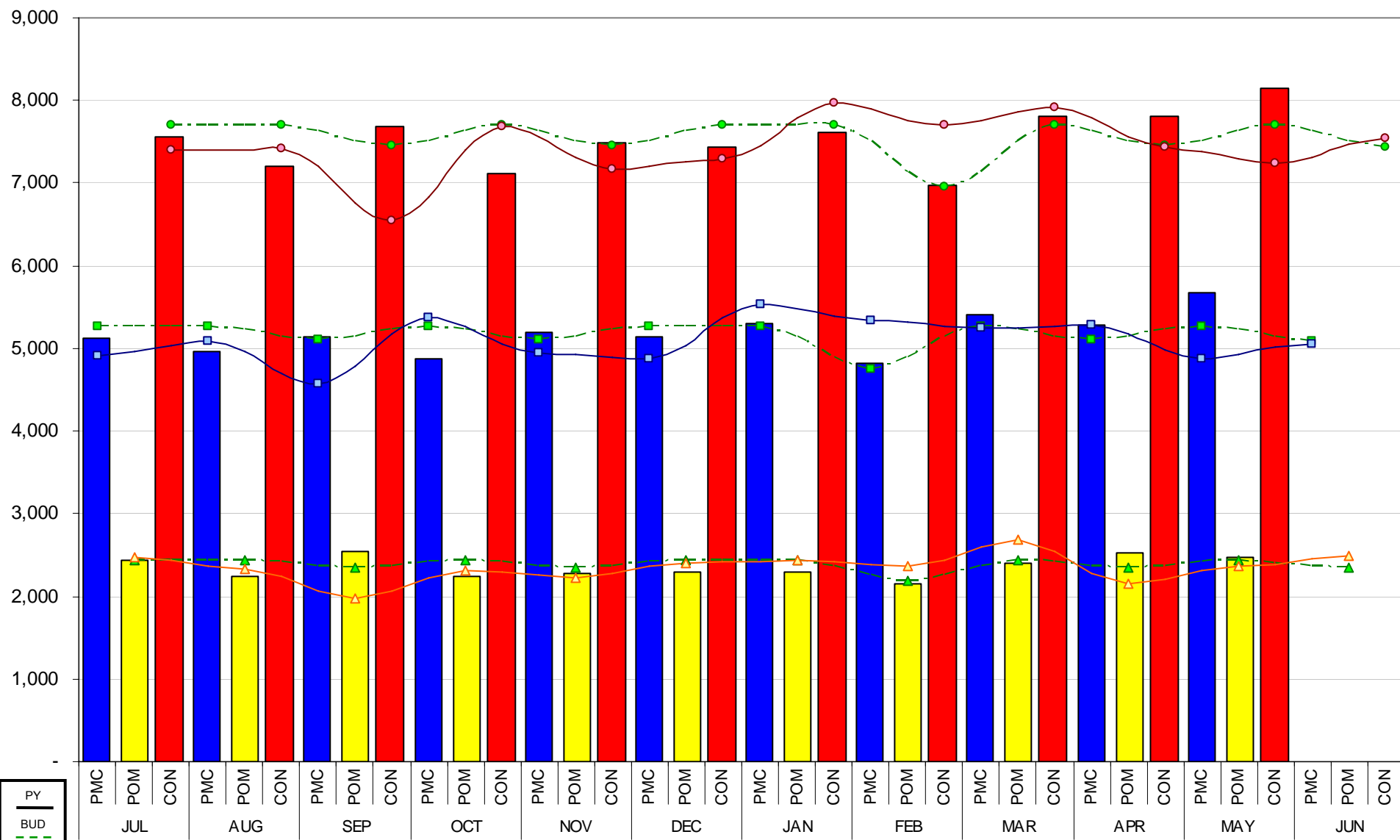
ER Admissions (includes Trauma, Inpatient only)



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
PMC	982	925	945	964	908	918	955	811	863	944	951	-	10,166	10,210
POM	364	351	360	336	327	364	289	274	292	313	290	-	3,560	3,521
CON	1,346	1,276	1,305	1,300	1,235	1,282	1,244	1,085	1,155	1,257	1,241	-	13,726	13,731

Statistical Indicators

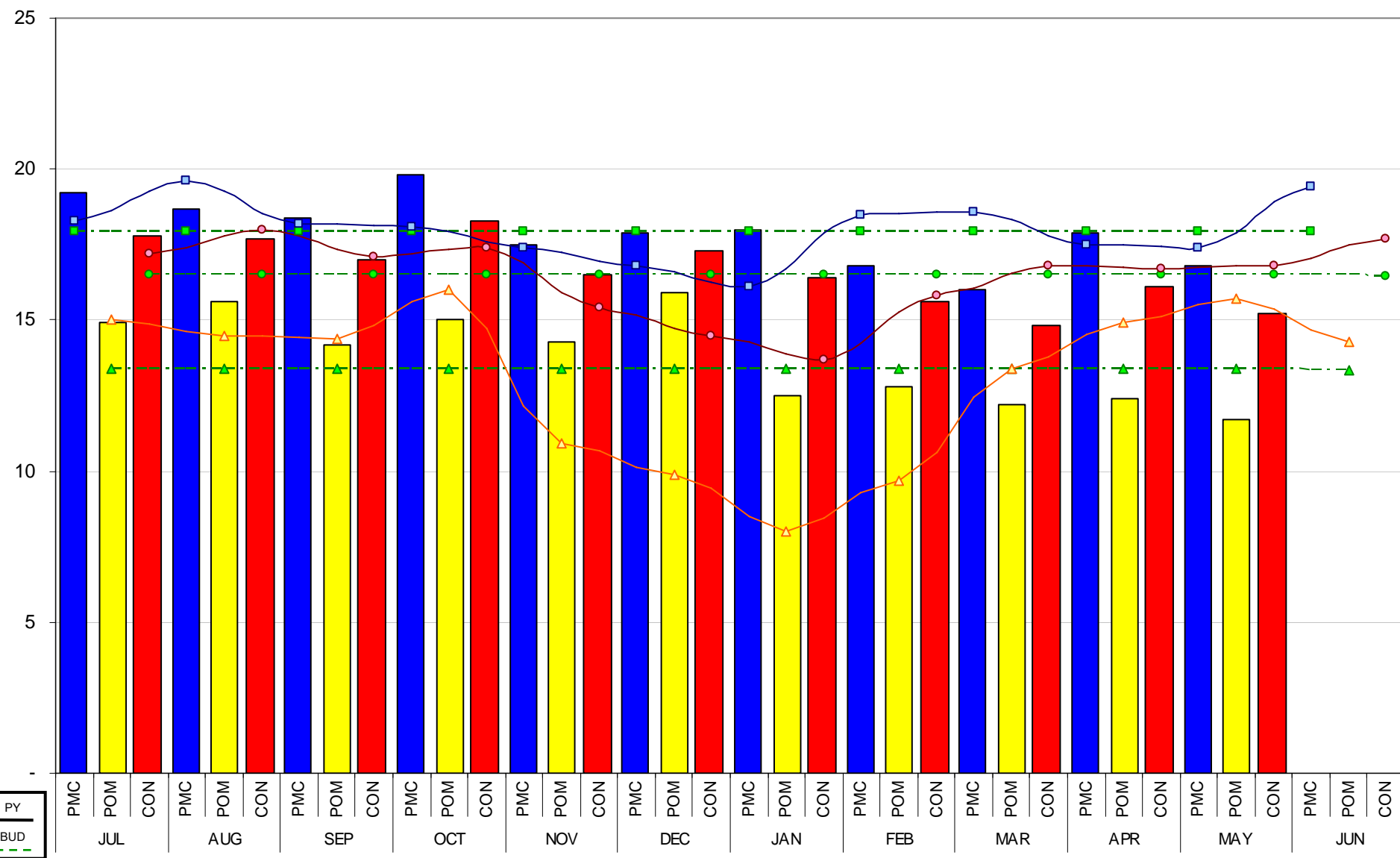
Total ER Visits (includes Trauma & Admissions)



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	5,119	4,957	5,144	4,874	5,199	5,133	5,305	4,821	5,405	5,276	5,676	-	56,909	56,916
POM	2,445	2,246	2,544	2,242	2,283	2,293	2,303	2,145	2,401	2,524	2,472	-	25,898	26,268
CON	7,564	7,203	7,688	7,116	7,482	7,426	7,608	6,966	7,806	7,800	8,148	-	82,807	83,184

Statistical Indicators

ER Conversion (ER Admits as % of ER Visits)

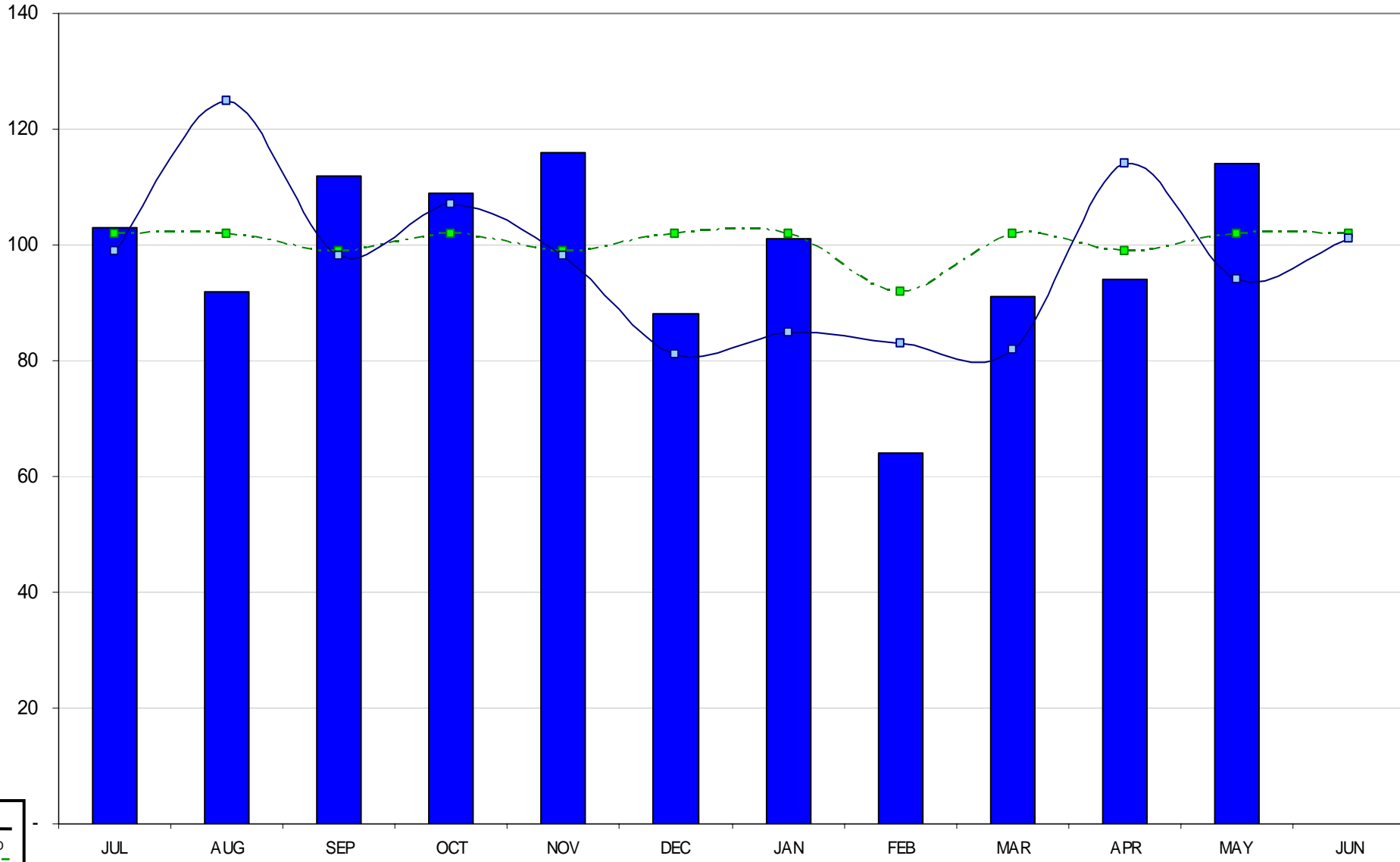


PY
BUD

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	19.2	18.7	18.4	19.8	17.5	17.9	18.0	16.8	16.0	17.9	16.8	-	17.9	17.9
POM	14.9	15.6	14.2	15.0	14.3	15.9	12.5	12.8	12.2	12.4	11.7	-	13.7	13.4
CON	17.8	17.7	17.0	18.3	16.5	17.3	16.4	15.6	14.8	16.1	15.2	-	16.6	16.5

Statistical Indicators

Trauma Cases (PMC only)

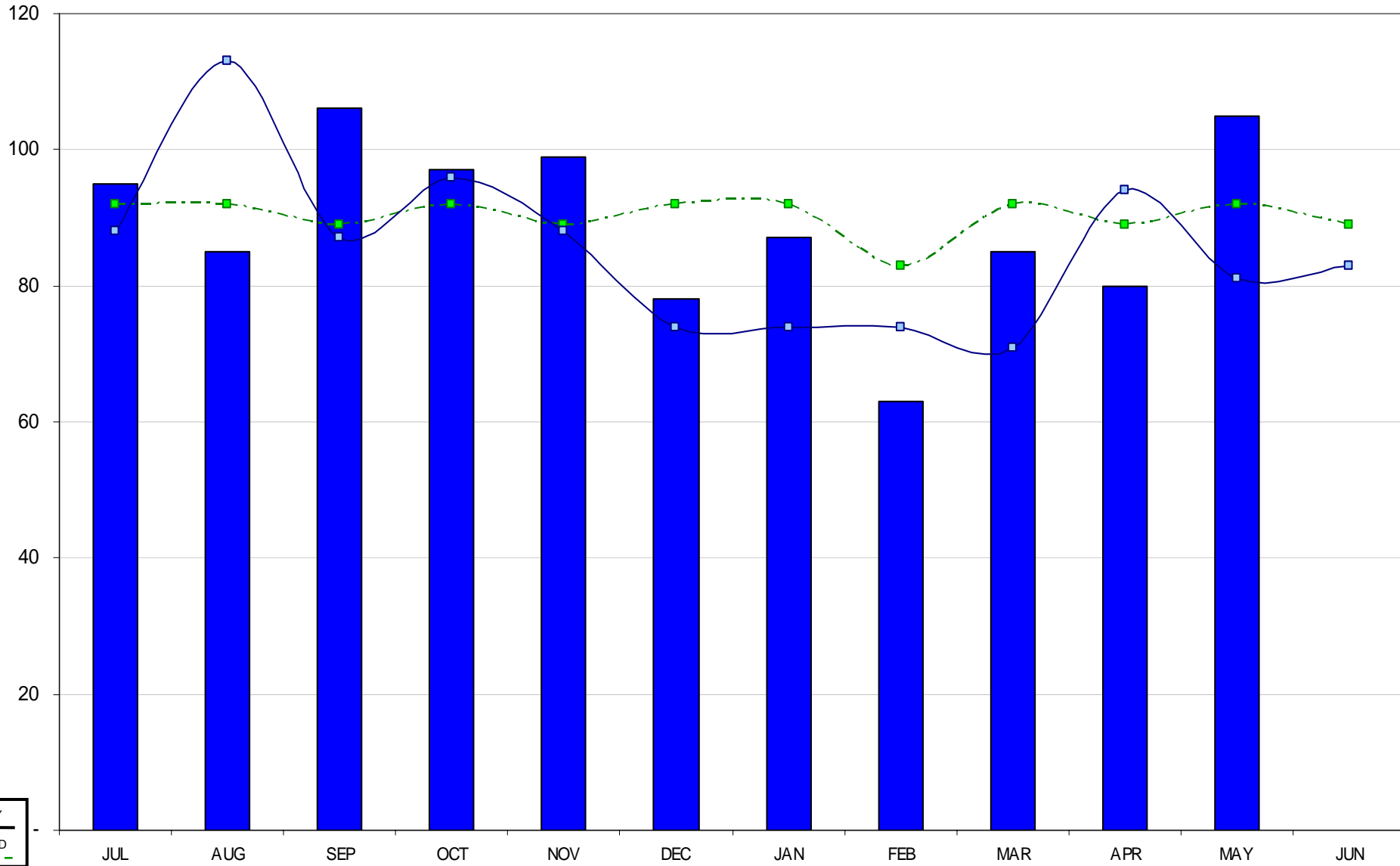


PY
BUD

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	103	92	112	109	116	88	101	64	91	94	114	-	1,084	1,103
POM	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CON	103	92	112	109	116	88	101	64	91	94	114	-	1,084	1,103

Statistical Indicators

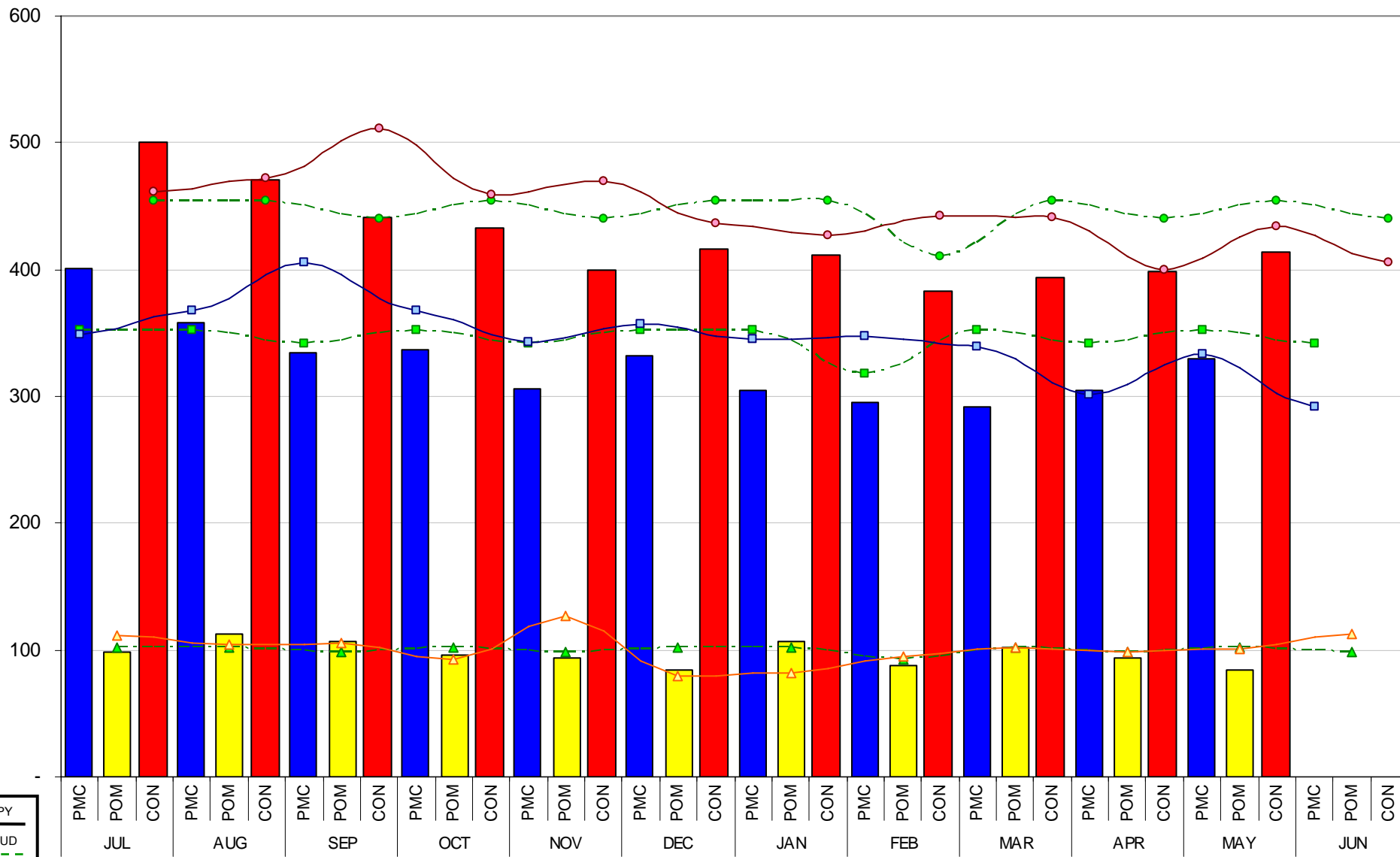
Trauma Admissions (PMC only)



PY
BUD

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	95	85	106	97	99	78	87	63	85	80	105	-	980	994
POM	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CON	95	85	106	97	99	78	87	63	85	80	105	-	980	994

Statistical Indicators
Deliveries

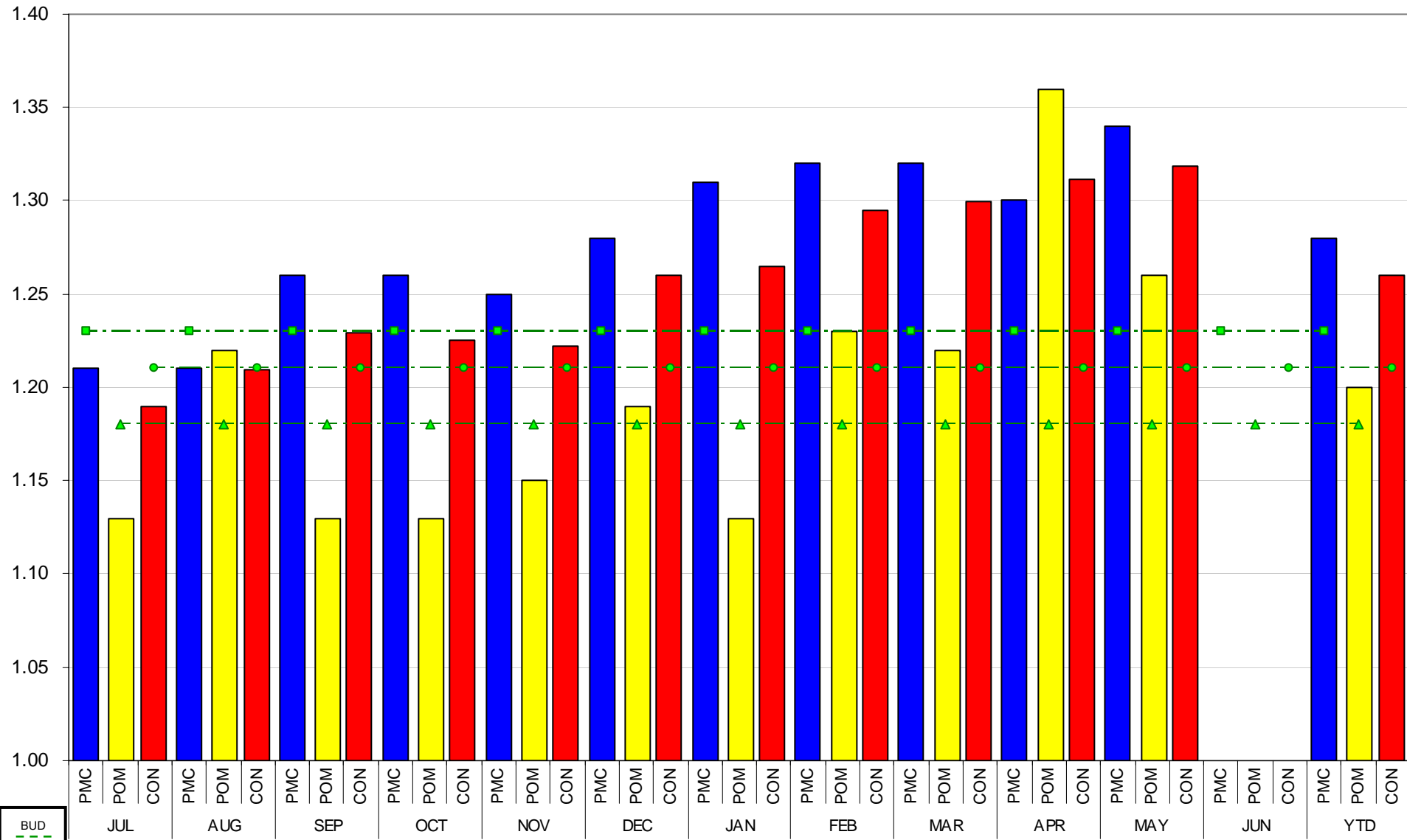


Legend:
PY (Solid line)
BUD (Dashed line)

	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	401	358	334	337	306	332	305	295	292	305	330	-	3,595	3,805
POM	99	113	107	96	94	84	107	88	102	94	84	-	1,068	1,103
CON	500	471	441	433	400	416	412	383	394	399	414	-	4,663	4,908

Case Mix Index

ADD C-45

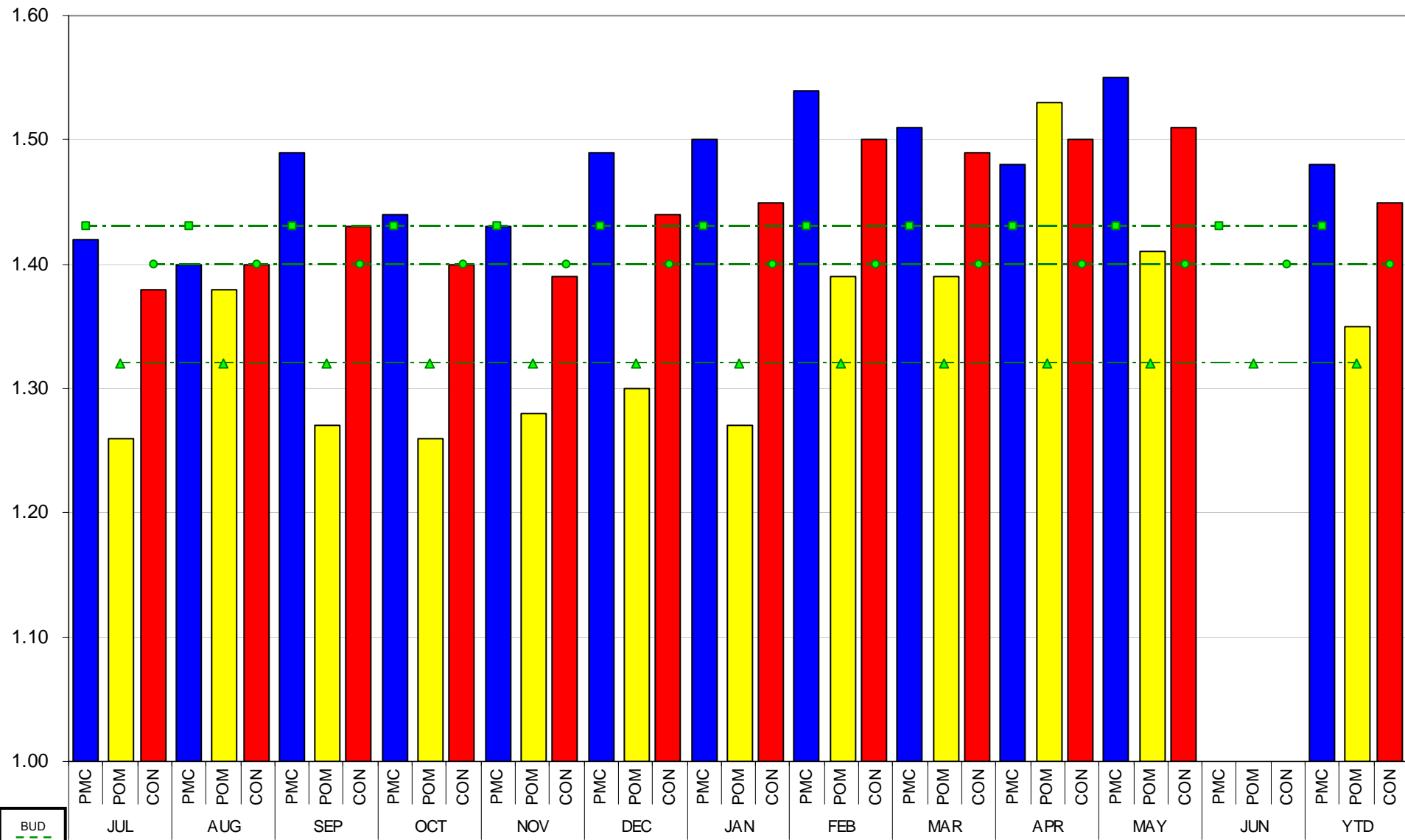


	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>
PMC	1.21	1.21	1.26	1.26	1.25	1.28	1.31	1.32	1.32	1.30	1.34	-	1.28
POM	1.13	1.22	1.13	1.13	1.15	1.19	1.13	1.23	1.22	1.36	1.26	-	1.20
CON	1.19	1.21	1.23	1.23	1.22	1.26	1.27	1.29	1.30	1.31	1.32	-	1.26

Case Mix Index by Region

(excludes Deliveries)

ADD C-46

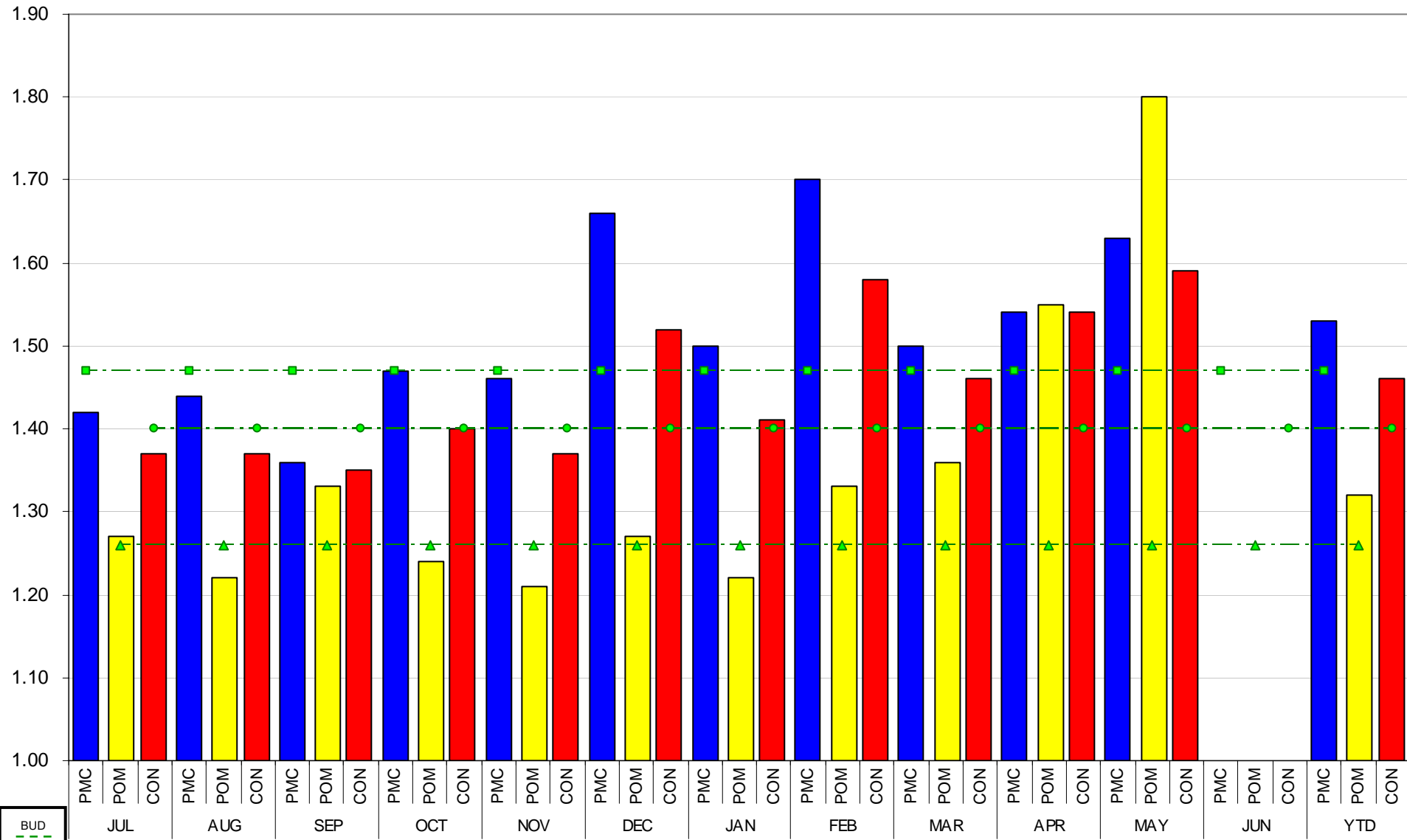


	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>
PMC	1.42	1.40	1.49	1.44	1.43	1.49	1.50	1.54	1.51	1.48	1.55	-	1.48
POM	1.26	1.38	1.27	1.26	1.28	1.30	1.27	1.39	1.39	1.53	1.41	-	1.35
CON	1.38	1.40	1.43	1.40	1.39	1.44	1.45	1.50	1.49	1.50	1.51	-	1.45

Case Mix Index by Region

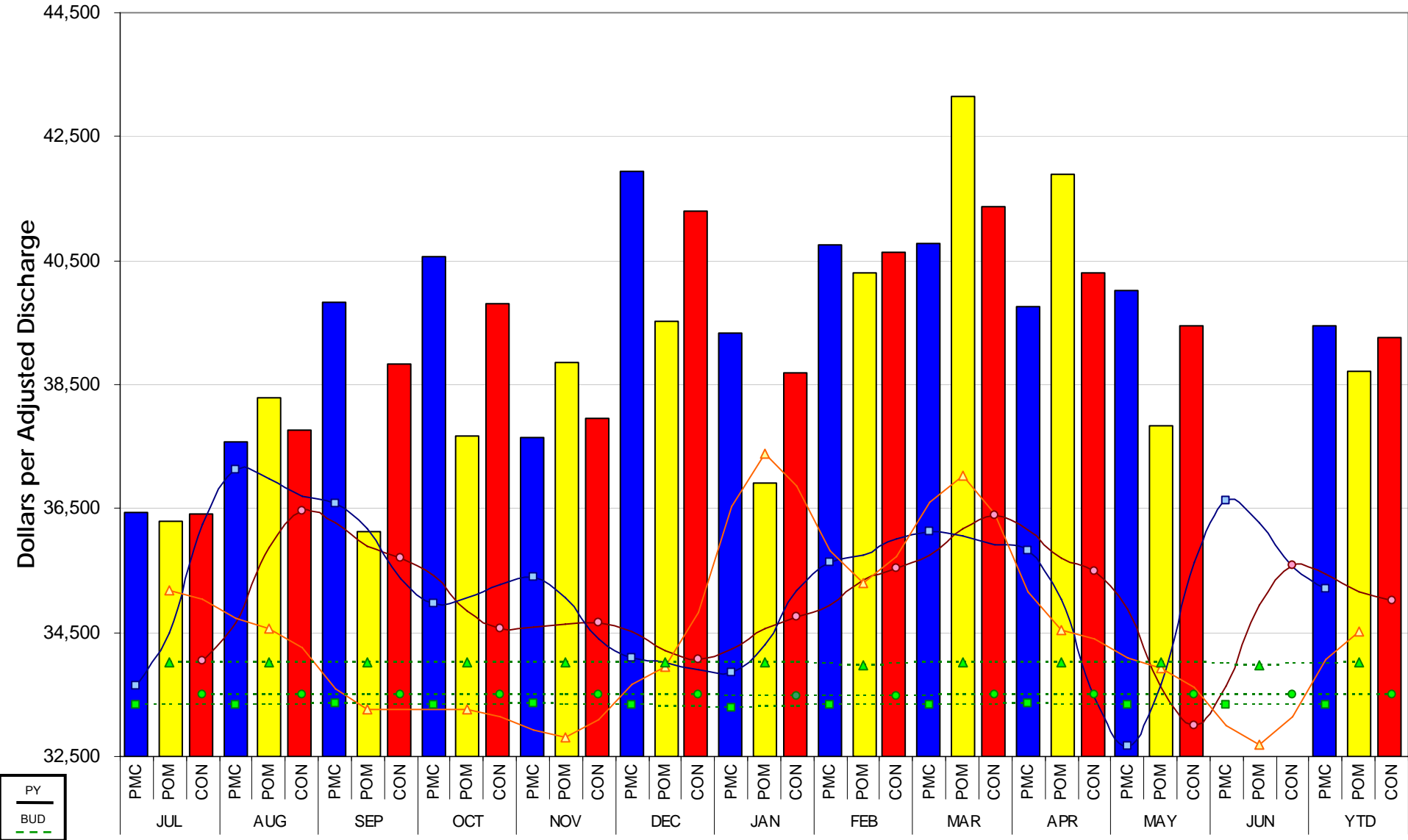
Medicare

ADD C-47



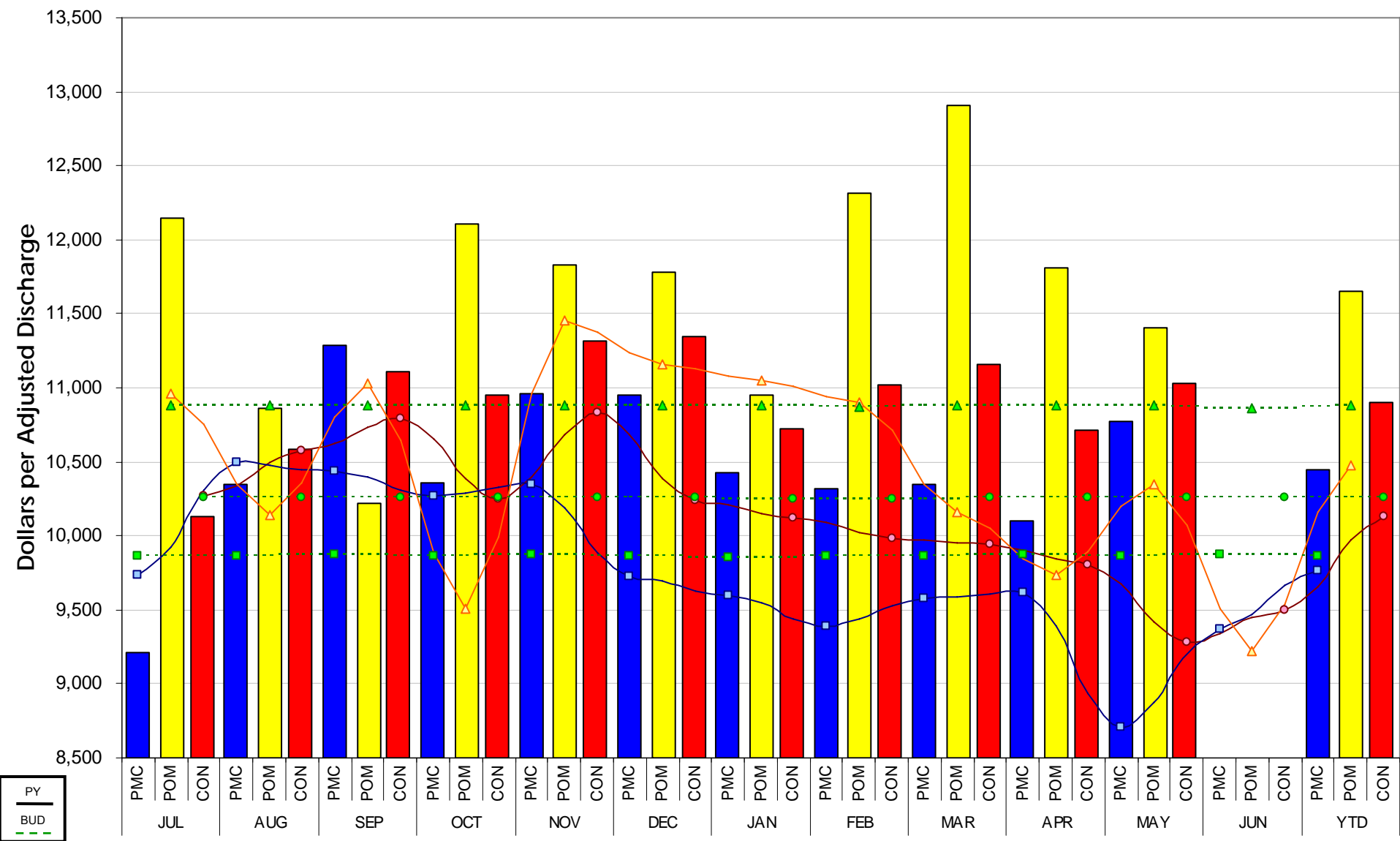
	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>
PMC	1.42	1.44	1.36	1.47	1.46	1.66	1.50	1.70	1.50	1.54	1.63	-	1.53
POM	1.27	1.22	1.33	1.24	1.21	1.27	1.22	1.33	1.36	1.55	1.80	-	1.32
CON	1.37	1.37	1.35	1.40	1.37	1.52	1.41	1.58	1.46	1.54	1.59	-	1.46

Adjusted Discharges
Gross Patient Revenue per Adjusted Discharges



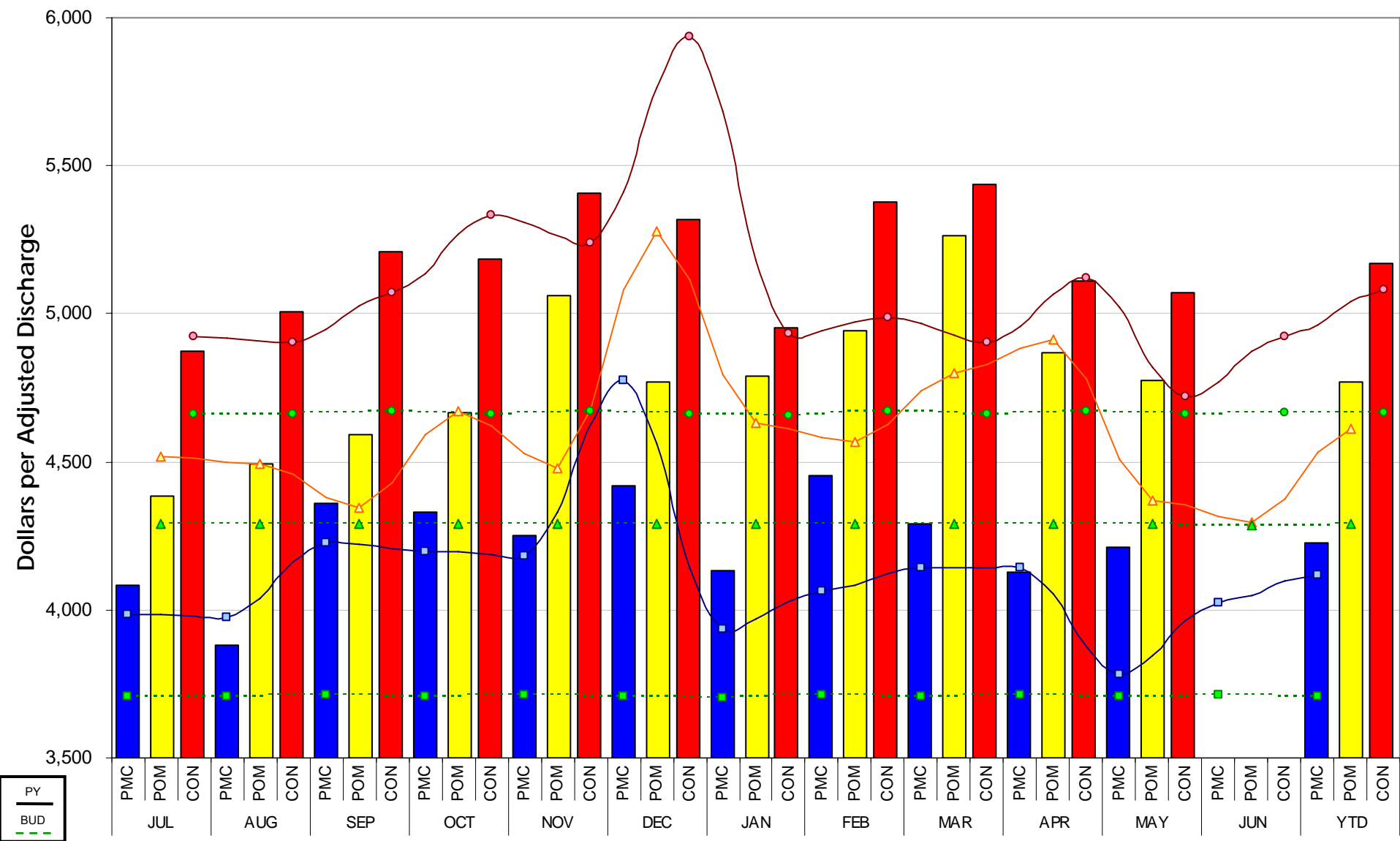
	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	36,434	37,574	39,830	40,564	37,640	41,941	39,327	40,742	40,777	39,768	40,011	-	39,458	37,967
POM	36,286	38,286	36,127	37,664	38,850	39,517	36,902	40,308	43,148	41,885	37,826	-	38,709	36,255
CON	36,402	37,759	38,832	39,810	37,951	41,291	38,699	40,628	41,374	40,312	39,444	-	39,262	37,521

Adjusted Discharges
Net Patient Revenue per Adjusted Discharges



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	9,214	10,346	11,288	10,353	10,964	10,951	10,424	10,314	10,349	10,101	10,772	-	10,446	10,361
POM	12,150	10,864	10,216	12,110	11,826	11,779	10,955	12,318	12,907	11,813	11,409	-	11,650	11,436
CON	10,126	10,583	11,112	10,946	11,314	11,342	10,721	11,020	11,159	10,715	11,025	-	10,899	10,775

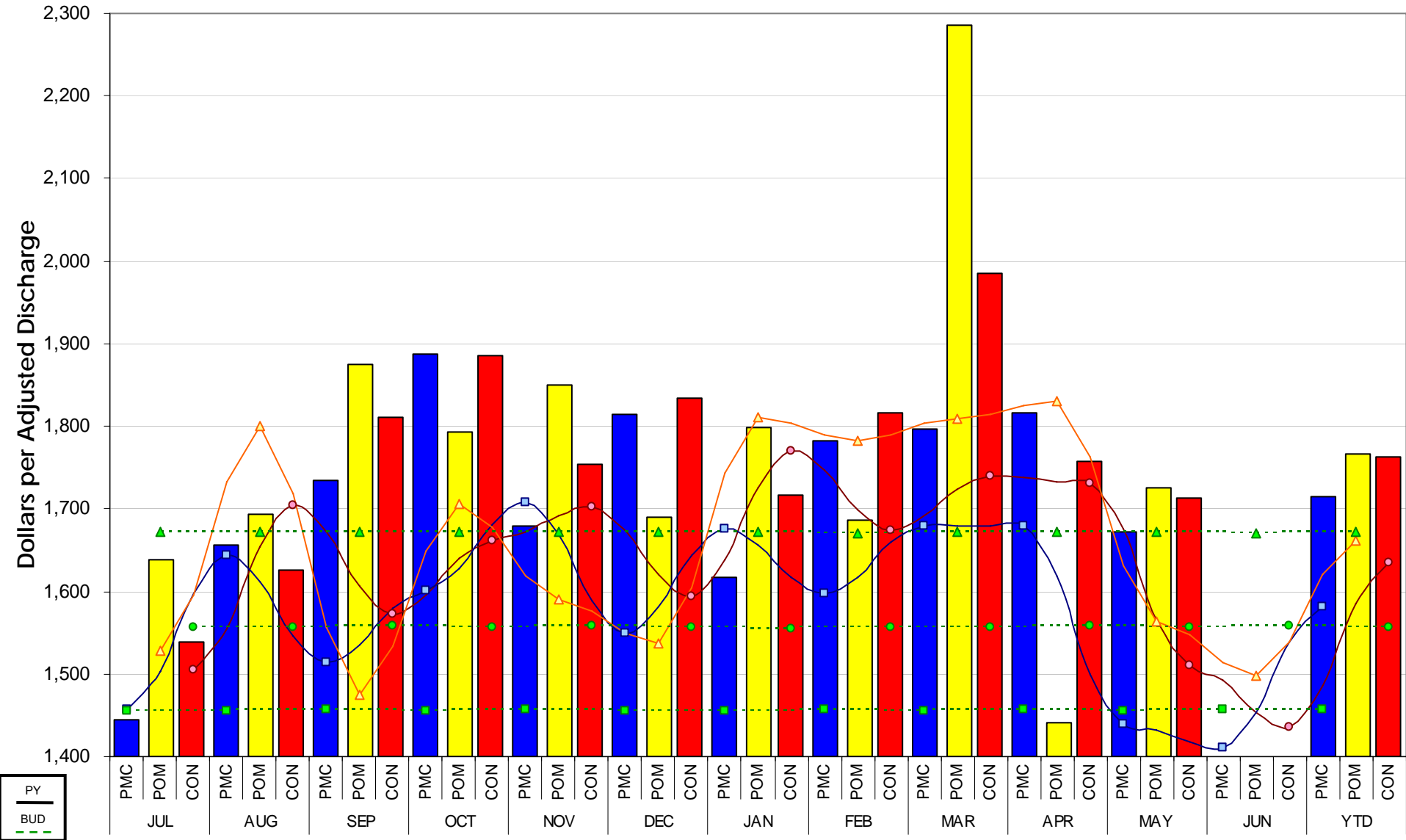
Adjusted Discharges
Salaries per Adjusted Discharges



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	4,083	3,882	4,360	4,330	4,251	4,418	4,135	4,452	4,290	4,129	4,213	-	4,225	4,236
POM	4,386	4,491	4,594	4,665	5,061	4,769	4,791	4,945	5,265	4,869	4,773	-	4,770	4,899
CON	4,874	5,007	5,211	5,187	5,408	5,317	4,953	5,376	5,439	5,110	5,070	-	5,169	5,161

Adjusted Discharges

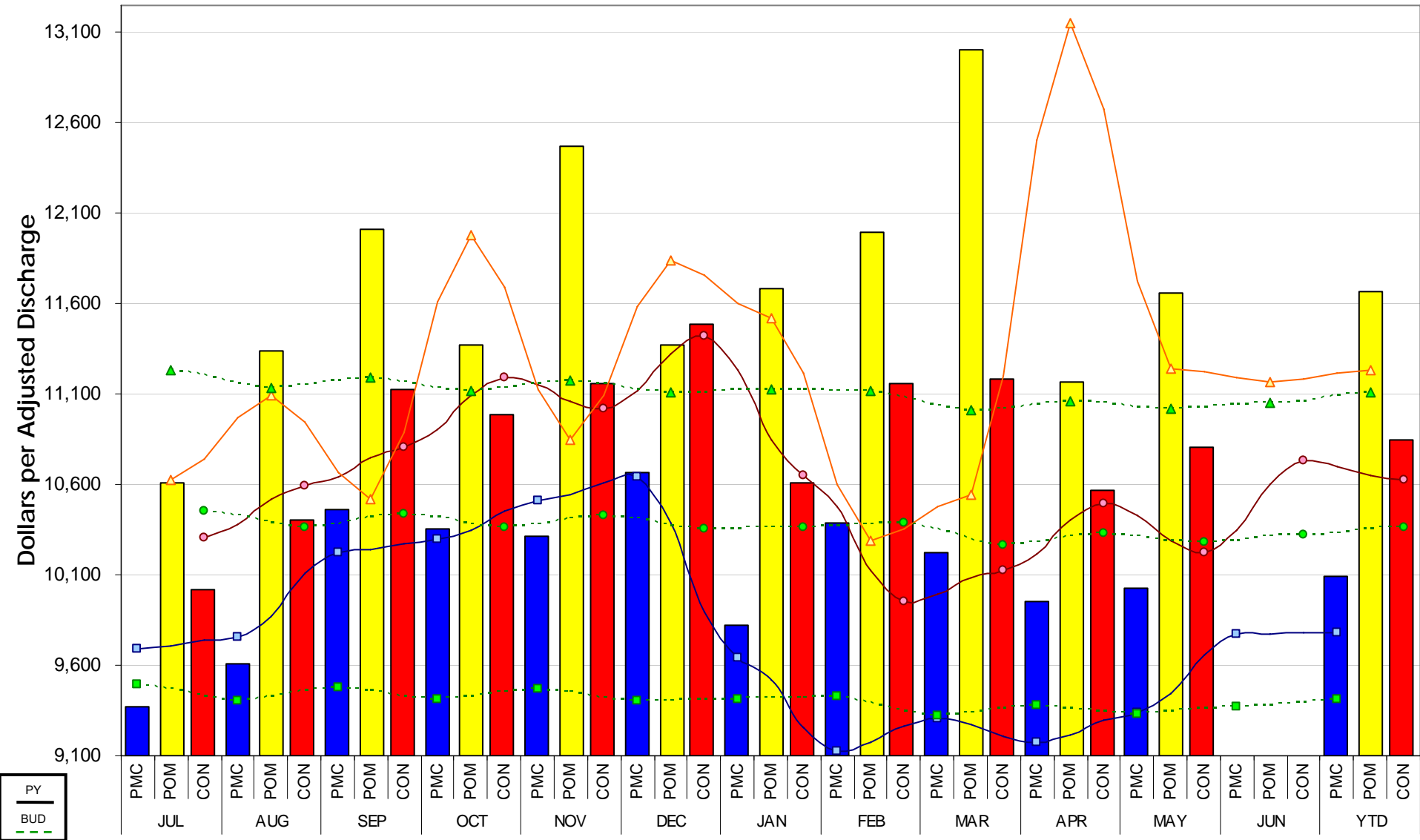
Supplies per Adjusted Discharge



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	1,445	1,656	1,734	1,887	1,680	1,815	1,616	1,783	1,796	1,816	1,672	-	1,715	1,600
POM	1,639	1,693	1,874	1,794	1,850	1,691	1,798	1,686	2,286	1,442	1,725	-	1,767	1,689
CON	1,538	1,625	1,811	1,885	1,755	1,834	1,717	1,817	1,986	1,758	1,712	-	1,763	1,664

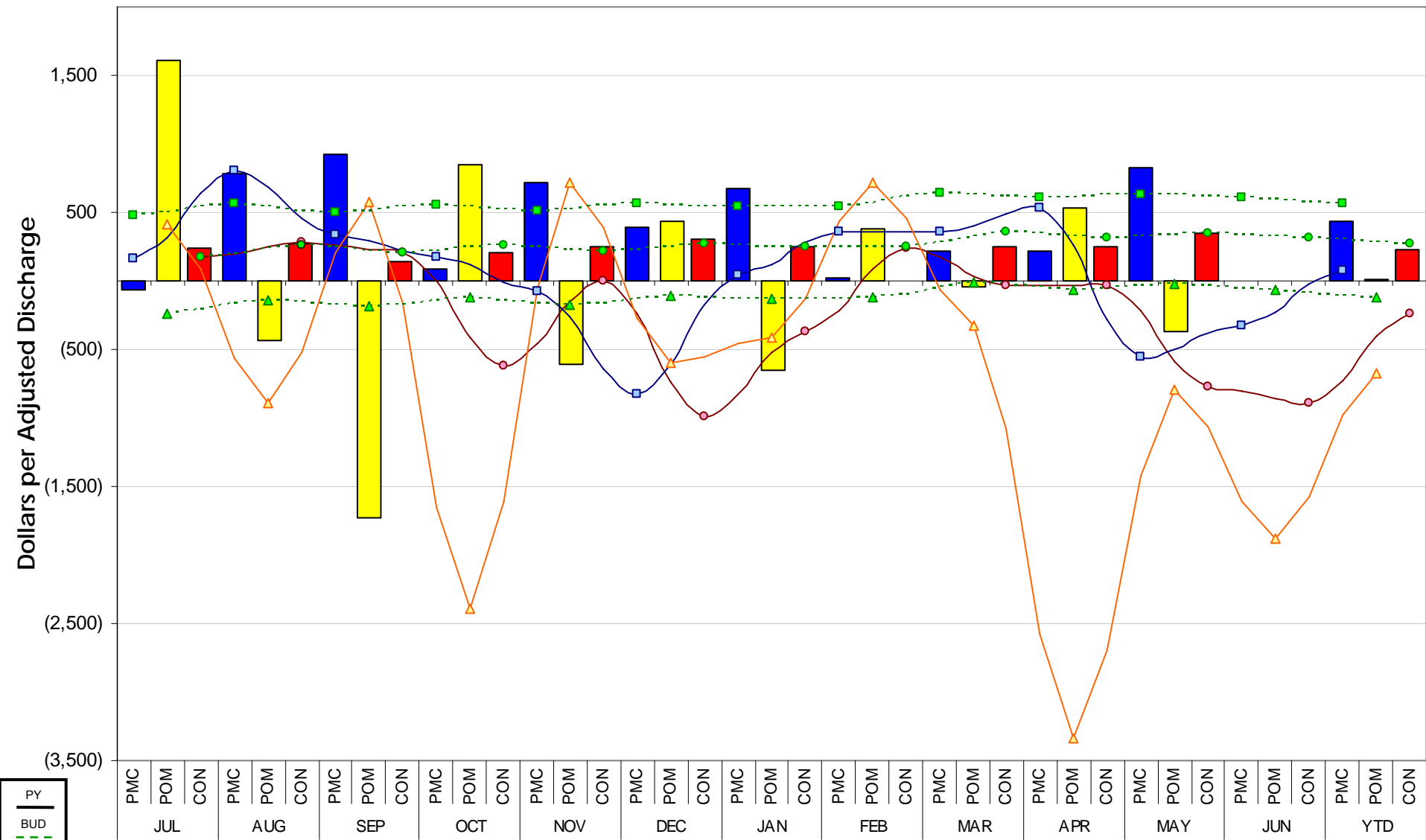
Adjusted Discharges

Total Expenses per Adjusted Discharges



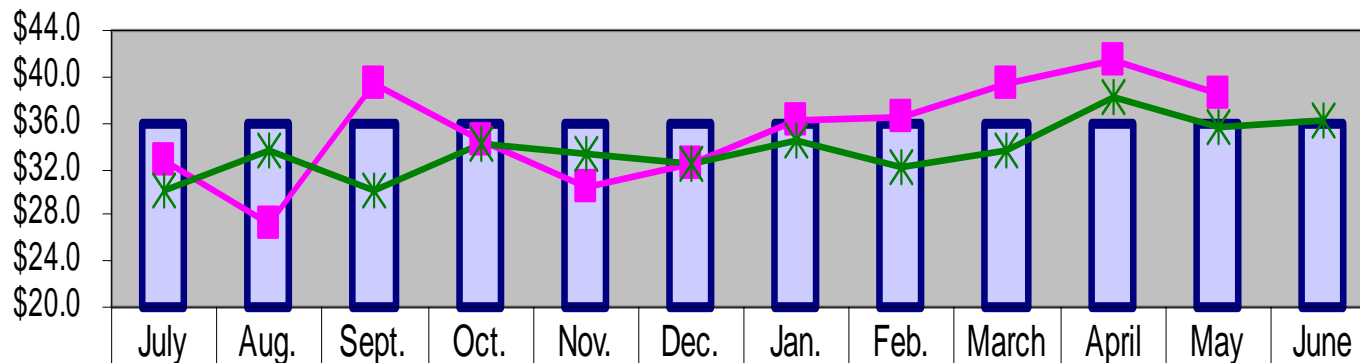
	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>B-YTD</u>
PMC	9,372	9,612	10,465	10,352	10,312	10,663	9,823	10,387	10,226	9,952	10,025	-	10,093	9,974
POM	10,611	11,342	12,016	11,372	12,471	11,375	11,682	11,991	13,007	11,166	11,658	-	11,671	11,666
CON	10,019	10,407	11,124	10,989	11,157	11,488	10,608	11,160	11,183	10,564	10,808	-	10,846	10,745




Adjusted Discharges
Net Operating Income per Adjusted Discharges



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	B-YTD
PMC	(67)	785	921	87	717	391	675	25	218	218	827	-	436	475
POM	1,610	(436)	(1,731)	846	(607)	436	(657)	386	(47)	529	(365)	-	6	(85)
CON	241	271	146	206	250	306	245	1	253	246	348	-	230	218

PPH Monthly Collections in Millions



 FY09 Goal	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0	\$36.0
 Pr. Yr Actual	\$30.2	\$33.6	\$30.0	\$34.1	\$33.4	\$32.4	\$34.4	\$32.0	\$33.6	\$38.2	\$35.5	\$36.2
 Curr. Yr Actual	\$32.8	\$27.3	\$39.3	\$34.5	\$30.5	\$32.3	\$36.3	\$36.5	\$39.5	\$41.5	\$38.6	

Revenue Cycle Key Indicators

Trend Report



	Current Month End	Current Month End	Current Month End	Current Fiscal Year Year-to-Date	Most Recent Year End	Current Month End - Previous FY	Change from Prior Month
Period Ending Days in Period	5/31/2009	4/30/2009	3/31/2009	5/31/2009	6/30/2008	5/31/2008	
Revenue							
Gross for Month - North & South	135,010,483	133,221,502	135,711,391	\$ 1,433,633,247	\$ 1,384,127,824	\$ 115,108,608	\$ 1,788,981
Net Revenue - North & South	37,484,974	34,874,045	36,094,720	\$ 393,412,986	\$ 398,939,675	\$ 31,720,709	\$ 2,610,929
Net:Gross %	27.8%	26.2%	26.6%	27.4%	28.8%	27.6%	1.6%
Last 3 Month Daily Average (Gross)	4,390,689	4,406,593	4,321,554	\$ 4,279,502	\$ 3,781,770	\$ 3,873,069	\$ (15,904)
Last 3 Month Daily Average (Net)	1,178,845	1,167,551	1,161,723	1,174,367	1,089,999	1,082,187	11,294
Cash Collections							
Month to Date	38,563,296	40,217,418	40,819,238	\$ 389,052,153	\$ 403,728,413	\$ 35,530,249	\$ (1,654,122)
Month to Date Goal	35,998,045	35,998,045	35,998,045	395,978,495	396,657,548	36,369,671	-
Over (under) Goal	2,565,251	4,219,373	4,821,193	\$ (6,926,342)	\$ 7,070,865	\$ (839,422)	\$ (1,654,122)
% of Goal	107%	112%	113%	98.3%	101.8%	97.7%	-4.6%
Point of Service Collections	537,504	476,461	462,379	\$ 4,706,561	\$ 3,387,302	\$ 309,938	\$ 61,043
Month to Date Goal	417,000	417,000	385,000	4,084,400	3,843,000	328,000	-
Over (under) Goal	\$ 120,504	\$ 59,461	\$ 77,379	\$ 622,161	\$ (455,698)	\$ (18,062)	\$ 61,043
% of Goal	128.9%	114.3%	120.1%	115.2%	88.1%	94.5%	14.6%
Accounts Receivable							
0-30	92,313,328	97,461,764	99,017,219		\$ 82,995,765	\$ 81,800,143	\$ (5,148,436)
31-60	31,109,069	28,474,652	36,155,292		25,895,259	28,351,328	2,634,417
61-90	19,911,473	22,074,504	24,109,935		14,408,929	15,557,363	(2,163,031)
91-180	29,910,013	31,195,307	34,610,374		23,299,340	25,195,518	(1,285,294)
Over 180	26,515,188	24,841,284	25,924,840		19,271,702	22,218,112	1,673,904
Total	\$ 199,759,072	\$ 204,047,511	\$ 219,817,660		\$ 165,870,995	\$ 173,122,464	\$ (4,288,439)
A/R Days (Gross)	45.50	46.31	50.87		43.54	44.70	(0.81)
% of AR aged over 180 days	13.3%	12.2%	11.8%		12%	13%	0.01
Number of Accounts	71,105	73,558	72,496		61,570	61,531	(2,453)
Credit Balance Accounts:							
Dollars	\$ (5,798,356)	\$ (4,973,732)	\$ (4,790,368)		\$ (3,144,574)	\$ (3,609,401)	\$ (824,623)
Number of Accounts	10,135	9,932	9,624		4,136	3,334	203

Revenue Cycle Key Indicators
Trend Report



	Current Month End	Current Month End	Current Month End	Current Fiscal Year Year-to-Date	Most Recent Year End	Current Month End - Previous FY	Change from Prior Month
Period Ending Days in Period	5/31/2009 31	4/30/2009 30	3/31/2009 31	5/31/2009 335	6/30/2008 366	5/31/2008 31	
Accounts Receivable by Major Payer							
Medicare	42,976,678	44,453,434	45,401,048		\$ 32,549,770	\$ 37,691,243	\$ (1,476,756)
Last 3 months daily average revenue	1,197,518	1,249,648	1,211,490		1,066,927	1,116,210	\$ (52,130)
Gross Days revenue outstanding	35.89	35.57	37.48		30.51	33.77	0.32
MediCal (Includes M-Cal HMO)	36,324,415	36,155,967	39,004,300		27,638,700	26,701,590	168,447
Last 3 months daily average revenue	804,322	819,659	797,259		660,788	680,717	(15,337)
Gross Days revenue outstanding	45.16	44.11	48.92		41.83	39.23	1.05
Comm/Managed Care (Incl Mcare HMO)	91,342,436	92,046,073	98,096,668		78,740,548	77,027,585	(703,638)
Last 3 months daily average revenue	2,255,345	2,197,066	2,137,131		1,908,593	1,912,462	58,279
Gross Days revenue outstanding	40.50	41.89	45.90		41.26	40.28	(1.39)
Self-Pay (Incl Client Accts)	29,115,544	31,392,040	37,315,645		26,941,976	31,702,045	(2,276,496)
Last 3 months daily average revenue	133,504	140,220	180,325		172,970	163,621	(6,716)
Gross Days revenue outstanding	218.09	223.88	206.93		155.76	193.75	(5.79)
Accounts to Collections							
M-T-D Amount of BD to Collections	6,150,810	9,339,230	5,667,649	51,580,688	9,805,788	7,797,729	\$ (3,188,419)
% of Gross Revenue (Target < 2%)	4.6%	7.0%	4.2%	0.04	8.6%	6.8%	-2.5%
Charity & Undocumented Write-offs							
M-T-D Amount	1,093,668	3,162,103	2,713,221	20,153,236	2,847,359	2,197,775	\$ (2,068,435)
% of Gross Revenue (Target < 2%)	0.8%	2.4%	2.0%	1.4%	2.5%	1.9%	-1.6%
Administration Adjustments							
M-T-D Amount	81,642	293,592	60,031	1,333,298	624,358	344,731	\$ (211,950)
% of Gross Revenue (Target < 1%)	0.1%	0.2%	0.0%	0.1%	0.5%	0.3%	-0.2%

Revenue Cycle Key Indicators
Trend Report



	Current Month End	Current Month End	Current Month End	Current Fiscal Year Year-to-Date	Most Recent Year End	Current Month End - Previous FY	Change from Prior Month
Period Ending	5/31/2009	4/30/2009	3/31/2009	5/31/2009	6/30/2008	5/31/2008	
Days in Period	31	30	31	335	366	31	
Discharged Not Final Billed (DNFB)							
DNFB Action Required							
HIM (Waiting for Coding)	\$ 1,412,575	\$ 2,467,518	\$ 5,183,947		5,423,822	6,952,319	\$ (1,054,943)
PBS (Correction required)	3,214	323,282	453,554		100,312	443,742	\$ (320,068)
Other holds requiring correction	-	365				-	\$ (365)
Total Action Required	1,415,789	2,791,165	5,637,501		5,524,134	7,396,061	(1,375,376)
# of AR Days action Required	0.32	0.63	1.30		1.45	1.91	(0.31)
DNFB No Action Required							
4 Day Standard Delay	\$ 28,121,550	\$ 26,798,378	\$ 26,182,828		18,224,428	18,021,655	\$ 1,323,172
Other	2,426,794	5,375,163	3,254,135		1,918,384	2,741,177	(2,948,369)
Total No Action Required	30,548,344	32,173,541	29,436,963		20,142,812	20,762,832	(1,625,197)
Total DNFB	\$ 31,964,133	\$ 34,964,706	\$ 35,074,464		25,666,946	28,158,893	(3,000,573)
Total Days in DNFB	7.28	7.93	8.12		6.74	7.27	(0.65)

Late Charges

Late Charges from Date of Service 5 to 20 Days

Number of line items	30,876	5,652	7,758	143,287	8,261	4,470	25,224
Dollar amount of Charges	1,030,579	403,761	1,046,626	17,973,869	949,778	794,893	\$ 626,818
Dollar amount of Credits	(574,447)	(527,984)	(1,060,158)	(22,009,175)	(660,172)	(614,324)	\$ (46,464)
Net Dollar Amount	456,132	(124,222)	(13,531)	(4,035,305)	289,606	180,569	\$ 580,354
Absolute Dollar Amount	\$ 1,605,026	\$ 931,745	\$ 2,106,784	\$ 36,295,525	\$ 949,778	\$ 794,893	\$ 673,281

Late Charges from Date of Service > 21 Days

Number of line items	8,457	6,589	49,052	213,211	95,068	219,019	1,868
Dollar amount of Charges	1,324,806	1,320,359	1,713,383	21,920,797	1,987,236	1,734,403	4,446
Dollar amount of Credits	(1,452,501)	(1,499,542)	(2,455,328)	(40,778,906)	(1,321,540)	(1,266,597)	47,041
Net Dollar Amount	(127,695)	(179,183)	(741,945)	(18,858,109)	665,696	467,806	51,488
Absolute Dollar Amount	\$ 2,777,307	\$ 2,819,902	\$ 4,168,711	\$ 62,699,702	\$ 3,308,776	\$ 3,001,000	\$ (42,595)

SUPPLEMENTAL INFORMATION

Jun-09	May 29-June 4	June 5-June 11	June 12-June 18	June 19-June 25	MTD Total	MTD Budget	% Variance
ADC (Acute)	307	314	285	300	302	311	(3.05)
PMC	241	237	218	231	232	231	0.50
POM	67	77	67	69	70	81	(13.20)
PCCC	88	88	91	89	89	85	4.29
VP	116	121	122	123	121	123	(1.89)
Patient Days (Acute)	2152	2200	1996	2101	8,449	8,715	(3.05)
PMC	1685	1662	1525	1618	6,490	6,458	0.50
POM	467	538	471	483	1,959	2,257	(13.20)
PCCC	613	615	637	621	2,486	2,384	4.29
VP	814	845	854	864	3,377	3,442	(1.89)
Discharges	522	558	507	536	2,123	2,255	(5.85)
PMC	400	428	387	408	1,623	1,687	(3.79)
POM	122	130	120	128	500	568	(11.97)
Number of Surgeries	265	263	248	235	1,011	924	9.42
PMC	183	170	163	155	671	644	4.19
POM	82	93	85	80	340	280	21.43
Number of Births	105	89	103	113	410	410	-
PMC	83	67	78	81	309	318	(2.83)
POM	22	22	25	32	101	92	9.78

Jun-09	May 29-June 4	June 5-June 11	June 12-June 18	June 19-June 25	MTD Total	MTD Budget	% Variance
Outpatient Visits (inc. Lab)	2295	1894	1914	1702	7,805	8,223	(5.08)
PMC	1591	1249	1270	1125	5,235	5,611	(6.70)
POM	704	645	644	577	2,570	2,612	(1.61)
ER Visits	1687	1984	1800	1942	7,413	6,946	6.72
PMC	1171	1406	1270	1360	5,207	4,755	9.51
POM	516	578	530	582	2,206	2,191	0.68
Trauma Visits	26	23	17	21	87	95	(8.42)
IP	22	19	13	19	73	83	(12.05)
OP	4	4	4	2	14	12	16.67
Gross IP Revenue	24,113,774	22,032,049	21,470,941	21,791,226	89,407,990	87,757,786	1.88
Gross OP Revenue	8,161,567	8,709,975	8,728,842	9,104,271	34,704,655	27,196,998	27.60
Cash Collection	6,215,329	7,494,565	8,076,076	9,558,768	31,344,738	32,725,495	(4.22)
Days cash on hand	114	115	116	119	119	80	
Prod Hrs (PP 26)		211,552		216,055	427,607	423,537	(0.96)
PMC - North		127,622		128,344	255,966	255,820	(0.06)
POM - South		54,881		56,361	111,242	110,224	(0.92)
Others	-	29,049	-	31,350	60,399	57,493	(5.05)
Prod \$ (PP 26)		6,876,333		6,906,161	13,782,494	13,879,247	0.70
PMC - North		4,148,660		4,084,704	8,233,364	8,428,938	2.32
POM - South		1,714,820		1,727,984	3,442,804	3,495,861	1.52
Others	-	1,012,853	-	1,093,473	2,106,326	1,954,448	(7.77)